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# FINANCIALTIMES

Monday February 16 1976



For the men

CBI: 'cut income tax at expense

corporation tax and income taxation are to be proposed to Mr. Healey by the Confederation of British Industry. nese power struggle nese power struggle
succession to the late than £800m, could be met by
Lhou En-lat appears to raising the standard rate of

of VAT?

lfying. The campaign Value Added Tax to 10 per cent., I at Vice-Premier Teng it claims. 4. whom posters have The ideas come from a con-China's second fidential report from the CBI's

ev."

economic policy committee to be conna. Teng had been presented at the Confederation's expected to succeed to expected to succeed to Page 8

ersup until Aug appointed Acting JAPANESE business recovery days ago. At the same is now officially acknowledged copie's Daily launched to be almost wholly dependent appropriate readers. on "capitalist roaders" on improving export per-ter campaign began in formance—a sharp contrast to d Shanghai. previous pronouncements.

closely associated with chi, former Head of • CANADIAN Government is faced with the threat of a o was criticised for faced with the threat of a posed advocacy of nationwide strike over its pron. Ominously, Teng has eported in public since it's funeral. Back Page been angered by a decision upholding the 14 per cent. pay rise ceiling. Page 5

#### **EEC** to approve Volunteer Force. Irish loan

admitted planting a Oxford Circus under • FINANCE MINISTERS of the tion on Friday, has no EEC will formally approve a with the IRA, accord Common Market-backed 3300m.

Maire Drumm, vice- loan for Ireland at their Brussels of Provisional Sinn meeting to-day. They may also ice believe Saturday's hear from Italy of her formal the Victoria Sport- interest in receiving a much 1 London could herald larger community - guaranteed ern of indiscriminate loan. Page 5

ks by Irish extremists.

sposal men defused an BRENT FIELD, the Shell/
device at a children's Esso North Sea gas find could
at Lisnaskea. Co. be the source of ethane for a
libert a man processed £100m. chemical Regard and two injured plex planned for Scotland by
ny patrol after they
danb two pedestrians.

Back Page

dnap two penestrians.

1. Dr. Conor Cruise

Machine Tool manufacturers are boping to persuade the National Enterprise Board to the National Enterprise for the National Enterprise for the National Enterprise for the National Enterprise for the National Enterprise Board to the National Enterprise Board to the National Enterprise for the N include provisions for the deferment of interest payments on NEB loans as part of the stockpiling scheme it is constructing. Page 4

r Party in Scotland. • U.K. MECHANICAL engineer-rkable about-turn on ing output is expected to grow is to press the by 6 per cent in 1977, after

months to end-December 1975, due to be announced this week, are likely to be lower than the group's June forecast of £34m. rgest haul ever," re-Best indications give a figure and places rather below £30m. Back Page

ige climbers from • SLATER WALKER Securities were found safe and has issued a second writ, claim-pending the night on ing repayment of the \$16.5m-in Glencoe. balance of the disputed \$29m. (£14.5m.) loan owing to it from Singapore-based Haw Par gh police are hunt-

nen who attacked a Brothers International. A writ was issued last month for the initial \$12.5m., which fell manager, robbing ler wins the weekly due on January 22 and was not

FT REPORTS

Grosvenor House ...... 10-11

and ports ...... 21-24

Middle East shipping

mium Bond prize, paid. Sissinger is to due to lorry manufacturers, may have racas. Venezuela this to cut 739 jobs this year in a 1 the first stop of his slimming operation recommented visit to Latin ded by a special commission

**FEATURES** 

ON OTHER PAGES

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back to U.S.

s after avia-

# Kuwait to buy 150 Chieftain tanks in £100m. deal

BY RICHARD JOHNS AND ROBERT GRAHAM Kuwait, Feb. 15

Kuwait has agreed to buy 150 Chieftain tanks from Britain, according to reports here, and thus becomes the first Arab nation to be allowed to purchase Chieftains. No formal announcement has been made by the Government yet, but the deal is understood to be worth in the region of £100m. to £105m. Included are accessories and spare parts and a training programme.

Won in the face of competition base south of Kuwait town, at vided that the source does not from the U.S. and France—offering the M-60 and Amex 30 resepected to be awarded soon, tions upon concluding the arms part of the programme for expected to be awarded soon, tions upon concluding the arms part of the programme for expanding the diminutive state's are consultants for the project.

This would suggest that no restriction is being put by the U.K. on their use of the Chieftains.

The form the U.S. and France—offer an estimated cost of £150m, is impose any conditions or limitation. This would suggest that no restriction is being put by the U.K. on their use of the Chieftains.

lo 1974, a sum equivalent to S1.3bn. was voted by the National

abroad, training on new which lays claim to part of The real purpose of the exchanges may have been designed Charles, and A4 Skyhawk fighter-bombers (in preference of the only slightly more expensive British Version of the Jaguar) and 36 Interior and Defence, when he an advanced form of Sidewinder Mirage F-1 interceptors to replace its ageing Lightning fighters supplied some seven to eight years ago.

There may now be a chance aggression." In the event of Leeds in one of the Royal that the Kuwaiti Air Force could be interested in the Hawker-Siddeley Hawk jettrainer and ground attack support to an Arab war effort.

She which lays claim to part of The real purpose of the exchanges may have been designed Changes may have been designed Core the hand of the U.S.

Official Kuwaiti policy seems to force the hand of the U.S.

Saad al Abdullah, Minister of reluctant to supply Kuwait with Interior and Defence, when he an advanced form of Sidewinder army transcends the country to The Chieflain is made at extending military support to Elswick, Northumherland, by Arab lands undergoing foreign Vickers Engineering and at aggression." In the event of Leeds in one of the Royal another conflict with Israel, the organisation produces about that the Kuwait is also in the market for ships, having taking the decidence of purchase suitable Vickers and RA operations are for ships, having taking the decidence of purchase suitable Vickers and RA operations are support to any available source, primarily assembly plants. The

Last September, in an appar-

ent effort to diversify sources of The Chieftain contract comes arms, the Kuwait military dele-Assembly as a supplementary The Chieftain contract comes arms, the huwan mintary budget for new equipment purat a time when Britain has gation whit to Moscow for talks budget for new equipment purat a time when Britain has gation white how he were taken up in the sheight budget for new equipment purchases. Although it was original almost fulfilled its original consulty supposed to be for a seventract to supply Iran with 664 following month by Sheikh year period, the sum has been tract to supply Iran with 664 following month by Sheikh year period, the sum has been Chieftains, of which about 600 Sabah al Ahmed Sabah, Foreign Completely exhausted and the Government is planning a fresh allocation.

Towards the end of last year the National Assembly approved legislation for national service. Kuwait's armament programme Some 1,000 Kuwaits are currently on military courses abroad, training on new was seemingly prompted by the solice of some 1,000 Kuwaits are currently on military courses abroad, training on new which lays claim to part of the provision of artillery. Kuwait has ordered American Official Kuwaiti policy seems to force the hand of the U.S.

ibia) border and the Cunene River Dam and irrigation pro-

account

# for ships, having taking the deci- arms from any available source, primarily assembly plants. The sion to establish its own navy, provided we can determine the engines for the tank are manual contract for construction of a types convenient to us and pro- factured by British Leyland.

# Iran cuts crude oil price to boost flagging sales

BY RAY DAFTER, ENERGY CORRESPONDENT

is to press the by 6 per cent in 1977, after to concede more falling for three years, according priced in the current depressed the proposed Scottish ing to an outside forecast. Page market conditions, particularly Recovery

tions and company unions outside the TUC. Page 9

side the TUC. Page 9

TENNECO, a major U.S. company with extensive oil, and any with extensive oil, in the final medals interests, has disclosed to the lishment of the Organisation and remains one of its basic objectives.

The extent of discount pricing is into second largest oil producer with include Exxon. Standard Oil of OPEC. Price maintenance was the main reason for the establishment of the Organisation and remains one of its basic objectives.

The extent of discount pricing is find contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is in contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is in contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is find contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is find contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is find contradiction to the aims of OPEC. Price maintenance was the main reason for the extent of discount pricing is for the independents. The U.S. companies of OPEC. Price maintenance was the main reason for the extent of discount pricing is for the independents. The U.S. companies of OPEC. Price maintenance was the main reason for the extent of discount pricing is for the independents. The U.S. companies of OPEC. Price maintenance was the main reason for the extent of discount pricing is for the independents. The U.S. companies of OPEC. Price maintenance was the main reason for the extent of discount pricing is for the independent are day. Its crude is of the while the independents are anxious and remains one of its basic objectives.

Consequently, some of the standard of the while the independent are anxious for the extent of the while the independent are anxious for the extent of the while the independent are anxiou

IRAN has cut the price of its was abandoned. The meeting, follows a considerable diploheavy crude oil by 9.5 cents a originally called to discuss pric matic campaign aimed at barrel in a bid to recapture ing differentials, was said by encouraging oil companies to lift some of its lost market. The some—Algeria, Libya, and Indomore of its crude. Pressure was move is a belated acknowledgnessia in particular—to be point out on the British, French and ment that Iranian oil was overless in the current situation.

U.S. governments in particular, for it was felt they might influence companies in the Western ence companies in the Western-owned oil consortium.

by glsing, it full conrecordly created Scotopment Agency. It
to deprive the Scottish
of his power to veto
legislation. Page 4

In the moderate NUM regions voted
to gence the union executives
instruction. Back Page

Impartiality

Imparti

# Agreement near on Guyana takeover of Booker assets

BY STEWART PLEMING

are likely to be nationalised as Revenue a result of talks between the company and the Guyanese This says

Last year, when the Guyana 1974." Government nationalised the In view of the scale of the Booker itself has been prepar-sugar interests of Jessel Securi- Government levy on its sugar ing for yesterday's announcement

sugar interests of Jessel Securities, it paid the company 23m, operations in 1975—which has for almost a decade, of which £1m. was cash. The taken £33m, of the company's remainder is to be paid over £57.5m. sugar revenue—it would 10 years out of the profits of have been damaging if nationalities at the profits of have been damaging if nationalities at the profits of have been damaging if nationalities at the profits of have been damaging if nationalities at the profits of have been damaging if nationalities of the profits of have been damaging if nationalities of the profits of have been damaging if nationalities of the profits of have been damaging if nationalities of the profits of have been damaging if nationalities of the years ago, some three-quarters of its business was in diversification policy which has to profits of the gound taken place. But the following the profits of the Guyanese economy is and consultancy in a wide range of the negotiate more favour gest single employer, with 22,000 Guyana, including Nigeria.

See George Bishop, chairman around a fifth of the country's Continued on Back Page

Sir George Bishop, chairman around a fifth of the country's . Continued on Back Page of Booker, denied yesterday gross national product, and it

A writ was issued last month for the initial \$12.5m., which fell due on January 22 and was not paid.

DAF TRUCKS, the Dutch lorry manufacturers, may have

Government due to start within ing the adverse swing (£2m.) natural resource is bauxite. next three weeks.

between the results of the With the completion last year joint statement yesterday Guyana companies for 1974 and of the nationalisation of the between the results of the

Marxist-Leninist-inclined Government has been so long delayed. This says that "notwithstand- The country's other major

A joint statement yesterday of the sestimated for 1975, the foreign-owned companies engaged indicate what compensation may Board of Booker McConnell is in this business, Alcan, and be agreed, and in particular how of the opinion that the results Reynolds Metals, Booker's posimuch would be paid in cash and for the group as a whole in 1975 tion as the last large foreign-how much on deferred terms. will be comparable to those of controlled business has become increasingly exposed

TUC policy condemned

# CBI plan for participation deal laws

BY JOHN ELLIOTT

PLANS FOR Britain's largest The CBI says in its document 700 companies to be required by that its ideas will not necessitate law to introduce "participation any change in practice for some agreements" covering their emcompanies which already have ployees within the next four consultative arrangements, years are to be considered on Five main objectives laid Wednesday by the CBI's Grand are basically limited to ens

The main theme of the docu-

that its proposals are therefore aimed at stopping "industry's

The proposals will find little favour with the TUC because

of their line on worker-directors and because the CBI's basic idea

gaining.
The CBI proposal is that the

case going by default."

MPLA government in Luanda at its next meeting on TuescBI policy on worker participation, include a wholesale contaking is envisaged.

demnation of the TUC's policy for trade union-based worker.

The terms of reference for the Bullock Inquiry are slauted. The condition that the Government will make absodirectors.

lutely contingent upon this recognition, according to the sources, is that the MPLA government will recognise the "integrity" of the South African Government and its policy document circulating pri-vately among the 400 members "legal and legitimate interests" in what South Africa calls "the operational area" in South Africa. of the Grand Council, and are intended to form the basis of the CBl evidence to the Government's Bullock Inquiry on industrial democracy in the private By this, the Republic means the South-West Africa (Nam-

ment is that the CBI should ensure that "decision-making in Part of the Cunene River runs into Augola and the dam industry is with the consent of the employees involved." This amounts to an effort by the itself is in southern Angola. South African sources admit CBI's two main policy commit-tees involved — covering that 5,000 South African troops are in the operational area but employment and company affairs there could be many more if to come to terms with the fact that the Government is pledged to legislate on industrial the important base at Groot-fontein, 120 miles from the Angolan border, is taken into

S. Africa

may seek

talks on

Angola

BY STEWART DALBY

CAPETOWN, Feb. 15.

THERE ARE growing signs here that South Africa is softening its attlinde on Angola and is signalling that it is pre-

pared immediately to nego-tiate over what it terms its "interests" in the southern-

Informed sources said to-day

that the Cabinet would probably discuss recognition of the

most part of the country.

Signals to-day presaging an t change in South apparent the heels of reports that Dr. Hilgard Muller, the country's Foreign Minister, has shown interest in an interview in the French newspaper Le Monde with the MPLA Foreign Minister, Mr. Jose Eduardo dos

Santos. In it. Mr. Dos Santos was quoted as saying that, provid-ing South Africa is prepared to recognise MPLA sovereignty over Augola, it is possible that the MPLA can negotiate condi-tions for security of South African interests.

#### Lambia move

In Lusaka, President Kenneth Kaunda said that Zambia was seriously considering recognising the Soviet-backed MPLA as the Government of Angela, But he told a meeting of the

ruling UNIP, Zambla was not going to be stampeded into making decisions which are against its principles.

Zambla is one of the few members of the OAU which has not yet reterrated the has not yet recognised the

Five main objectives laid down are basically limited to ensuring that employees understand and The proposals, which mark a are aware of why decisions are potentially major advance in taken. Only extremely limited

or trade union-based workerirectors.

They are outlined in a draft
posals, and the CBI's draft

#### First planning agreement soon

THE FIRST planning agreement, with either British Ley-land or Chrysler, is expected to be announced early next month by the Department of Industry. Talks in the three months since the Government selected sectors to tackle have revealed considerable wateringdown of the original concept

writes Adrian Hamilton. Back Page

democracy.

The druft document explains to this, goes out of its way to condemn worker-directors in general and the TUC's ideas in

"We consider the TUC proposals on industrial democracy to be concerned not with genuine and because the CBI's basic idea to be concerned not with genuine is of participation by all employees and not trade union. The fundamental question of members alone. The CBI does not envisage, contrary to the TUC view, participation amounting to an extension of traditional traditional confrontation collective bar the view that they should be rejected." rejected."

The CBI proposal is that the lt says of worker directors: 700 companies employing more "We do not consider that emthan 2,000 people should negoployee representation at Board tate "participation agreements" level necessarily has an important their employees within a ant role in the extension of The emphasis would be on suggestion that employee parti-plant level rather than corporate cipation necessarily involves participation. Smaller companies employee delegates on Boards down to 500 or more employees must be refuted."

might be covered by the proposed new laws later.

The CBI acknowledges that
posed new laws later.

Some companies may wish to might be covered by the proposed new laws later.

While there is nothing to agree some form of worker-director agreements immediately, the CBI acknowledges that some companies may wish to agree some form of worker-director arrangement with their employees, and propose that such directors should not take up more than one-third of a Board's legislative bite on statutory arbitration providing a legally share the responsibilities of normal directors.

The CBI acknowledges that some companies may wish to agree some form of worker-director arrangement with their employees, and propose that such directors should not take up more than one-third of a Board's seats, and that they should fully share the responsibilities of normal directors.

Corporation Tax changes urged, Page 8

# Throgmorton St. London **E.C.2** Self contained office building to let. 11.300 sq. ft. Adjacent Bank of England and Stock Exchange. Joint Sole Letting Agents Hillier Parker 34/35 King St. London EC2V 8BA Tel: 01-606 3851 Richard Ellis

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BY C. GORDON TETHER

control in the report countries to complete with bert in the interest of the countries of complete with bert in the first of the countries of

problems—the pace of the rise in arices was cut to less than 4 per cent. in the second half of 1975—that it carned the highest praise

from aid-giving countries.

Star currency. This was again won easily by the Swiss franc, it having continued "to command a value in terms of other currencies some two-thirds beautiful. some two-thirds beyond that which it had in the early 1970s in spite of immense efforts by the Swiss authorities to restrain its advance."

Banker of the world. The award goes to Dr. Guido Carli, who resigned as governor of the who resigned as governor of the Fank of Italy after a 15-year spell in office. The committee points out that, showing an admirable disregard for central banking orthodoxy, be made great efforts during this time to get his country to face up to realities and at the same time did his outmost to encourage constructive dialogue on international financial issues in the world at large.

This award goes to the Wilson Government for announcing in the middle of 1975 that it was enforcing a £6 a week limit on pay increases, after having repeatedly asserted over the previous eighteen months that any attempt to go back on free col. In an era of profound social

ous eighteen months that any attempt to go back on free collective bargaining would have disastrous consequences.

Greatest sophistry. This is taken for the second year in succession by Mr. Cailaghan, the Foreign Secretary. This time he receives it for complaining bitterly about the Tindence like. terly about the Tindeman plan for a two-tier approach to Euro-pean integration, while fostering the impression that Britain has no great enthusiasm for partici-

financial issues in the world at large.

Central hankers' stand-fast would largely have to be made prize. This award goes to Mr. Larre, head of the Bank for International Settlements, for undernational Settlements, for under-

national Settlements, for under-national Settlements, for under-taking to handle the liquidation naming the wrong man when of IMF gold—thereby providing toasting his "Head of State" the foundation-stone of a new host at a banquet in a foreign gold-convertibility system that

THE WEEK IN THE COURTS

Profession that shows

a dirty face

BY JUSTINIAN

# Unlucky Leicester fall in superb Cup-tie

THE Oscar Awards division of will be under the control of his the Lombard Advisory Committee the Lombard Advisory Committee bank's central banker customers. It is a secure of the Lombard Advisory Committee that the Lord Chancellor. It is an integrate that large productivity superiority and the Lord Chancellor. It is an integrate that large productive to coll their storming secondhalf relly, by two goals to one in a support their storming secondhalf relly, by two goals to one in a support their storming secondhalf relly, by two g

The match was a joy to watch
exciting, fast, clean and
packed with high quality attacking football plus a masterly
display of goalkeeping by
Stannay

SOCCER

BY TREVOR B

section of the lawyer. He is exceed the control of the lawyer is this there is the lawyer in the lawyer is this the receiter that child to be wise perfect to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed to be endowed with the casts of the lawyer. He is exceed the control of the lawyer is this the receiters child to be wiseped to be endowed with the casts of the lawyer. He is the receiters child to be wiseped to be endowed with the casts of the lawyer. He is the receiters child to be wiseped to be endowed with the casts of the lawyer. He is exceeded the lawyer of the lawyer is this the receiters child to be wiseped to be endowed with the casts of the lawyer. He is the receiters child to be wiseped to do the take the lawyer is this the receiters child to be wiseped to the conveyancing of house and the lawyer is this the receiters child to be wiseped to be endowed with the casts of the conveyancing of house are well than the conveyancing of house are unawarraniable.

Adding the poor is the beautiful to the conveyancing of house are unawarraniable to the conv

## TV/Radio

t indicates programme in black and willte.

BBC 1

5.45 News. 6.00 Nationwide.

BBC I II.05 Tonight.

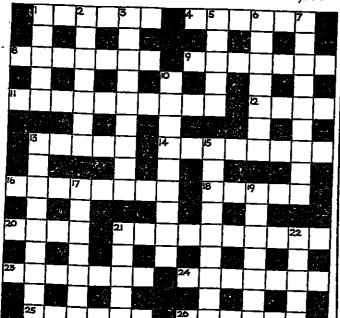
7.05-7.55 a.m. Open University.
9.58 For Schools. Colleges. 10.45
You and Me. 11.00 For Schools.
Colleges. 12.45 p.m. News. 1.00
Pebble Mill 1.45 Rubovia. 2.01
For Schools. Colleges. 3.20 Under
Row Bells. 3.58 Regional News 2.18-2.38 For Scools. 6.00-6.55
(except London). 4.00 Play School. Wales—1.45-2.00 p.m. Pill Pala. 5
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6.33 Ask the Family. 7.20 Z Cars. 8.10 Panorama. 9.00 News.

Scotland—11.00-11.20 a.m. For Schools. 6.00-6.55 p.m. Reporting Scotland. 11.05-11.40 Public Account. 11.40 Scotlish News

Northern Ireland—3.58-4.00 p.m. Northern Ireland News. 6.00-6.55

F.T. CROSSWORD PUZZLE No. 3,006



rom Norwich); Points West rom Bristol); South Today rom Southampton): Spotlight 1238 p.m. ATV MIDLANDS rom Southampton): Spotlight 1238 p.m. ATV Today Pr. 2, as the Week. 125 p.m. Road and Wenther Report. 125 p.m. Road and Wenther Road and Wenther Road and Wenther Road and Went 3.30 p.m. The Caterers.
4.00 State Of Play—Pre-school
Education Now.
5.25 Open University.
7.05 Film A

7.05 Film As Evidence. 7.29 Weather. 7.30 Newsday. 8.10 The Waltons Cakes and Ale. 9.55 Horizon. 10.45 Diversions from Scotland.

Newsnight. 11.35-11.40 Closedown. John Westbrook reads "Belshaz-zar," by Norman Nicholson. LONDON

9.30 a.m. Schools Programmes. 12.00 Issi Noho. 12.10 p.m. Mister Trimble. 12.30 Kitchen Garden. 1.00 First Report: News, FT index. 1.20 Lunchtime Today. 1.30 Emmerdale Farm. 2.00 Good Afternoon. 2.30 "A Very Missing Person." starring Eve Arden. 3.55 General Hospital. 4.25 Clapper-board. 4.50 Rogue's Rock. 5.20 Batman.

Batman.
5.50 News from ITN.
6.00 Today.
6.45 Opportunity Knocks!
7.30 Coronation Street.
8.00 Helio Checky.
8.30 World in Action.
9.00 Police Story.
10.00 Nows. 10.00 News. 19.30 Looks Familiar.

11.00 Take Two. 12.00 Problems. All ITV Regions as London except at the following times:— **ANGLIA** 12.36 p.m. The Way We Live. 1.25 Angila News. 2.80 Houseparty. 12.30

12.30 s.m. The Way We Live. 12.20 Border News. 2.90 Housecall 12.30 Monday Matinee: "Looking on the Bright Side" starring Gracie Fields. 5.20 The Adventures of Black Beauty 6.90 Border News and Lookaround. 6.15 Survival. 19.30 Police Wonias. 10.10 Looks Familias. 11.10 Monday livight Film: "Streen Women" starring Asne Bancroft. 12.35 a.m. Border News Summary.

CHANNER

GRAMPIAN 12.88 p.m. The Way We Live. 1.28
Grampian News Headlines. 12.30 Monday
Matinee: The Chiltern Hundreds's
starring Godi Parker and A. R. Matthews.
5.30 The Mary Tyler Moore Show. 6.03
Grampian Today. 6.10 Top Team. 9.00
Police Woman. 10.35 The Persunders.
11.25 Evening Prayers.

GRANADA" 12.38 pm. The Gallopins Gommet.
1.26 This Is Your Right. 2.30 Monday
Mathnet: "Nothing Barred" staring Brian
Rix. 5.20 Indoor League Championship
of Champions. 6.00 Granada Reports.
6.15 A Bouse for the Future: 9.00 Police
Woman. 10.30 Appointment With Foar:
"Taste the Blood of Dracula" starring
Christopher Lee. HTV

9.25 The Monday Film: "Ban- Scene Around Siv. 11.40 Northern ning." starring Robert Ireland News Headlines.

Warner.

11.05 Tonight.

11.40 North Ifrom Leeds, Mancherster, News.

News.

All Regions as BBC-1 except at (from Birmingham): Look East the following times:—

the following times:—

Wales—1.45-2.00 p.m. Pill Pala.

2.18-2.38 For Scools.

Scene Around Siv. 11.40 Northern Monday Afternoon Film: "Law and Divorder" Marring Michael Redgrave and McCallum.

Birmingham Leeds, Mancherster, 12-1-3 p.m. Look East Policy Regions as BBC-1 except at (from Birmingham): Look East Policy Regions Brition (from Brition): South Today (from Plymouth)

Wales—1.45-2.00 p.m. Pill Pala.

South West (from Plymouth)

South Today (from Plymouth)

ATV MIDLANDS

(12.5 pm. Rad and Weather Report. 25 pm. Road and Weather Report. 26 Housecall. 2.30 Monday Malures: West Lead-10 pm. ATV Today inc along the fourth Report. 26 Housecall. 2.30 Monday Malures: West Today inc along the fourth Report. 27 pm. Rad and Weather Report. 27 pm. Road and Weather Report. 27 pm. Rad and Weather Report. 28 Housecall. 28 Monday Malures: West Today inc along the fourth Report. 28 House The Relative Starter. 29 pm. Rad Today Regions Prime Callum.

Morday Afternoon Film: "Law and Divorder" Marring Michael Redgrave and McCallum.

MCCall

12.38 p.m. Here Comes The Future.
1.20 Southern News. 2.08 Houseparty.
1.20 Southern News. 2.08 Houseparty.
1.20 The Monday Matinee: "Information Received" starring William Sylvester and Hernione Baddoley. 6.00 Day by Day.
9.00 Police Woman. 19.30 Indoor League Championship of Champions. 11.00 Condern Nows Extra. 11.10 Chapper Onc. 11.40 Guideline. 11.45 Farm Progress. What's On Where 230 The Monday Matinee: "The Astronaut." 528 indoor Bysones. 120 Lunchime News and Look League. 456 Channel News. 410 Speak around. 130 The More Out. 4.59 Police Woman. 1833 West. Show. 2.00 House Call. 230 Inner Space. Country Fare, 11.00 Brithded. 11.39 The Inheritors. 520 Emmerdale Channel Gazette followed by News and Farm. 6.08 Today at Str. 6.33 Police Weather in French. TYNE TEES

ULSTER ULDIER

12.39 p.m. The Galloping Gournet. 1.20
Uster News Headlines followed by Lunchine. 2.00 Women Only. 12.30 Monday Matines: "The Livu Has Wings." starring Morle Oberon and Ralph Rechardson. 4.21
Ulster News Headlines. 5.20 Survival. 6.00 UTV Reports. 9.00 Moving On. 18.30
Monday Night with the Rev. G. W. Loane. 18.40 Monday Movie: "Fanatic," starring Tulkiah Bankhead.

WESTWARD WESTWARD

12.25 p.m. Gus Honerbun's Birthdays.

12.30 Time to Work. 1.20 Westward News
Headlines. 2.30 The Monday Malines:

"The Astronant," starring Jackie Gooper,
5.20 Indoor League Championship of
Champions. 6.00 Westward Diary. 6.20
Sports Desk. 9.00 Police World. 19.38
Westcountry Fare. 11.06 Westward Late
News. 11.03 Branded. 11.30 Faith for
Life.

Report West Headines, 1.25 Report waters Headines, 2.06 Housecall, 2.06 The Monday Matthee; The Swordman. "Life. 1.23 p.m. The Way We Live. 1.26 Monday Matthee; The Swordman." Calcodar News. 1.30 The Mary Tyler (Champions). & C. Report West. & 22 "Escape From San Queutin." 5.26 Report Wales. 9.00 Police Woman. 10.30 Emmerdale Farm. & Calendar. 10.30 The Monday Film: "The Light and the Calendar People. 11.00 Orson Welles Short and the Tall" starring Richard Great Mysteries. 11.31 The Cdd Couple.

HOST nation Austria crowned a the 70,000 capacity Berg Isel rounds, but struck g disappointing Winter Olympic stadium overlooking Innsbruck longest second roun metre special ski jump event

The Austrians won only two of the 37 gold medals at stake in the summit meeting of winter Sports. But when Karl Schnabl's big jump victory and the silver medal taken by 17-year-old Toni Innauer, were added to the gold medal for the men's glamorous downhill ski race, the home coun-

try counted itself happy.

The Soviet Union had five jumpers in the jumping event which ended the Games programme and they were far down the field, but in all other sports they were dominant and they won 13 of the gold medals. The Russians also won six sliver and eight bronze medals which gave them a massive increase on their performance in

At Sapporo, Japan, they won eight gold, five silver and three oronze.

Yesterday, ski-jumpers Schmabl flag and the twin Olympic flames, sparked wild scenes in by the East Germans on the terraces.

Tometre hill last week-end at Sakuahl and Institute of the which poured on to the sakuahl sakuahl and Institute of the which poured on to the sakuahl s

70-metre hill last week-end at Schnabl, who took the bronze finished and hoisted to medal on the smaller jump, was silver medal winner.

Conditions were excellent and lying third after the first of two shoulders.

234.8 style and dista

**MEDALS TABLE** Gold Silv. Brnze. United States 3 Norway

# Comedy' can regain position Tuspect

AGROSS
1. Checking skided ont (g)
4. All of description, one caught
becoming bitter (g)
O(1) a proper state (g)
Fig. 1) a proper state (g)
Fig. 2) a proper state (g)
Fig. 3) a proper state (g)
Fig. 3) a proper state (g)
Fig. 4) a proper state (g)
Fig. 4) a proper state (g)
Fig. 3) a proper state (g)
Fig. 4) a proper state (g)
Fig. 5) a proper state (g)
Fig. 5) a proper state (g)
Fig. 6) a proper state (g)
Fig. 7) a proper My idea of the winner is Dramatist's physical winner is Dramat

الأعلى الأصل

1 2. 5

metres, amassini

Innauer, a 17-yea boy, who has captu:

hearts with remark in international com

season, jumped 102

the day, but conce to his team-mate wit

East Germany's I celebrated his 23rd

jumps of 91 and 97 m him 221.7 points, bu

German challenge w

Jochen Danneb-finished second at t

event to his country

Georg Aschenbach

metres in the first

Innauer after a

the first round, the

WINTER OLYMPICS

# Austrians win the final gold

here to-day to send its thousands of spectators home happy. Sovier Union 13 E. Germany 7

> W. Germany Finland Austria · Switzerland Netherlands Cenada Britain Czecho

> > Liechtenstein

he last Winter Olympics in 1972.

only reached 89.5 in to place fourth. Austria's success,

The state

# Never So Good by B. A. YOUNG

e choice of the Africa armed with the bomb, and the re's cosy little theatre in terrorist, armed with his pistol, Street, Covent Garden, as though there is a sub-plot convenue for Kevin Laffan's cerning the relationship of play and the casting of black Sweeney, Ally and Selena (who play and the casting of black Sweeney. Ally and Selena (who ers in two of the four parts turns out to be a tart, though why of mean that there is any she should live in this squalor 1 content in the story. The with such a lucrative profession is composed so solidly of is never adequately explained) and stereotype situations. The tension is maintained only by it could be played, mutatis consistently ignoring chances to endix, by a pair of Eskimos end it. For example, Sweeney a pair of Chinese. The waves his bamb at the terrorist lexions of the characters and commands "Put that gun nite incidental.

a grimy basement flat lives taken it away or given it to Ally, mer, a dotty evangelist.

a grady evangelist. Ally, moreover, misses several a pretty black girl whom opportunities to bop the terrorist rescued when he found on the head with one of the half-dozen empty whisky bottles that

he Entertainment

pparently abandoned in the Sweeney believes that one phished if only be could is hands on a homb; and Stewart plays Sweeney: Mark the performances of all four players are rather good. Ritchie is hands on a homb; and Stewart plays Sweeney: Mark cesto! in comes a terrorist Heath (for whom the play was no from the police and written) plays Ally and may perhaps be disappointed with such a mod Selena's friend Ally unpoint to prevent their the gruman, a ratlike little is the gruman, a ratlike little and might have ensured that the alarm. Is the gunman, a rathike little development of the play is creature whose object is no more confined to a long consinister than the destruction of tion between Sweeney, his local Inland Revenue office.

#### atre Royal, Norwich

# acitume Cologne Dance Forum

by CLEMENT CRISP

1 commendable enterprise pression was of a dedicated per 1eatre Royal, Norwich was formance style. ist week for the first visit
s country of the dance pany's account of Glen Tetley's ny attached to the Cologne
The group of 30 dancers

dy's working ideals. Multi- lovely line and potent dynamic

The group of 30 dancers dates from 1975. It has certain s, naturally enough, in similarities in its use of slow-hut has also another, motion movement with Field creative identity as a Figures, but it seems more dedicated to new choreo-clearly related to its score, and is encouraged to (Lukas Foss's Geods) than the largely in Europe. Its Stockhausen work. The Foss is that currently fashion-score comprises what I can best mixture of classic and describe as currously smeared n-modern: a similarity sonorities. Fragments of Americans (AC) Shanandash. n-modern: a similarity Ballet Rambert was sonorities. Fragments of Americand by the presence of among others) drift in and out of our consciousness as part of a slowly melting texture of sounds, and Tetley's dances have a similar fluidity of outline. Monika Montiva is a central Saturday afternoon's perce was introduced by the lated, while nine other dancers aland-born Gray Veredon. elaborate shapes, and strails of aland-born Gray Veredon. elaborate shapes and strails of the directors of the activity that dissolve and reform, a sketch of a ballet class Exceptional among them is ersed with details of the Heide Tegeder, a dancer of

ni, run seemingly on presence.

rian lines. Dance Forum It is, I hope, not chanvinistic

et its best in Modern to say that the best perform-That is the Show bravely ances, because in the best choreo- at one—rather than in the graphy, came in Norman scient Four Seasons, Morrice's That is the Show. graphed by its other Despite very poor sound repror, Jochen Ultrich, shown duction of the score—and my matinee. About this last annoyance with this inadequacy ast said, the soonest confirmed how strongly Morrice 1. A grimly determined has responded to Berio's inven-tion of Vivaldi's intermined tions—the company gave a constrong concertos, it vincing account of the piece, heavy and unattractive, with outstanding performances in part due of the wildly by Heide Tegeder and James ering clothes designed Saunders. The themes of coman-Paul Vroom. These passion for a heroic victim, of

section to the troupe. The declined somewhat there over the musical directorship of the Festival for an initial period cond movement, and an of three years, in succession to obtacted finale played out John Pritchard who has recently tape of wind and rain announced his wish to resign after the music had been from that position after the 1978 ted—but the initial im-Festival.

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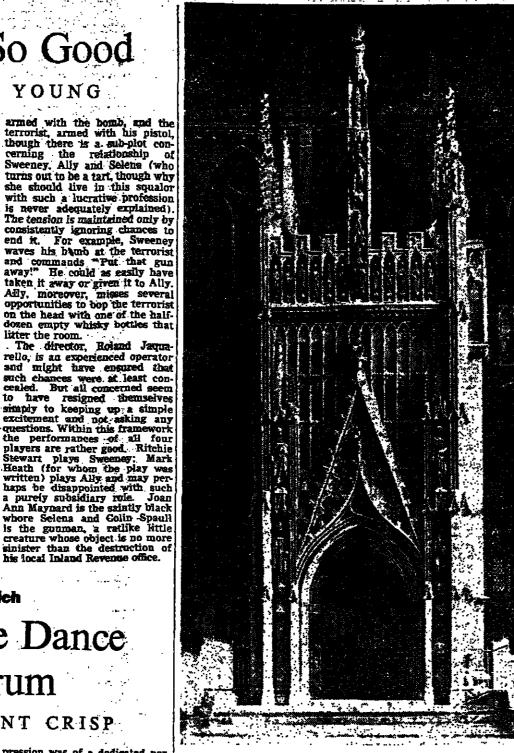
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Severiey Minster was described by the late Archbishop Lang as the most perfect parish church in Europe. These words were echoed by others in the world of architectural historians. The gothic style continues in this relatively unknown cathedral-like church throughout example.

Now it is, as in so many cases, in severe financial difficulties,

needing some £500,000 to restore its decaying stonework and to make the structure secure. The architect for the work is W. E. Godfrey, RIBA. Donations should be addressed to Major R. Unett, The Appeal Office, Beverley Minster, North Humberside, HU17 ODP. The illustration shows the early 15th century Highgate Porch.

H. A. N. BROCKMAN

#### Festival Hall

# RPO/Lopez-Cobos

Thursday's concert come from the opera and are Royal Philharmonic based at one remove on the showed why he has familiar piano pieces. Granados in a short time and wrote superbly for the piano gone far in a short time and wrote superbly for the piano why high hopes are set on him. (and was evidently a fine player), It was a lean, dapper, well-knit but in orchestral dress the reading, a little too brisk in the breeding, distinction and charm finale to escape the impression of this music simply disappear, that Dvorak says almost every. The Fandango conveys something twice (which at that point thing of the real flavour, the rest he does), but in the central is a sticky mess.

heavy and unattractive, with outstanding performances in part due of the wildly string clothes designed an-Paul Vroom. These is like nightmare underites: vestigial cod-pieces in part due of the wildly string clothes designed an-Paul Vroom. These is like nightmare underites: vestigial cod-pieces in part due of the wildly string were not always for the plight of wamen faced with desolating loss, were clear and noble in statement; no less so the dancing of Miss Tegeder and noble in statement; no less so the dancing of Miss Tegeder and nobscured the strunks. The dancing of miss Tegeder and Mr. Saunders.

Bernard Haitink at Glyndebourne

Bernard Haitink, who has conducted at the Glyndebourne is evening's programme. It to be preferred was the is evening's programme. It is sevening's programme. It is evening's programme. It is

# Berio's A-Ronne

by DOMINIC GILL

for the first time, was A-Roune. In the first half of the even-a 30-minute scenario of "theatre ing, the sisters Katla and for the ears" sung by Swingle Marielle Labeque with the per-

lar song. The musical moods Sylvestre. swing and swingle from extreme to extreme: from humour, slap-stick and waggish, to fine tenderness, to deep-puple senti-ment. One long passage explores Zeffirell's Royal Opera House just how many shades of B-film production of Cavalleria Rusti-

Last Friday evening the fourth very good, clear and sure. It London Music Digest presented will be interesting to hear a concert of music by Luciano again: perhaps side by side (a Berio, introduced by the com-service Radio 3 might one day poser. The major new work of perform; with the earlier radio the programme, given in London score?

cussionists Jean-Pierre Drouet Berio calls A-Ronne (roughly and Sylvio Gualda gave the translated as "A to Z") a premiere in this country of "documentary on a poem"—a Linea for two pianos and two short text by Sanguineti. It is a melodrama: the original work, composed as a dance score. It composed for radio in 1974-75, also makes an attractive concert was conceived for performance piece, 12 minutes long—a fourby actors, not musiclans. This part invention a miniature by actors, not musiclans. This part invention a miniature second version for eight singers three-piano concerto, built from second version for eight singers three-piano concerto, built from is also a kind of melodrama, a a continuous line of melody and vocal collage which calls on all a steady pulse constantly broken manner of vocal resource— and fragmented. Light, short, sighing, grunting, burping, whisser and like A-Ronne, pale pering, smacking lips, hissing, beside Berio's masterpiece whistling, chuckling, popping— Circles which began the programme, now 16 years old and the articus gramme, now 16 years old and the programme. as well as speech, and the arbett' gramme, how to years of and and lation, sometimes in harmony, growing even stronger, younger, sometimes not, of pitched notes. A magical performance this, There is quotation (stylistic sung by Cathy Berberian, and literal) everywhere — of superbly supported by Gualda Bach, Italian madrigals, popul rouet, and the harpist Brightte

#### 'Cav' and 'Pag' to be screened

schmalt it is possible to invest cana and Pagliacci will be seen in the phrase "Nel mio on BBC1 on Good Friday, April principio." I found it an agree- 16. It will be the first time the able, but shallow piece: a pretty, two will have been shown clever confection—but whether together on British television or not ultimately more than Singing the leading role in a chocolate-box of slightly both operas is the Spanish tenor cheapened Sinjonio-tricks, diffi- Placido Domingo. They will be cult, at one hearing, to say broadcast simultaneously Swingle II's performance was stereo on BBC Radio 3.

Covent Garden

# A Month in the Country

by CLEMENT CRISP

"All love, happy or unhappy, is a disaster when you give way man, and destroy both Natalya's fatuation stopping just short of normal in the play that "one to it." Thus the adoring Rakitin to Natalya Petrovna, heroine of a basis for his action abstro. As a basis for his action abstro. As a basis for his action abstro. Natalya's discovery of this in the Country as we can see it arrived to Chopin's music We encounter, her moment of in the play that "one converted to the currently at the Albery Theatre Thus, too, the theme of Sir Frederick Ashton's A Month in the Country, which was given its offer—to the sarly LA ci determ Frederick Ashton's A Month in the Country, which was given its offer—to the sarly LA ci determ Frederick Ashton's A Month in the Country, which was given its offer—to the sarly LA ci determ Frederick Ashton's A Month in the Country, which was given its range of the Ashton's A Month in the Country, which was given its range of the Ashton's A Month in the Country, which was given its range of the Ashton's A Month in the Country, which was given its range of the Ashton's A Month in the Country, which was given its range of the Ashton's A Month in the Country, which was given its formal than the country but the country but the strong of the Ashton's Ashton's

French Institute

# Week of New French Theatre

by GARRY O'CONNOR

tions at the French Institute last week showed a French avant garde which is moving towards a formalised expansion of the role of the director, oddly at variance with our own avant-garde and its ever-changing hunger for alternative life-styles—with the emphasis on styles.

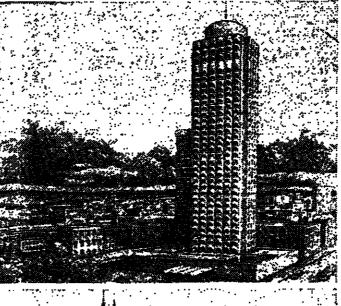
Both fall into the category of what is variously described as Thédre/rècit or Lecture/spectacle: staged readings or theating in the interplay between the casts than, for example, The ing class hopes. But even if one thought of the mouths ing at times—English audiences have a notable dislike of Piran and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love, symbolised by the two deleague devices probably and love; symbolised by the two deleague devices probably and love; symbolised by the two deleague devices probably and love; symbolised by the two deleague devices probably and love; symbolised by the two deleague devices probably and love; symbolised by the two deleague devices probably and love; symbolised by the two devices probably and love; symbolised by the two devices probably and love; symbolised by the two devices probably and katiouch a whom the unwilling ingly allows to become betrothed to become involved in the first and then not at all happy freeze to their death. The double-sidedness of the Czar's nature is shown through the male dwarf. Two very worthwhile produc- which had many of the mouths ing at times-English audiences destruction of hig own sensitivity

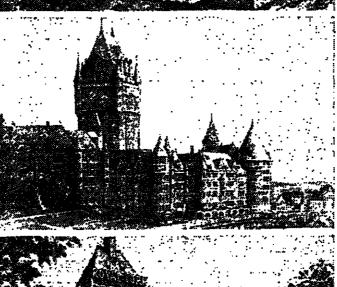
short of full-scale production the range of commanding per- of Le Palais d'Hiver by Rezvani Palace is a gem, so is there are first, Pour Catherine sonalities deployed is impressive a grotesque, half-surrealist original love scene at the begin-directed by Antoine Vitez, stems sive, and the varied exhortations tale set in the court of Peter ning. The simplicity is above all originally from Nanterre, and is —tirades against the armaments the Great. In this production sonataneous not the result one

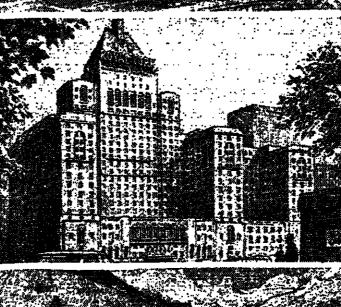
RPU/LOPEZ-CODOS

| The constant of the production of the story of the performance of Dvorak's by Ernest Schelling, which performance of Dvorak's by Ernest Schelling, which performance of Dvorak's by Ernest Schelling, which performance of Dvorak's and the performance of Dvorak's by Ernest Schelling, which and the performance of Dvorak's by Ernest Schelling, and the performance of Dvorak's by Ernest Schelling, and the performance of Dvorak's by Ernest Schelling, which in a splendidly edible meal. "he/she—I" axis I found distract
| Tirades against the armaments the Great. In this production the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the books are much less in evicence than in the books are much less in evicence than in the books are much less in evicence than in the Aragon, and the books are much less in evicence than in the books are much less in evicence than the books are much less in evicence the books are much less in evicence than the books are much less in

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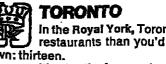
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QUEBEC Le Chateau Frontenac: overlooking the St.

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# Labour about turn on Scottish Assembly

ANOTHER remarkable about. State for Scotland to be stripped less contentious functions of ference called just before the the break-away Scotlish Labour turn on the controversial devo- of his so-called "Governor environmental improvement and October, 1974, general election. Party both of which want much in solid proposed in Scotland was permore extensive economic and leadership of the Labour party. Assembly legislation.

The executive's decision was suaded, largely by ministerial fiscal powers for the Assembly. In its November White Paper taken in spite of the Scotlish and labour NEC pressure, to devolution, the Government Office Minister's warnings about ditch its opposition to an ably help to suddue some criticism of the Scotlish Assembly.

The executive committee of the Scotlish Regional Council now wants the Assembly which will have up to Assembly. It also overturns the the issue will not help Labour in Other decisions taken by the to be given some economic and industrial powers by having full control of the recently created investment Senerating function reversal by the Labour leaders one once more to move under pressonable for the SDA while the Assembly. At a special con- larity and more recently from ties and adult education.

It also wants the Secretary of would be responsible for the Assembly. At a special con- larity and more recently from ties and adult education.

**Pensioners** 

## **Furnished** rentals down 10%

perties to let has fallen by about 10 per cent. in England and Wales and possibly by 20 per cent. in London since the passing of the 1974 Rent Act, according to a recent survey by the Royal Institution of Chartered Sur-

ting that the survey, collated from the opinions of 50 estate agents up and down the country. is not comprehensive, thinks that it represents a fairly accurate of what has happened in

# Machine-tool makers seek NEB interest payment delay

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

out.

The idea would be for the had given them severe liquidity manufacturers to pay interest on the NEB money only when the upturn in trade starts and they begin to sell the machines they have stocked.

It seems that the success of unless the interest payments the NEB scheme depends to a could be deferred in some way.

There have been meetings business was so slack.

the lettings market.

Three other trends emerged from the report:

Three other trends emerged deferred terms are built into it extra outgoings at a time when

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compared with \$5.53 per share a year ago.

Kow E. Orden

Last year was outstanding for Continental Illinois Corporation.

AND SUBSIDIARIES

By Eric Short

forces to be kept together through the recession.

The big problem with building for stock is that all but the least sophisticated, standard machines can be only partly built. The fils 30 for a single person and final touches would not be added until the machine had been sold, and the customer indicated exactly what he required from the control of t

favour. At Jones and Shipman, Mr. Edgar Watts, director, said:

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growth rate of 12.5 per cent. Per-share earnings before security transactions were \$6.84,

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quarter, during which earnings before security transactions were \$30,110,000 or 10.8 per cent above the record-high fourth quarter of 1974.

Net charge-offs for all of 1975 amounted to \$68.9 million, and as of year end, all known loan losses had been charged off. Our reserve for loan lesses is one of the strongest in the

Our 1975 annual report to shareholders will be available stortly. If you would like to have a copy, please contact your nearest Continental Bank office or our Corporate Secretary

worse off than in 1974 PENSIONERS ARE werse of

MACHINE-TOOL manufacturers ciation has been trying to concerned, is that it would enable now in real terms than they were hope to persuade the National vince the Department of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up profin July, 1974, when the Governdant of Industry some companies to kep up the Industry n this pension for a single person and work £16 a week for a married couple, according to a statement by Age Concern England.

The value in terms of July 1974 of to-day's pensions of £13.30 for a single person and £21.20 for a married couple was

So not all companies are in avour. At Jones and Shipman. It. Edgar Watts, director said:

The danger with stockpiling are in and food prices by 40.5 There have been meetings trise in rent levels. Where rents did rise the cause was increased in fationary trends.

The manufacturers but there is no sign in unfurnished accommodation has risen slightly.

There have been meetings business was so slack.

The Government shied from the Government shied from the Machine from the Mach

# pipeline to cost £31m.

By Ray Dafter, Energy Correspondent

Harrogate.

BRITISH GAS plans to spend a further £31m, on new pipeline capacity to handle increasing supplies of natural gas.

The scheme will provide £5 miles of £2-in. diameter pipeline between Bishop Auchimed. Co. Durham, and Pannal, near Harrogate, Yorkshire. The pipeline will pease east of Darlington, west of Northallerion, east of Ripon and west of Harrogate.

This is the first project using a pipe of such diameter undertaken by British Gas. Most of the existing 3,000 miles of the national transmission system for natural gas has been laid in 36 in. or 36 in.

been laid in 36-in. or 26-in. pipes.
Gas from the Anglo-Norwegian Frigg Field and Shell/
Esso's Brent Field in the U.K.
sector of the North Sea shouldboost British Gas supplies by
up to 50 per ceat, by the early
1980s.

The Gas Corporation said that it was following its normal procedure of contacting land owners and tenants affected by the work, which is due to start

in May. Consultations about the route of the pipeline is taking place with the National Farmers Union, the Country Landowners' Association plan-ning authorities and other

Although new supplies of gas from Brent and Frigg are likely to cost British Gas far more than it is now paying for supplies from southern fleids in the U.K. sector, industrial and domestic users should not see a corresponding increase in

The corporation pointed out The corporation pointed out that most of the work on the natural gas transmission system, together with the con-version from town gas, had been carried out.

A Commons select committee was told last week that British Gas expected prices to rise at a slower rate than the retail price index over the next five or six years.

#### Sugar workers in jobs fight

SUGAR WORKERS at Tate and Lyle's refineries, Liverpool, meet stiffed unless the Government powers above those o today in protest against the threatened loss of their jobs in the autumn, because of enforced reduced imports of cane sugar. Three options have been prepared, after discussions between the Agriculture Ministry, Tate and Lyle's, and Mambre and Garton, who own the Sankey refinery. Newton-le-Willows.

One calls for closure at Liver of obstacles.

THE redevelopment of London's town with its own dedecklands could be completely corporation, which we decklands could be concerned.

Lyle's and first content of Commerce of Com

One calls for closure at Liverpool affecting 1,920 workers; the
second would mean the closing
of Sankey (employing 500). The
third would involve closure of
Sankey and one of two Scottish
refineries employing about 1,560
people. Merseyside MPs are
being lobbied.

Taced with an increasing number have serious repercuss
poorer regions but
The three most serious were round this would be
the disincentives of the Comthe Governbudget linked to an ag
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# New gas P.O. reviewing its parcels service with unions

university's manager

is faced with the loss

cient and economic."

British Rail's freigh was in the red by an

BY ARTHUR SMITH

POST OFFICE management and Roadline would deliver inions are reviewing the loss weighing up to five making parcels service. 52p anywhere in the t Issues under discussion include GPO rate for package making parcels service. issues under discussion include of the late to parkage tents in the number of delivery for one kilo, 62p up to routes, reduced vehicle manning, and 75p for up to three and complete curtailment of Mr. Tom Roberts

duties where necessary. The Union of Post Office pondence services. Workers, disclosing in its journal university was still details of a "Joint Statement" three times as much agreed with the management on Post Office as with othe action needed to restore the Meznwhile British corporation to profitability, says freight service, already that, "an SOS is sounded for the money because of the is faced with the loss." inland parcel post.".

The statement emphasises that its biggest customers from the commission are needed more traffic—another State-o economies are needed more transcribed urgently on parcels than on cern.
letters and telephones. "The National Carriers had financial situation is critical and to run down its use of discussions should take place for trunk haulage and locally to see what cost reduc own lorries, norma tions can be agreed. Every hour mainly for local distri Sayed is valuable if the inland It made the decision parcel post is to be made viable of its statutory duty "that goods are earries whenever such carries saved is valuable if the inland

#### Re-assessment

The Post Office said last week The Post Office said 1280 week was in the red by an that it was seeking a further 25 270m last year as traffiper cent increase in parcel from 200m tous to ab charges from April 26. There tons. was a 50 per cent rise last March and a similar increase in What National Car September.

Figures of traffic loss caused doing is simple comby successive tariff rises have not Every freight operate by successive tariff rises have not country is feeling the results of the resu

been released. The feeling is growing within the Post Office that a re-assessment of the relationship between the State-owned

parcel carriers is necessary.

Aiready facing a deficit of millions, the Post Office posts!

service have lost much of the business of Open University to Roadline U.K., formerly BRS Davos 45 175 Gog Parcels.

The Open University said yes load 2800 182 280 Gog terday that it had switched large Murren 125 280 Gog terday that it had switched large Murren 125 280 Gog Course material for the said and the said course material for the said course

business of Open University to Roadline U.K., formerly BRS Parcels.

The Open University said yes terday that it had switched large packages of course material for val disers. 99 130 Got St. Anton. 99 399 Got St. Anton. students larger packages of Scottento-Carasyme: I material as an economy measure, complete. New snow with the Post Office would not give it feet. Gleastes: Main runs a special rate for bulk deals, but New snow an hard base. Said that the normal parcel tariff 1,808 feet. Snow level 2,800 fmust apply.

The University found that level 2,230 feet.

# **Docks redevelopment** 'could be stifled'

# Plastics moulding industry 'needs larger groupings'

nesses in both industries, caused by low levels of profitability and warns that the economic recession has made the operations of a number of smaller concerns vulnerable.

It points out that steps are investment and research and development.

The demand and supply of moulds. BPF. 47. Piccadilly, W.1. 55 BPF/GTMA members, 58 non-members.

vulnerable.

It points out that steps are now needed to preserve existing capacity in mouldmaking and to of its Mylar polyester film in the ensure that increased capacity to becomes available. The two bodies claim that although the highest projected rate of demand—used in electrical motors and forecast for moulds is matched capacitors, magnetic tape, wire by forecast capacity, there is no and cable. Pressure sensitive large surplus capacity to absorb tape, engineering reproduction, The study, covering demand and supply of moulds to 1977, was drawn up at the suggestion of the NEDC's Plastics Steering Committee to help planning

W.1. 25 BPF/GTMA members.

28 non-members.

29 UPont is to increase prices in the case of its Mylar polyester film in the case of i

Committee to help planning within the two industries, which have heavy dependence on each other. Out of total U.K. plastics consumption in 1974 of nearly 2m. tonnes, a total of 400,000 tonnes was used in injection moulding. The total value of moulds is

put by the study at £26.5m. in 1974, but this is expected to increase to £30m.£33m. by 1977, by which time roughly 450,000.500,000 tonnes of plastics are expected to be used in moulding.

A main constraint to growth, however according to the moulding. however, according to the mouldmakers, is the current shortage of orders and the price squeeze which has resulted. Companies in the industry are also being affected by cash flow problems. partly as a result of longer credit now being taken by some customers.

Concern is also expressed that. because of the high proportion of small companies, the industry has not been able to recruit sophisticated management. Diffi-culties in attracting apprentice, The Fidurical Triefs, published daily easiers Sundays and holidays. U.S. subscriptions 5167.00 feet reliably 5314.60 feet maily personnel. Second class populage paid as New York. N.Y.

SMALLER companies in plastics moulding and in mould-making the right calibre are also being implemented i should be encouraged to get referred to.

To the plastics side the main factors behind the low level of factures the film throug units and stimulate investment, according to a report just published.

The report, joint work of the British Plastics Federation and the Gauge and Tool Makers' Association, points to weak nesses in both industries, caused by low levels of profitability and stimulate investment and research and packer and packer implemented in European countries. Company which factures the film throug profitability are said to be the Pont (Luxembourg) st use by the Government of blames increased labour plastics markets as economic materials costs and, in particular the of the U.K. adverse rate movements, for the limitation this imposes on linvestment and research and packer implemented in European countries.

European countries. Company which factures the film throug profitability are said to be the Pont (Luxembourg) st use by the Government of blames increased labour plastics markets as economic materials costs and, in particular the of the U.K. adverse rate movements, for the limitation this imposes on linvestment and research and plant are also being implemented in European countries.

European countries.

Diameter of company which factors behind the low level of factures the film throug profitability are also being implemented in European countries.

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The company which factors behind the low level of factures the film throug profitability are also being implemented in European countries.

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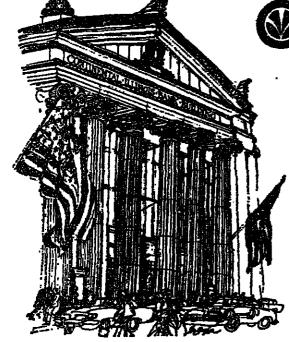
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FIRST NOTICE TO HOLDERS OF BONDS 94 1975-1988 of 1,000 EUROPEAN UNITS OF ACCOL

The bondholders of the international loan 91% 1975 issued by the GROUPEMENT DE L'INDUSTRIE SIDEI GIQUE GLS. are convened to an Ordinary General Met to be held at 5 bis. rue de Madrid, Paris (France) on M

10, 1976, at 3 p.m., in order to consider the following age -Ratification of the statutory nomination of directors of "Societé Civile" of the holders of the bonds 98% 1975-in conformity with article 7 of the by-laws of that "Se-

To permit the bondholders to attend or to be represe at this meeting, the bonds or their deposit receipts, mus deposited at least five days before the date fixed for meeting, at the offices of the banks daving participated in placing of these bonds and from whom proxies or admis cards can be requested.



#### **Board of Directors** Continental Illinois Corporation Continental Illinois National Bank and Trust Company of Chicago

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JAMES F. BERÉ Charman and Chief Executive Officer, Borg-Warner Corporation GORDON R. COREY

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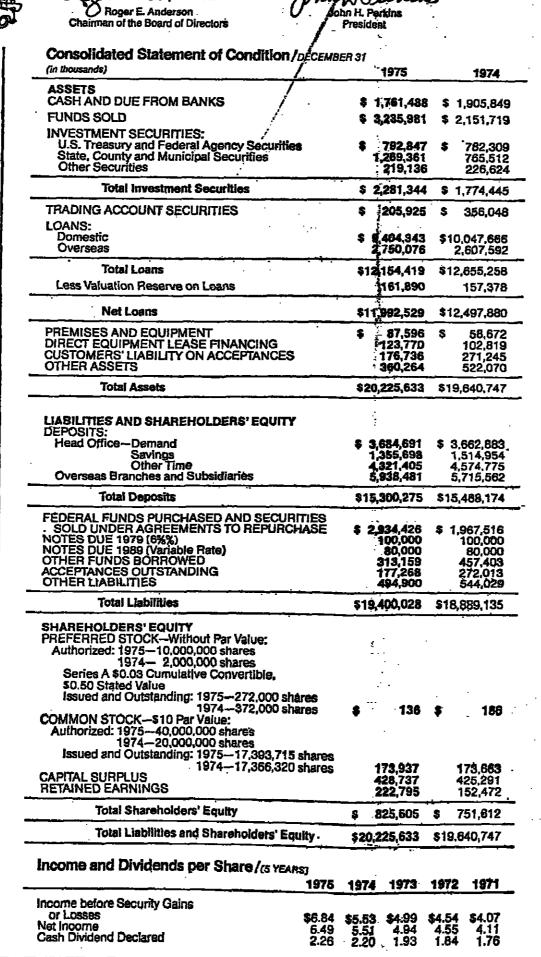
KEITH R, POTTER Executive Vice President, International Hervester Gompany

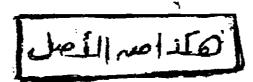
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# els sen lew Nigerian head Union, f state orders iquiry into coup

OUR OWN CORRESPONDENT

of the peace. "I appeal short-lived coup attempt."

Reuter adds: Residents of the northern city of Kano to-day discounted reports that disturbances to it that justice is Earlier reports reaching the capital to-day said trouble had a fared in the city, but residents y following the overthrow they knew of no disturbances. a low profile, moving Friday's abortive coup.

any attempt in which his continue their usual duties." he. His message followed further assor General Muriala ordered.

Clashes in the disputed former uned and four others died.

Con Chassin confirmed that Spanish territory. King Hassan

arned against reprisals or was abducted in Horin and shot of the peace. "I appeal short-lived coup attempt. "I should be short-lived coup attempt."

Was adducted in Horin and Short lived here, was relayed to President Bounedienne by the

y following the overthrow they knew of no disturbances.

Fall Yakubu Gowon in a sacoup. He and the late thammed since then main-

guards—in sharp congregations of the streets after the dawn curfew ended this morning. The hunt is still going on for Lt.-Col. B. S. Dimka who is believed to his personal desire he continue to pursue the n. Muhammed's policies

Hours abortive coup.

In Lagos, most troops were off the streets after the dawn curfew ended this morning. The hunt is still going on for Lt.-Col. B. S. Dimka who is believed to have shot General Muhammed and made the coup broadcast.

Editorial comment, Page 14

## aunda sees war in nodesia as inevitable

ENT Kenneth Kaunda, leadership from within the das one of Black Africa's guerilla movement must be iderate leaders, predicted encouraged as a necessary in a necessary rath before majority rule prelude to a successful guerilla introduced in Rhodesia, struggle, reports from Lusaka.

Rhodesia undoubtedly figured

reports from Lusaka.

Rhodesia undoubtedly figured inevitability of war in strongly in the discussions held was one of the reasons a week ago in Quelimane, this recently invoked Mozambique between President Nysoner. emergency, he told party Kaunda, and Presidents Nyerere Machel and Seretse Khama (of Bloom writes: President Botswana, It seems probable remarks suggest that that at that meeting, the Tannow ruled out the post zanian and Mozambiquan Presi-that the current talks dents also attempted to persuade the Rhodesian Premier Dr. Kaunda to recognise the Smith and Mr. Joshua MPLA as the legitimate Govern-leader of the Rhodesia ment in Angola—perhaps with wing of the African some success, since the Zambian Council, can achieve an President has now said that settlement of the Zambia is considering such a

n problem.

er. it is not yet clear Recognition of the MPLA, and Dr. Kuanda has joined more importantly, a Zambian low Presidents from decision to back stepped up and Mozambique in guerilla war in Rhodesia, would parent decision to step be the death knell for the current rial aid to Rhodesian effort at southern African guerillas. For the past detente, which has involved close guerillas. For the past detente, which has involved close of this, partly because of contacts, including a personal belief in the necessity meeting between Dr. Kaunda and eaceful settlement in Mr. Vorster, between Preforial and partly because of and Lusaka. However, whether acute economic different contacts at some levels are President Kaunda has maintained will depend heavily to favour the Nkomo on the attitude South Africa now of the ANC, while takes in Angola and—if the war and Mozambique have is stepped up there—in Rhodesia decided that a new itself

## C to approve \$300m. in to Ireland

E MINISTERS of the Market countries meetrussels to-morrow will nal approval to an EEC300m. Ioan for Ireland.

The Market countries meetrussels to-morrow will nal approval to an EEC300m. Ioan for Ireland.

The Ministers of the weekend. Similarly categoric statements about maintaining existing parities have come from the Belgians whose currency has suffered a severe battering within the mini Belgian-Dutch snake to the extent of occasioning official intervention probably to the tune of around £200m. To the franc and the florin within the raining.

The Irish loan under an EEC scheme to help countries in balance-of-payments difficulty is coming from the Saudi Arabian Monetary Agency and is being passed on to the Irish on the firm set by the Saudis. It is for five years at 9.2 per cent and is under joint Community guarantee. The conditions are fuller explanation of rations of support for parity levels of snake and confidence in thanism itself which from the Giscard intended to the participation of the firsh on the firsh on the firsh on the firsh of the participation of rations of support for parity levels of snake and confidence in thanism itself which from the Giscard intended to the weekend. Similarly categoric statements about maintain in existence the weekend. Similarly categoric statements about maintain in existing parities have come the weekend. Similarly categoric statements about maintain in existing parities have come in existing parities have come in existing parities have come ingensity has suffered a severe battering within the mini the extent of occasioning official intervention probably to the true of around £200m. to keep tune of around

## nada pay strike threat

TORONTO, Feb. 15.

NWIDE political strike ignored the AlB order and beie Federal Government came Mr. Tansley's first case.
Trice and wage controls On Friday he fined the company rice and wage controls On Friday he fined the company e is a real possibility. \$25,000 and ordered it to pay to on by Anti-Inflation the Government the \$100,000 administrator Donald overpayment to the employees of uphold the AIB's 14 The decision is a warning to wage increase ceiling other companies that they face yees of Irving Pulp and stiff penalties and fines if they New Brunswick has knowingly contravene AIB decision is a contravene of the Cana-sions. ey leaders of the Cana- sions.

ey leaders of the Canaor movement.

Mr. Joseph Morris. President
Mr. Jos is many as 25,000 pulp the congress is warning the t other companies in Government that its interference lanada have been on with normal collective bargaining e company went ahead will not be docilely accepted by he rate. The company the CLC and its affiliates."

#### orts key to Japan recovery

business recovery is quarter of 1975. There was vir ally acknowledged to fually no further increase in in wholly dependent on dustrial production, and for the first time ever in a post-recession export performance situation, the ratio of producers' o contrast to all pre- inventories to shipments started quancements on the to rise again after having begun thich emphasised the the decline which is normal in

Government spending the recovery phase:
recently) a supposed
restocking has been unusually aggressive since last September economic planning On the contrary, the pheno-atest monthly assess menon is apparently entirely ex-is it plain that the bust-plained by the weakness of final ery faltered in the last demand.

## Heavy Moroccan casualties in Sahara

to-night asked Algeria's Presi-dent Houari Boumedienne either iIA'S new Head of State, which he applauded as dynamic. dent Houari Boumedienne either nant-General Olusegun "All policies of the Federal to declare war or to accept an ijo, has ordered a full-military Government continue as internationally guaranteed peace nquiry into Friday's abor- before and all Ministries should in the Western Sahara.

Gen. Obasanjo confirmed that Spanish territory. King Hassan maiden broadcast a few Gen. Muhammed his aide-de said in his message that his fter assuming power, Gen. Muhammed his aide-de said in his message that his jo said those responsible gunned down in their car on Western Sahara had suffered jo said those responsible gunned down in their car on Western Sahara had suffered sassinations would be arily dealt with in the while Kwara State: Military attacked by Algerian troops y way."

Governor Colonel Inrahim Taiwo backed by heavy weapons.

The message, which was publeaders of Tunisia. Senegal and Mauritania, the King said. The King said that last sum-

mer President Boumedienne had sent him a message promising that there would never be Algerian soldiers or Algerian equipment on Saharan soil to fight Moroccan troops. In to-day's message the King said that the clashes at Amgala oasis meant that "your acts have denied your promises."
An Algerian army unit and

guerillas from the Polisario front
—the Saharan independence
movement—were driven from the
Amgala oasis in a three-day battle two weeks ago which brought the threat of war be-In his message to-day, King Hassan said the Algerian unit, which inflicted heavy losses on the Moroccan garrison, was equipped with heavy weapons. Reuter

# Catholic rebels die in Saigon gunfight

TWO dissidents, one a woman, were killed and five others arrested here as security forces crushed an armed rebellion which an official announcement described as an American Central Intelligence Agency (CIA) sabotage plot.

A Press conference was told to-day that the incident occurred on Friday after a night-long siege of a Catholic church which had been turned into a rebel stronghold. One security officer died in the armed clash, at the Vink Son church.

The report, the first reference to any rebellion since the revolutionary government took power last year, also admitted several earlier incidents in the

The most serious, he said, occurred in Go Vap precinct, three miles north of Saigon, where grenades were thrown into the audience at an artistle negformance less Challenge. performance last Christmas.

The Press conference was told that in other incidents leaflets signed by the generals of the former Thien regime were scattered in the city and market prices were raised recently in a bid to undermine

the economy, Mr. Danh said. The statement by the Salgon National Liberation Front and the city's Peoples Revolu-tionary Committee said: "The American Central Intelligence American Central Intelligence Agency (CIA) is involved in this political plot to sabotage the security of our people and of our country."

It said leaflets, letters, weapons, radio transmitting equipment, printing machinery to forge banknotes and fake Vietnam national bills were

found in the church.

It added that what was particularly serious was that the dissidents had used the Vinh Son Church as a fortress for their operations and Father Nguyen Quang Minh, the parish priest who was among those arrested, was one of the leaders. Vinh Son church is situ-ated about 100 metres from the building which formerly housed the international com-mission of control and super-

vision (ICCS). On the second floor was printing equipment and plates for counterfelt ten and five niastre notes and an American-made radio transmitting set with a news bulletin on

An unarmed security officer who approached the church on Thursday night was shot and killed. A priest, Father Nguyen Huy Lich, representative of the Saigon church, tried to persuade the dissidents to give up but they shouted "Down with the communists and hurled greundes at the security forces. One of those killed was a woman who studied printing in Japan for three years while the other was a paratroop sergeant in the paratroop sergeant in the former Thieu regime. The plotters will be tried after investigations are completed, reporters were told. Reuter

THE LEBANESE AGREEMENT

# 'No victor, no vanquished'

LEBANESE leaders were to-day strengthened the powers of the trol refugee camps but also busy assessing the programme Premier and made them inde-severely restricted their move-of reforms announced by Presi-pendent from the President ments elsewhere in Lebanon.

When the agreement was announced yesterday it promoted a display of unrestrained loy. Thousands of Lebanese on stronger de moted a display of unrestrained joy. Thousands of Lebanese on both sides of the confessional divide went into the streets to let off their guns. The firing began even before President Franjich had finished his radio and television address. Rut this An unarmed security officer

dent Suleiman Franjieh last The programme provided that Observers said the sum total night for ending the ten-month-the Premier will be elected by of the reforms is that they pre-old crisis here. Most of these Parliament and not chosen by serve the Lebanese status with leaders had decided to take a the President as is the case now, some readjustments which up-

leaders had decided to take a the president as is the case now, some readjustments which upwait-and-see attitude, but criticism has already come from confessional distribution of posts solving crises by compromise former Premier Saeb Salam, a is to be reduced so that only 140 under the slogan "no victor and the positions are distributed on the slogan of the slog prominent Sunnit Moslem leader top positions are distributed on who declared his disapproval of religious lines. These are to be putting in writing the assign- distributed equally between Mosment of the three top state posts lems and Christians, the declara-to Christian and Moslems.

began even before President Franjich had finished his radio and television address. But this enthusiasm was apparently directed less at the contents of the Presidential declaration than at the signal that marked the official end of the civil war.

The least programme reforms. Observers noted that a significant aspect of the reforms is that they do not seek to change Lebanon's basic free economic system, which is of major importance for helping this country recover its place as the Middle East's financial and trade centre.

the commandos to set up bases Jordan on the East Bank of th point in Southern Lebanon and con-river.

However the Moslems have gained new powers while the gain for the Christians, is that they get a reconfirmation of their basic privileges. The new compromise heads off at least for the time heins the inestence by the

#### Soft-line Israeli appointed

Under the 17-point programme announced by Mr. Franjieh in which, for the first time Lebanon was described as "an Arab state") the tradition of giving the presidency of the republic to a Maronite Catholic, the Premiership to a Sunni Moslem and the speakership of parliament to a Shia Moslem is to be preserved. In parliament, there is to be an equal distribution of seats between Moslems and Christians, to replace the 33-year. Christians, to replace the 33-year and spirit."

Christians, to replace the 33-year and spirit."

Palestinian state on the West old formula of six-to-five scals in The Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Free Bank of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank, and the Kingdom of the Cairo agreement allowed Bank and the Ca

# WHYISITSUCH

Gas is not cheap. Like other fuels, prices have had to be increased recently because of inflation. But because it does not have to be manufactured and needs a minimum of processing, and because it is highly efficient in distribution and use, natural gas still offers really excellent value for money. Which explains why over thirteen million customers have chosen it to heat their homes and cook

They have amply justified the gas industry's decision to push ahead with the largest and most complex conversion programme ever-anywhere in the world. So that, today, over 97 per cent of Britain's gas comes from the North Sea. Which has the added benefit of making us less dependent on imported oil-and saving hundreds of millions of pounds a year on the balance of payments.

All of which makes it one of Britain's most precious assets. So please use it carefully-it's much too good to waste.



## HOW YOU CAN SAVE GAS AND MONEY

1 Use your central heating time clock sensibly

2 Turn your thermostat down a degree or two

3 Turn off unnecessary radiators

4 Insulate your roof space and hot water system

5 Have your gas equipment properly maintained and serviced

6 Ask at your local showroom for further information about how to save gas-and save money



Michael Dixon highlights a mistake made in reducing workforces

# A natural wastage trap

WHY WAS the company chairman applauded after telling his 2,000 employees that their numbers must be cut to 1,350 over the next four years? Because he had explained that need redundant.

Although the top management had calculated that a one-third saving in manpower before 1980 was essential, it had also worked out that year after year a steady 9 per cent. of the employees left of their own accord. So with the aid of a very few voluntary early retirements, the chairman said, the company could achieve the reduction simply by halting recruitment and relying on natural wastage.

"You could understand them clapping," said Mr. Malcolm Bennison, of the Institute of Manpower Studies. "Rumours are inevitable, and by the time the staff cuts were announced almost everyone would have worried himself into expecting the sack any day. At times like that, natural wastage is a beautiful idea: it means "not now and, above all, "not me."

"It's a beautiful idea for the top managers, too," the IMS way round it without hurting misleading.

of the year there is a loss of anyone. But the trouble is that Wastage rates vary with dif- about 51 people from the way round it without hurting misleading.

managers exemplified here were had left the concern) of 32, 9 per cent. overall average premistaken in calculating their whereas graduate managerial dicted. rate of employee turnover at staff showed a half-life of only about 9 per cent. Rates of that 25. Wastage also varies with the order are common. Take, for industry's economic conditions:
instance, the London clerical in 1972, a worse trading year,

Now, however, start the diffisome time ago asked to help staff who make up one of the the same nationalised concern's culties. Because recruitment a large organisation which had categories covered by the Insti- graduate managers showed a was stopped, for the second a definitely predictable need to tute of Manpower Studies half-life of 37. And-which is year there are no employees in reduce its workforce by 750 Among the 22,077 men, the pany in our example-wastage year group. And the past 18 Among the 22,077 men, the pany in our example—wastage year group. And the past 18 "Among the management," latest figures show a turnover rates also vary with different months has also seen numbers he said, "there was a 'Castor Among the 2207 men, the pany in our example—wastage year group. And the past 10 latest figures show a turnover rates also vary with different of the various longer-estable the 5.13.1 women, the wastage for the sake of simplicity, let lished employees more allow the face of it, there was nothing wastage rates varied only with grouping. This process is of the face of it, there was nothing wastage rates varied only with course further compounded in current or the face of it, there was nothing wastage rates varied only with course further compounded in course further compounded in the instance of the second every with 1.63 to the second every with 1.63 to the second every with 1.63 to the best of 1.55 to the first over the period by way of volume outset, would be as follows:

The pity is that this company, force where period by way of volume outset, would be as follows:

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The pity is that this company, force where well and the period by way of



Compounded

manpower-planner went on, "It seen that overall averages for company stops recruiting and has allowed them to face up employee wastage are worse letting natural wastage take its to their problem and find a than useless, because they are effect. As a result, at the end

time they've recognised that, dustry in 1974 non-graduate next two groups, and 16 from the company stands to be in managerial staff showed a each of the last two. This gives all sorts of trouble." "half-life" (the age by which a total of 177, which is very This is not to say that the half of those initially recruited nearly the reduction which the manpower survey, more important for the com- the high-wastage less-than-one- people over three years.

greater expense, and more Many people accept to-day collective experience into a reorganisation in the white- at Ashridge. It may what was really needed.

overall average figures for wastage," added Mr. Bennison, who is on secondment to the Institute of Manpower Studies from ICI. "Even if they have got no details for their own workforce, they can work out a agers just do not understand how wastage works in practice."

#### Shy away

For example, as a manpower

# Reconstructing work-form

THERE ARE a number of good by Olivetti, a company that has rather than a shortage of skills of the initiative or reasons why the pattern of been in the forefront of change as in most Scandinavian coun-partite Steering Gruwork in offices needs to change, both in its own factory and tries).

Satisfaction consists Briefly, these can be sum-offices and in promoting ideas.

Mind you, as Mr. Hepworth's marised as the demand by em-Olivetti has sponsored a number.

Mind you, as Mr. Hepworth's set up under the promoting some ployees for more information of similar projects at various colleague, Michael Osbaldeston, servative government and a servative government of the property of the projects at various colleague, Michael Osbaldeston, servative government of the property of the projects at various colleague, Michael Osbaldeston, servative government of the property o redundancies on people who by and participation, the urge to research institutes in Europe points out, we are not that far then, of course, will have been express themselves at work. The contribution which Ash behind the Continent which is several years. The beautiful idea of incoming generation and, most package of case studies of white ning stages — their joint natural wastage has landed the immediately, the need to callar work recognisation colleague, Michael Osbaldeston, servative governments and participation; the urge to research institutes in Europe points out, we are not that far servative governments then the continent which is severally early and participation; the urge to research institutes in Europe points out, we are not that far servative governments the continent which is severally early e

urgent problems than they that there is a need to restruc- U.R. context. would have had if they had ture the way we work. Yet very originally looked into the mann- few people are actually doing researchers at Ashridge prepared for training and dising position properly and done something about it. There is a recently, I was impressed with semination purposes, of which is at present at curious immobility at both "And there is no doubt that management and trade union they could have gone beyond level, even though they each recognise that the die is cast for change.

that a new form of working-by forming small, autonomous Management College, groups to run departments—is gaining widespread credence in the U.S. and parts of Europe, their message that the U.K. only a handful are ready for Getting to grips with wastage rates is at the basis of manpower planning, and that is becoming more important every year, but it is my impression some research has been done at lead.

Conceived in Britain (by the rather man merely reproduce which shows what can be used in in a small organisation. Other environment) that to a happy and effic anomaly and bridge the gap countries was some research has been done at lead.

Some research has been done at lead.

From studying the Scandi-South Eastern Electricity Board with has been well docuour own Ashridge Management has just become available.

that the urgent challenge now tive the exercise," says Andrew hoped He feels that where manning enrichment. But progressive problems the U.K. will have to action. is concerned, managers tend to minds will recognise that that work out, he says, are the role Ashridge is not the only system; requires the anyone. But the trouble is that Wastage rates vary with our about 31 people from the shy away from objective init is a beauty which tends to ferent sorts of workers. For in- shortest-serving group, 30 from shy away from objective inbe only skin deep, and by the stance, in one nationalised in- the next, 32 from each of the quiry which might undermine changes that may be brought more fragmented than in—the Work Research Unit as attributes; can lead the changes that may be brought more fragmented than in—the Work Research Unit as attributes; can lead the changes that may be brought more fragmented than in—the Work Research Unit as attributes; can lead the changes that may be brought more fragmented than in—the Work Research Unit as attributes; can lead the changes that may be brought more fragmented than in—the work out the only system; requires to the changes that may be brought more fragmented than in—the work out the only system; requires to the changes that may be brought more fragmented than in—the work out the only system; requires to the changes that the changes that may be brought more fragmented than in—the work out the only system; requires to the changes that may be brought more fragmented than in—the work out the only system; requires to the changes that the changes the changes that the changes the

Most of the work carried out navia (perhaps because the blue-collar sectors.

natural wastage has landed the immediately, the need to collar work reorganisation in researchers could only gather managers with badder blood, motivate staff. Europe and then place the some 25 case studies of work and unions can use

speaking Into

collar sector in Europe. the Some 15 of these have been Dr. Bernard Barry.

In the first of a series of articles on white business can offer. collar work reorganisation, Roy Levine looks at new workers will e participation and re Another curious anomaly is general attitudes and the work of Ashridge demand which co

reasonably accurate idea from leaving the U.K. lagging even needs to find its own brand of publication. The first of these information published, for though this concept was first answers to work reorganisation is the Con-Form study alongside conceived in Britain (by the rather than merely reproduce which shows what can be done include pay and

College, the results of which navian situation we have found which has been well door. But basically the that work groups can produce mented and needs no explana-Now management and unions benefits and that these benefits thin here. There is certainly the creation of may well respond by saying are greater the more participa- interest in the U.K. and it is groups often that the is job protection and not job Hepworth. The two specific presented will spark off some functions; can have

their optimism. They prefer to about in any organisation in Scandinavia and therefore more the Department of Employment promotion prosp. Micawberish attitude that something might turn up in the thing might turn up in the preparation. So any initiative and the apparent reluctance by bodies totalling £207,000 to needs of each forecast profitability started now will probably bring management to experiment to study the quality of working life rather than an impoits rewards in the next boom, the same degree as in Scandi in both the white-collar and Most of these facto

between the educat and the types of met by creating su

"In considering we isation, however, r

studies obsolescence of some

# The secretarial chefs

BY EVE MACPHERSON

taries fall into that category; "Gourmet" courses. just as many more are begin- Secretaries' own attitudes to is one.

tains on his own premises there day work schedule. are a number of directors' dining room caterers who will prepare, deliver and serve (or cook on the spot) hot or cold buffet or formal lunches. That way, everything from the tablelaying to the washing up is taken care of by experts, but at a price: a reasonable lunch is likely to cost in the region of £3 a head. In some cases a sounder investment could be to spend between £20 and £75 on ome cordon-bleu type training for a secretary already interested in cooking and well versed in the basics.

#### Learning

Prue Leith, owner of Leith's staurant in London, is also head of a director's dining room food service and of Leith's Cookery School. She can see most points of view and in general she believes most good secretaries would enjoy learning more about cookery and using their new-found skills at

'On our beginners' course we teach the confidence-building dishes; things like quiche lor raine and coq-au-vin and chocolate mousse that looks tremendous but are really very easy to cook. Although we call it a beginners' course we don't really get right down to basics, we assume a certain knowledge of how white sauce and things like that are made."

The classes are held on Tuesday or Thursday evenings and a course of five would cost £30, ten costing £50.

"A company would soon recoup that kind of investment, Miss Leith explained. "Pro-vided they used the girl's new skills. They would save a fortune, for instance, on having us deliver the food! A meal that would cost up to £3.50 a head from us, the secretary could probably cook for around £1 a head, since the company is already paying for her time any-

"Even if there are no facili ties for cooking and she is expected to lay out just a cold buffet, remember that it is difficult to present food well unless you know how to cook it. Even

learning to cook for the com-

justifiably—that "it's not my choice of part-time courses, there are some who would enjoy a bit of typing with job to be chief cook and bottle ob to be chief cook and bottle- ranging from half a day a week the additional duty. Pat Taylor, now and again, wou But not all secre for six weeks to full five-day executive secretary to a Surrey Nevertheless, "m firm of chaftered accountants, the cook" is a curi

pany do vary, but in general pare lunch and act as hostess. Leith put it: "Most even the added status, that those who enjoy cooking seem I would very much like to go on whipping up a simple souffle or happy to turn their skill to an advanced cookery course, doing something diff good-looking buffet for 12 good use, always provided it and the occasional bit of haute change. And if si fords them. does not interfere with the cuisine would definitely add to enough to be your For the executive who enter- smooth running of their day-to- the attractions of a secretarial then she is nice enough

life in British board

# POSTAL CHARGES REDUCED

If your company regularly distributes copies of computer print-out, reports and manuals, there's a simple way to effectively reduce postal charges.

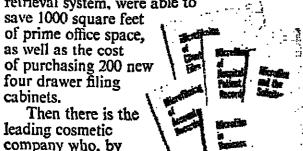
Install a Bell and Howell microfilm

For example, 1000 pages of information on microfilm can be posted, in a standard envelope, for 81p compared with £4.54p to send the actual documents. A dramatic saving in postal costs, benefitting companies both large and small. And there

Take for instance the food company who, by installing a Bell & Howell microfilm retrieval system, were able to save 1000 square feet of prime office space, as well as the cost

cabinets. Then there is the leading cosmetic company who, by investing £8,600 in a Bell & Howell system

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to handle their entire sales ledger records, are now saving an estimated £22,000 each year.

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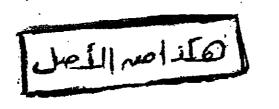
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FLEXTIME



# Ork ord Robens to head St. Regis U

Robens, former chairman directorship of Courage and participation in Banco Noroeste loan syndication manager, in de Investimento. Mr. Maurhoff, arranging medium-term Euroect Chairman of ST. REGIS Mr. Swallow, as a vice-president who has been attached to the currency credits for international that TONAL, of the Brewers' Society and as London office since 1972, has been the end of this month. He chairman of the Society's Interchef credit officer for two of the national Committee, will continue bank's three European regions.

Mr. David Margand has been appointed marketing and sales director of the closures and appointed to the Board of E. Z.

west, bank's appointed London (East) regional made a manager and Mr. Ian Bell, newly for many years.

Mr. A. J. Nicol has retired ceed Mr. Maurice Ashill he retires as secretary of the BRITISH COMSOCIETY on October I.

S. Swallow, deposited secretary.

chief credit officer for two of the screety's interpart antional Committee, will continue to be concerned in work for the accutive. As already ed, Lord Robens is also ding Mr. Higgin as a are of the Board of the concern, St. Regis Paper my of New York.

Tappointments held by Robens include chairman of United Tourneller of Piessey Aerospace.

\*\*

Mr. Colin Trow has become director of mance of TAYLOR of Novers and of Johnson you have been include chairman of Vickers and of Johnson you have been appointed to the Board of E. Z. Regis Paper my of New York.

Texas Bandrand has relinity for the U.S. Sybron Corporation. Since 1867, Mr. Trow has been financial controller of Piessey Aerospace.

\*\*

Mr. Colin Trow has become director of the U.S. Sybron Corporation. Since 1867, Mr. Trow has been financial controller of Piessey Aerospace.

\*\*

Mr. Cedric Costes, until recently store development director of the Burton Menswear forup, has been appointed to the newly-created post of motor industry market appointed European territory development manager for the administrator, headquartered in the succeeds Mr. A. Shorthern California headquarters that two sections—East and West.

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Mr. T. I. Cookman has been appointed to two sections—East and West.

Shorthern California headquarters and papointed to the Board of European territory development manager for the administrator of the bank's Mr. Learnelly store development director of the Burton Menswear forup, has been appointed to the newly-created post of motor industry market appointed to the newly-created post of motor industry market appointed European territory development manager for the administrator, headquartered in the closures and provinced to the Board of E.Z. Mr. A. Invited Mr. Land Mr

Mr. Giles M. B. Nixon has been

regists, has been appointed ceed Mr. Maurice Ashill industries. As a member of the British Comsolitor.

Mr. John R. Skee has been appointed in the Board of LUCAS in the retires as secretary.

Mr. John R. Skee has been appointed product planning direction of the British Comsolitor.

Mr. John R. Skee has been appointed product planning direction of the British Comsolitor.

Mr. John R. Skee has been appointed product planning direction of the British Comsolitor.

Mr. John R. Skee has been appointed for in the Bark's legal department.

Mr. Giles M. B. Nixon has been appointed product planning direction of Compair Construction of Compair Construction of Legal adviser. As a member of the bank's legal department.

Mr. Giles M. B. Nixon has been appointed product planning direction of Compair Construction of Legal adviser. As a member of the bank's legal department.

Mr. Barbury who has relinquished five that position.

Mr. William H. Maurhoff, a vice-from the Board of Courage president in CHEMIGAL BANK if the London offices.

Mr. London offices.

Mr. Giles M. B. Nixon has been appointed product planning direction of COMPAIR CONSTRUCTION of the bank's legal department.

She will be responsible for legal BOARD has appointed five matters of banking business at regional directors. They are Mr. Emmanuel J. Olympitis has C. G. Clay (Yorkshire and Humford Bank's legal department.

Mr. William H. Maurhoff, a vice-from the bank's legal department.

Mr. William H. Maurhoff, a vice-from the bank's legal department.

Mr. William H. Maurhoff, a vice-from the bank's legal department.

Mr. William H. Maurhoff, a vice-from the bank's legal department.

Mr. Bokres TRUST COM-AND MINING.

The WINE MRD MINING.

Th

These securities having been placed privately outside the Netherlands this announcement appears as a matter of record only.



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# CBI likely to urge big tax changes in Budget

THE CONFEDERATION of British Industry is likely to urge there may be some need to remomic staff, the most important the situation and possibly the concentrate on the bigher reaches of income-tax in its representations on the Budget.

The cost of its planned changes, which it estimates could amount to over £800m. in a full year, could it thinks be

a full year, could it thinks, be met by raising the standard rate of VAT to 10 per cent.

The CDI is also over £800m. in paid—a move requiring a substantial cut in the public expenditure programmes.

the next Budget should not include any reflation of the achieve this would include: The CBI is also anxious that economy, although it is prepared should this be necessary.

Its thinking is contained in a dvance corporation tax; Improvement in company processor to this full meeting of the CBI council on Wednes. of the CBI council on Wednes-

before the CBI formally makes its Budget representations to the Confederation's economic staff are still provisional.

But the broad outlines of its thinking are becoming clear from its interpretation of the economic situation in the

Convinced that manufacturing industry is at last beginning to turn the corner of the recession, but cautious in its view of the speed of the upturn, the CBI is primarily anxious that nothing should be done to upset the progress made in reducing inflation and wage increases.

Its main aim in talks with Mr. ealey, therefore, will be Realey, therefore, will be directed to ensuring that the pay policy is continued and tightened after August and that nothing is

done at this stage to stimulate consumer demand.

Although Mr. Healey is hoping that the outlines of the next phase of the counter-inflation policy can be agreed with unions and employers before the Budget Budget policy on this assurance

The kinds of physical action available for offsetting against impact of raising VAT.

Relieving the burden of tax on be reduced.

possibly to 10 per cent.

During a full year, this would be more than compensated for by raising VAT to 10 per cent.

year, 1976-77, the cost to the Treasury might be over £400m. Steps to bring forward indus- because of the effect of the to see some action to raise contrial investment, including mak-changes it proposes in advance
sumer demand in the summer

ing taxation capital allowances corporation tax and the smaller The proposal has still to be approved by the Council, which is hardly likely to quarrel with

issues, phasing out dividend control and an improvement in the of the CBI thinking agrees with the Treasury view that resources ducing capital taxation and indexing the capital gains tax;

Relieving the burden of the capital gains tax;

Activing the burden of tax on the reduced.

But again the question of Abolishing the higher rate of raising VAT might arouse serious VAT and compensating for this problems with the unions by lacreasing the standard rate, because of its impact on the cost

#### **Fashion exhibition** site starts row

BY RHYS DAVID, TEXTILES CORRESPONDENT

The decision, which was taken Kensington. London comes clear next summer. cerns, who are now proposing to they will never go back to Earls When the next phase does be-hold a rival show at Earls Court Court.

SPLIT has developed in early in April at the same time Britain's fashion trade over the as the Birmingham exhibition decision last month by the Clothing Export Council to move the made because it was felt foreign industry's premier show, the invisitors in particular had not ternational fashion fair, from been seeing U.K. merchandise to London to the new National Ex- its best effect at previous shows hibition Centre at Meriden, near at Earls Court in London, and last year at the Biha premises in

nd employers before the Budget because of dissatisfaction with Now the trade has apparently to enable him to build his the facilities available in London split into two camps, reflecting in recent years, has lead to the on the one hand those who say —the CBI still feels that nothing formation of a breakaway group they will never leave London, should be done until the picture of London-based fashions con- and on the other, those who say

## Charter of Human Rights is urged

By Richard Evans.

THE creation of a comprehensive Charter of Human Rights give citizens the means to seek legai remedies against official injustice is endorsed in a Labour Party discussion document.

The proposal is put for ward by a party committee which includes Mrs. Shirley Williams, Prices and Consumer Affairs Secretary as chairman Mrs. Sam Silvin, Attorney man, Mr. Sam Silkin, Attorney General, and Mr. Peter Archer, QC, Solicitor General. It also has the backing of the predom'nantly Left-wing Home Policy Committee under

Mr. Anthony Wedgwood Benn and stands an excellent chance and stands an excellent channel of becoming party policy.

The Charter would give people the right to take public officials to court to justify actions if these were their actions if these were held to contravene the Charter, which would be based on the safeguards in the European Convention on Human Rights.

Other Home News

en Pages 20, 25

But instead of having to go to the European Court at Stras-bourg an aggrieved party would be able to seek redress in Britain

It is time for the scales to be tipped back in favour of the ordinary man," the pamph-let says. Present institutions did not make it easy for a citizen with a grievance to succeed in obtaining a remedy.

Mrs. Williams claimed at the launching of the document in London on Saturday that the Labour Pariy's record in the field of human rights had been the best of all main parties since the beginning of the

entury.

"We hope it will infuse into the courts and be taken into account in court decisions,"

Mar. 15—18 / Mar. 15—19

War. 8-12 Mar. 8-12

# Employment levels too high shipbuilding chief says

BY JOHN WYLES, SHIPPING CORRESPONDENT

A BLUNT warning to the Government that there will be no commercial basis for maintaining employment levens in the ship-building industry after its nationalisation this year was given yesterday by Mr. J. Graham Day, chief executive designate of British Shipbuilders, the State British Shipbuilders, the State ment corporation which will run the

His gloomy view of future prospects for the industry's 60,000 workers came on the eve of crucial talks on the future of the financially troubled Maritime solutions to deal with Britain's erated vessels, all on charter to shipbuilding crisis, and this salen, the Swedish shipowner.

The MFC crisis was only split for any social policies pursued to me in the meantime, MFC looks by British Shipbuilders to be in the meantime, MFC looks by British Shipbuilders to be in the meantime, MFC looks by British Shipbuilders to be likely to try to ease its liquidity of the autum No decision has be crisis by trying to sell part of its profitable fleet of 40 refrigional trails by trying to sell part of its profitable fleet of 40 refrigional this salen, the Swedish shipowner.

This week's talks will be ment aid, possibly involving chosely watched by the Government which is aware of the yards which the Government potentially serious effects on may decide must be kept open shipbuilding jobs of MFC's abanfor social reasons.

The MFC crisis was only

Winter Gardens Sophia Gardens, Cardiff Harrogate Exbn. Centre Berners Hotel, W.1

West Centre Hotel, S.W.6
New Horticultural Hall
Market Hall, Carlisle
Belle Vue Manchester

Italian Trade Centre, W.1 Metropole Centre, Brighton

Winter Gardens, Blackpool Nat. Exbn. Centre, B'ham U.S. Trade Center, W.1

Earls Court

Town Hall

Cologne Zagreb

Singapore

Brussels Dusseldorf

New York

Basie Stockholm

New York

Reograd Copenhagen

Chicago

Dallas

Paris

Geneva

Verona Brussels Liepzig

Brno, Czechoslovakia

'Press freedom threatened

by proposed new body'

possible rescue operation.

The MFC crisis was only touched upon by Mr. Day in a television interview yesterday which featured the first public warning he has made of the difficulties facing shipbuilding since he was appointed two months ago.

Mr. Day said in a radio interview that the industry's shortage of business, which is part of a worldwide problem, meant "we have to shelter as quickly as incompanies in the informal discussions have air at the beginning of next year.

doning its British commitments bankers, and Rober options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company each options on nine of an original bankers, and Rober and Company and Company each options on nine of an original bankers and Rober and Rober and Company and Rober and Rober

# Save an Prosper may go public

largest unit trust re company, controlling ment. Trust International, Marine about £700m, have a Mr. Day wants responsibility Midland of New York, and First cussions about the for any social policies pursued National Bank of Boston. by British Shiphyildan.

bankers, and Robe and Company each

#### Difficult year

Mr. J. V. Sheffleld

The other sharehol land, with 11.7 per ce

On industrial democracy, the council said "recent instances of attempts to interfere with the se which should properly in-ling rights in 10 for fluence editorial decisions."

LABOUR'S proposed Communications Council was "a Revenue Board dispensing a gladly consider nominations from machinery for the destruction of the Press," the Press Cauncil said yesterday. It of ensuring effective control of would be "substantially political and weighted to the Left" and there was "no suggestion that there should be any Press participation."

The Council said the greatest Press skills were employed in persuading the public to read reports published. "Those skills cannot operate successfully intereports publication were "totally lire concilable with the concept of a first object of the Press Council."

On selection of non-Press membrane to the power to publication."

There was a tendency, it said the granded the exclude from future 1 asset valuations the 2 ment in Haw Par, we ment

There was a tendency, it said in a reference to suggestions of changes or additions to the Assurance, 5.8 per membership, to "treat Presset executive directors ethics like brussel sprouts or any playees, 3.2 per cent other common commodity.'

Editor's discretion in the publication of material cause the Council to view with disquiet any proposal for worker participation in editorial functions." Editorial independence and integrity could not be expected to survive submissioni to an industrial committee of employees, who "may understandably be concerned with very different issues from the union claims to he those which should properly in-Editor's discretion in the publica-

# NUBE dr

#### Bloomsbury Centre HtL; WC1 YOUR LEGACY

## can do more than yo may suppose if you p for it with these facts in mind.

OF HAPPINESS.

in making provision for the future there are pritwo important considerations: to remember those no dear to you; and to leave what you can to help the ger needy in the most effective way.

There are plenty of good causes, but in making lecision you need to answer these questions:

(1) Do I wish my legacy to go on temporary relief, ve though that may be, or will it give a losting b (2) Which needs are likely to remain greatest in the

(3) How does the organisation ensure that the max possible benefit goes to those in need? Help the Aged's work is guided with consideration

We give priority to work such as providing Day C to help desperately ionely old people (you will prealready know of our well-established flats for the such centres provide many benefits to old people.

after day for generations to come. Because people now live longer the number of old people is increasing. And in the impersonal the modern state their human need for friendship the care that can only come from caring, tend forgotten. Official aid is valuable but it can replace more personal relationships.

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May we send details to you or your advisers. Please wri The Hon. Treasurer, the Rt. Hon. Lord Maybray-King, the Aged, Room FTIL, 8 Denman Street, London, WIA

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sanitary and environment technics zentrum Rotundengelsende.Vis WDW international \_\_\_ Vienna ladies' fashion week um Messepalest, Vienna 7 ifabo '76

.18-22 May International office organization exhibition Austellungszentyin Rotundengelaende Vienna

Further information: The Austrian Commercial Delegate

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Assess your ability to cope with inflation in a nil-growth economy by answering the following questionnaire. Then tot up your rating on the score panel below.

How far are you from Motorway (

A Under 1 mile B Between 1 and 5 miles C Over 5 miles.

How many minutes are you.

away from an International



Airport putting you in daily touch (passenger and freightwise) with Europe and America: A Less than 20 minutes 8 20 to 45 minutes C More than 45 minutes.

3 How far are you from a container port with transatlantic and continental

A Less than 15 miles B Between 15 and 30 miles

What is the predominant calegory in the local workforce A Skilled craftsmen and foremen B Semiskilled men C Unskilled and casual labour.

5 Do you have to pay any above average premium or weighting to recruit and retain A Yes-London weighting

B Yes-because of scarcity in skilled categories

Check your survival rating

Tot up your total score from the following table. Score 4 if category matches your main need

Scores of less than 20

You are paying well over the odds on a number of heads, which must be impairing your competitive edge. Relocation to Warrington New Town would bring you substantial cost reductions. Specifically, relocation in Warrington will provide you with Superior communications with most markets, home and overseas, together with a sophisticated labour force and all the industrial and commercial services you need. All other amenities - housing. culture, environment—can match or surpass those enjoyed by

.Scores of 20-32

any business or industry in Britain.

You are less than ideally placed and should consider the economies you could make by moving to Warrangton New Town, Bear in mind there are now Removal Grants for service at Warringto industries and assistance with training and recruitment for any type of enterprise.

6 is housing of the right type and price available locally for all personnel-from top executives

A Housing scarce and dear for most levels B Difficulty in obtaining top executive housing. C No problem-and prices match the national average.

How much do you pay to repair and maintain your factory per 10,000 sq.ft? A Less than £2,000 p.a. B Between £2,000 and £5,000 p.a. C £5,000 p.a. or more.

What is your cash outflow **b** in rates? A Less than 40p per sq.ft.p.a. B Between 40p and 80p per sq. ft. p.a. C Over 80p per sq.ft.p.a.

9 How much are you paying per square foot for office space? A Less than £2.50 p.a. B Between £2.50 and £7.50 p.a. C Above £7.50 p.a.

10 How much are you paying per square foot for factory space? A £1 p.a. or less B Between £1 and £2 p.a. C More than £2 p.a.



Scores of 33-39 You must be in Warrington already, since you are exceptionally ell-placed to withstand the rigours of the present situation.

Check your figures against ours Let us discuss in confidence ways in which your operating costs can be cut by moving to Warrington New Town. Even if you cannot answer parts of the questionnaire or find the questions unrelated to your business survival problems, we may still be able to help you. There is no obligation.

Contact: Brian Standivan, Chief Estates Officer, or Peter Sandey, Warrington New Town Development Corporation, FREEPOST, Warrington WA 377. ielephone: Warrington (0925) 36551. Telex: 627225.



# Businessman's Diary

## U.K. TRADE FAIRS AND EXHIBITIONS

Title Blackpool Gifts Fair (cl. Feb. 19) Welsh Gift Fair (cl. Feb. 19)
Brit. Growers Look Ahead: NFU Exbu./Conf.
London Smallwares Trade Fair
Automatic Laboratory Techniques Exhibition National Stamp Exhibition Ideal Homes Exhibition Boat Show '76
International Men's and Boys' Wear Exhibition Italian Knitwear Exhibition Electro-Optics Exhibition-Chelsea Antiques Fair National Carpet Fair Furniture Production Exhibition Process Control Instrumentation Exhibition Sound 76 Public Address Equipment Exbu.

Building and Public Works Exhibition ..... Euro Arts and Crafts Exhibition

#### Kelvin Hall, Glasgow Bingley Hall, Birmingham OVERSEAS TRADE FAIRS AND EXHIBITIONS

Intl. Leather and Footwear Week (cl. Feb. 20)
..... Offshore South East Asia Exhibition Feb. 13—26 ..... International Food Fair Feb. 20—39 ..... Building Exhibition Feb. 21—25 ..... Design Fugineering Exhibition Feb. 21—25 ..... Design Fagineering Exhibition
Feb. 21—29 ..... Motor Show
Feb. 22—25 ..... American Toy Fair
Feb. 22—26 ..... International Spring Fair
Feb. 22—27 ..... Spring Gift, Jewellery, and Housewares Show
Feb. 25—Mar. 4 . International Mechanical Handling Exhibition
Feb. 28—Mar. 7 . International Boat Show
Feb. 28—Mar. 7 . International Tourism Exchange Exhibition
Feb. 28—Mar. 14 . Ideal Home Exhibition
Feb. 29—Mar. 2 . European Faching Fair

Feb. 29-Mar. 3 . European Fashion Fair

BUSINESS AND MANAGEMENT CONFERENCES Financial Times, Chamber of Commerce and Chamber of Commerce and Industry, Kuwait, Fairplay International Ship- Industry, Kuwait

Industry, Kuwait, Fairplay International Shipping Weekly: Arab Shipping and Trade

Feb. 17—20 Petroleum News: Offshore South East Asia
Feb. 18—20 Frank Jefkins: Effective Publicity Writing
Feb. 18—20 Frank Jefkins: Effective Publicity Writing
Feb. 22—Mar. 6 W D, Scott: Organisation and Methods
Feb. 24—25 ESC-CBI: Product L'ability/Fair Trading Now
Feb. 24—25 Coll. Dist. Trades: The Financial Module
Feb. 24—26 Dept. of Ind. Maintenance Engineering
Feb. 25 Imperial College of Science: Venture Capital
Feb. 25 RCEMA: Profit from Plant Performance
Feb. 26 Royal Lancaster Hotel, W.2
Feb. 27 Fire Protection Association National Conference
Feb. 27 Fire Protection Association National Conference
Feb. 28—27 Fire Protection Association National Conference
Feb. 27 Inv. and Prop. Studies: Development Land Tax
Feb. 28—27 Fire Protection Confider Carlon Tower Hotel, S.W.1
Financial Times and Investors Chronicle The City
In National and Unternational Finance
Fire Protection Carlon Tower Hotel, W.2
In National and Unternational Finance
Fire Protection Carlon Tower Hotel, W.2
In National and Unternational Finance
Financial Conference
Fire Protection Carlon Tower Hotel, W.2
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Fire Protection Carlon Tower Hotel, W.2
In National and Unternational Finance
Fire Protection Carlon Tower Hotel, W.2
Financial Times and Investors Chronicle The City
In National Sandiacre, Notts.
Fire Protection Carlon Tower Fire City
Financial Times and Investors Chronicle The City
Financial Times Carlon Tower Finance
Financial Times Fi

Trent Polytechnic Crisis Management 1976
Sussex Univ.: Crisis in Capitalist Planning
Kenner-Tregoe: Decision Mkg. for Senior Man. Mar. 8—12 P.E. Corns. Gro.: Planning and Control of Production
Mar. 8—19 Readford University: Personnel Policy
Mar. 9—10 Reunel Univ.: Employee Surveys
Mar. 10—11 Financial Times, Varig Brazilian Airlines,
Investors Chronicle: Business with Brazil
Mar. 11 Folder House: Dismissals—Fair or University
Mar. 14 Property Formissals—Fair or University

Mar. 12 Focus Research: Foreign Investment in Venezuela
Mar. 12—15 Man. Studies: Managing the Smaller Company
Mar. 15—16 Food Manufacturers' Federation Conference
Mar. 17—18 Financial Times: Industrial Relations in 1976
Mar. 18 WTI: Trading Opportunities in EEC and EFTA

Somen. Bucks. Novotel. Sandiacre, Notts. Brighton Int Airport Hotel, Dublin Training Centre, Egham Heaton Mount, Bradford Trotidge. Middlesex Intercontinental Hotel, Rio de Janeiro

Waldorf Hotel, W.C.2 St. Peter Port, Guernsey Grosvenor House Hotel, W.1 Royal Lancaster Hotel. W.2 World Trade Centre, E.1

لكاذاصم الماصل

# **VERSEAS** ONSTRUCTION

The Financial Times proposes to publish a zey on Overseas Construction. The provisional orial synopsis and date are set out below.

mesday 24th March 1976 INTRODUCTION

**OVERSEAS CONTRACTS** 

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THE CHALLENGE OF THE OIL-RICH STATES

THE BRITISH PROPERTY DEVELOPER

**EUROPEAN CONTRACTORS** 

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LATIN AMERICA

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vould point out that the contents and date of Survey are subject to complete editorial etion.

arther information and advertising details please telephone 01-248 8000, ext. 631.

Notice of Redemption

Occidental Overseas Capital Corporation

91/4 % Guaranteed Sinking Fund Debentures Due March 15, 1982

TICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement ed as of March 15, 1970 under which the above described Debentures were issued, First National

y Bank, as Fiscal Agent, has drawn by lot, for redemption on March 15, 1976, through the operation the sinking fund provided for in said Fiscal Agency Agreement, \$1,908,000 principal amount of centures of the said issue of the following distinctive numbers;

COUPON DERENTURES OF \$1,000. PRINCIPAL AMOUNT OUTSTANDING

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1353 2702 4089 5835, T208 8567 9283 11347 13647 14006 38540 17009 18425-19541 21047 22145 22384
1353 2702 4037 5891 2278 8570 9387 11398 12550 40013 18599 17045 18428 19561 21052 22450 22450
1268 2716 4103 5892 7239 8581 10000 11401 12532 14033 13562 17082 18438 18563 21058 22210 223445
1263 2759 4113 5893 7231 8589 10025 11425 12650 14033 13562 17082 18438 18563 21058 22210 223445
1263 2756 4113 5893 7231 8589 10025 11425 12650 14058 18562 17080 18476 18568 21062 22210 223445
1263 2756 4113 5894 7247 8500 10043 11449 12718 14043 15604 17109 18479 18576 21053 22210 22345
1266 2776 4146 5554 7247 8500 10043 11449 12720 14056 16608 17113 18485 18578 21072 22220 23473
1406 2794 4141 5725 7257 8527 10054 11463 12720 14056 15608 17112 18532 18611 12062 22220 23473
1406 2794 4141 5725 7257 8527 10054 11465 12733 14009 15568 17121 18532 18611 12062 2223 23491
1420 2796 4163 5744 7224 8531 10036 11465 12733 14009 15568 17121 18532 18611 12062 2223 23491
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1449 2759 4163 5764 7268 8536 10030 11459 12743 14110 15649 17129 18534 1917 21162 2226 23433
1449 2759 4163 5764 7268 8536 10030 11459 12745 14123 15676 17140 18551 19623 21100 22252 23502
1449 2312 4153 5754 7505 8638 10111 11565 12744 14116 15657 17121 18546 19623 21100 22252 23502
1449 2312 4153 5754 7505 8638 10111 11565 12744 14116 15677 17121 18546 19623 21100 22252 23502

| Section | The class | State | Time | State |

e Debentures specified above are to be redeemed for the said sinking fund at the Corporate I Services Department of the Fiscal Agent, 111 Wall Street, in the Borough of battan, The City of New York, State of New York, the main offices of First National City in Amsterdam, London, Paris, Frankfurt/Main or First National City Bank (Belgium) S.A., els or at the main offices of Algemene Bank Nederland N.V. in Amsterdam, Banque de Bruxelles in Brussels, Commerciank Aktiengesellschaft in Düsseldorf, Drescher Bank Aktiengesellschaft ankfurt/Main, Hambros Bank Limited and N. M. Rothschild & Dong in London, Banque de et des Pays-Bas in Paris and Banque Internationale à Luxembourg in Luxembourg, as the Companying agents, and will become due and payable on March 15, 1976, at the redemotion price of

ex new 1 as some and will become due and payable on March 15, 1976, at the redemption price of creent of the principal amount thereof plus accrued interest on said principal amount to such On and after such date, interest on the said Debentures will cease to accrue.

On and atter such nate, interest on the sun Dependers will case to arcrue, a said Debentures should be presented and surrendered at the offices set forth in the preceding raph on the said date with all interest coupons maturing subsequent to the redemption date, above mentioned Debentures are part of the \$2,220,000 March 15, 1976 Sinking Fund, \$312,000 in all amount of said obligation having been delivered by the Company to the Fiscal Agent in

For OCCIDENTAL OVERSEAS CAPITAL CORPORATION

By FIRST NATIONAL CITY BANK,

hance with the ferms of the Fiscal Agency Agreement.

# ACAS unfair to us, say company unions

BY LORELIES OLSLAGER, LABOUR STAFF

THE CONFEDERATION of Em-fied as an independent trade ployee Organisations, represent union before it can benefit from LEADERS OF the ing about 30 staff associations many important provisions of Union of Teachers and company unions outside the the Act. TUC, has expressed doubts about In addition, they should point series of steps designed to fight the impartiality of the Advisory out "the difficulties which could the "twin scandals" of teacher Conciliation and Arbitration Ser- arise should a firm be sub- unemployment and oversized vice in carrying out its new tasks sequently faced with a claim for classes. under the Employment Protec recognition by an independent

After several exchanges with The ACAS Mr. Paul Nicolson, the ACAS confederation's general secretary, become has written to Mr. Michael Foot, Secretary of State for Employment, asking for help.

Mr. Nicolson says that ACAS will be biased in favour of TUCaffiliated unions in any recogni-tion dispute referred to it under the Employment Protection Act. He released over the week-end an exchange of letters between Mr. Mortimer then referred to made to reduce staning levels.

Mr. Mortimer then referred to made to reduce staning levels.

Mr. Mortimer then referred to made to reduce staning levels.

The chairman of ACAS, in which the chairman of ACAS, in which

Mr. Nicolson takes particular In his letter to Mr. Foot he exception to an internal ACAS said: "We would be grateful for memorandum instructing officials any actions you can take to assist how they should behave if asked us in obtaining an assurance from for help and advice by com- the Council of ACAS that it will pamies who want to set up staff act independently in any inquiry

associations.

The memorandum says ACAS on us rules and procedures of officials should confine them any federation of unions or selves to pointing out that any employers to which we do not staff association must be certi-subscribe."

# **NUT** move to fight jobs threat

Union of Teachers are asking their members to endorse a

A policy document drawn up by the national executive for trade union."

by the national executive for the memorandum adds that discussion at the union's annual ACAS officials "should not conference in Scarborough at become involved in giving advice Easter says that "for the first on how staff associations should time in over 30 years, there is a be set up.

Mr. Nicolson objects to a have given sterning ser remark by Mr. Mortimer that he schools will be sacked."

The executive received research it as "consistent The executive receive received research r real danger that feachers who a have given sterling service to

The executive recommends to encourage non-TUC unions "to observe good trade union practice in their relations with other unions."

Mr. Mortimer then referred to the TUC's Brickington Agrees.

the chairman of ACAS, in which he made the point that all trade "poaching" of members of one union members of the ACAS union by another.

Council are TUC nominees. In his reply to Mr. Mortimer's should refuse to cover for the trade is, therefore, an in-built bias against bonn fide, independent, non-affiliated trade unions of its members were parties to on the ACAS Council."

Ma Mississo takes particular in his letter to Mr. Foot he

Mr. Fred Jarvis, the union's general secretary, warned yester-day that sanctions would be imday that sanctions would be im-posed in Surrey and Leicester-shire if planned cuts in educa-tion went ahead. The sanctions would take the form of refusal to cover for absent teachers.

The executive is also asking the executive is also asking the conference to endorse a policy for next year's round of pay negotiations under which the union would seek to maintain and if possible improve members' living standards, while seeking "comparability" of pay with similar professions.

The executive stressed the need for continuing efforts to secure a saiary level equivalent to male average earnings for all teachers with at least five years' service. According to the union, the present minimum salary for teachers in their fifth year of service, is £2,655 a year, con-pared with average male earn-ings of £3,161 a year.

• The •63,000-strong National Association of Teachers in Further and Higher Education has decided to press for pay increases of £312 per annum for all members exprises. £8,500 a year.

It will also seek an agreement Since the national agreement to pay this increase to teachers was signed, BSC has generally earning above £8,500 as soon as preferred not to introduce incomes policy permits.

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## **Scunthorpe** steel protest after shift economies

SOME engineering workers at the part of the Scunthorpe complex. British Steel Corporation's is the only plant where BSC has Appleby Frodingham plant encountered industrial action stopped work yesterday to pro-over its attempt to reduce week-

pay.
The Appleby Frodingham plant,

test against the management's end working in the wake of its decision to suspend employment framework agreement on labour of some of their colleagues on economies concluded with of some of their colleagues on economies concluded with Sunday shifts which attract extra national union leaders three weeks ago.

The protest stoppage yesterday was confined to members of the Amalgamated Union of Engineering Workers at several sections, the Corporation said. Other craftsmen had accepted the pro-posed changes in Sunday working all members earning less than and Production had not been affected.

changes in week-end working before it has reached agreement with the unions locally. Attempts early last month to introduce changes unilaterally led to wide spread strikes in South Wales.

#### **Environment** planning for airports call

By Michael Donne, THE URGENT NEED for into account environmental as well as economic criteria is well as economic criteria is emphasised in a statement to-day by the Council for the Protection of Rural England.

The economic recession, with consequent slackening in air opportunity to reassess airport policies, the Council says, and any policy must take into account environmental consider-

account environmental consinerations.

Airports should be excluded from areas of high landscape, agricultural and ecological value. Developments should be limited in size and site to what was accountable on environmental and acceptable on environmental and planning grounds in the area

Existing airports should be used to such capacity as was compatible with these environmental and planning restraints before new airports were con-

before new airports were considered.

"Past policies have led to unco-ordinated development, with ad hoc decisions being taken as problems arose. They have resulted in airport facilities being provided on an excessive scale and in the wrong place, with a consequent misuse of resources, despolation of the countryside and, in particular, suffering from noise.

"The virtually unrestrained

suffering from noise.

"The virtually unrestrained competition between airport managements needs to be brought under centralised guidance to ensure that development accords with planned national objectives which take all planning considerations into account.

account.

"Until tins is done no further arport expansion should be permitted."

#### Improvement in stainless steel sheet sales

A MARKED improvement in orders for stainless steel sheet and strip for both the British Steel Corporation and a leading private sector producer has brought a more optimistic feel-ing in Sheffield about the future of the industry.

Stainless flat products were one of the first steel area to be hit by the sharp fall in orders in autumn, 1974, and have been one of the areas worst-hit, partly because of their close relation-ship to the consumer market. Now BSC officials are cautiously confident that the worst of the slump is over and the orders climb has now

started, Initial buying began to be noticeable before Christmas but the continued rise now suggests that this is more than mere re-slocking.
At the Corporation's Shepcote

Lane sheet mill orders have now climbed to above 55 per cent, of 1974 levels, when total demand was distorted by excessive stockpiling. Demand is expected to be at about 70 per cent of 1974 levels by early summer.

## USDAW move on 'special offers'

THE UNION of Shop, Distributive and Allied Workers has suggested to the Government that amouncing, for example, "3p Mrs. Williams, according to the manufacturers should be obliged of "without giving a recommended to price on goods dissiply of the shops so that customers know what to make of special offer "flashpacks."

In a letter to Mrs. Shirley letter that apart from flashpacks, which is considering to the situation is confusing for know for the housewife what the both consumers and shop staff. USDAW's suggestions have been passed on to the Office of Fair tary of USDAW, added in his tary of USDAW, added in hi



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# FINANCIAL TIMES REPORT

Monday February 16 1976

# LONDON HOTEL DEVELOPMENT



The Lounge following completion of extensive redecoration by Forgacs Reardon Ray.

# A landmark refurbished

By H. A. N. Brockman, Architecture Correspondent

possible to mount a conference

was examined between architect and client it must have seemed

known as the Group's "flag-

ship," Grosvenor House. The operation was to be carried out

in two stages. The first stage, between 1966 and 1969, com-

prised improvements to all

bedrooms, bathrooms and suites, and the second, between 1969

and 1974, carrying out similar

work to the public and staff

areas and to the kitchens and

Public spaces have been re-

planned and enlarged. It is now

engineering services.

Grosvenor House was built

Sheila Hiscock

London

Head Housekeeper

Hyde Park Hotel

United Kingdom

Great Room and 500 in the Ball- that the simplest way to tackle in 1930 on the site of an early been carried out in 1961 at long and 113 feet wide, is surroom with closed circuit tele the job would be either to 19th century mansion belonging which time the whole was rounded by a gallery, between vision linking the two. In addition the bedrooms have

addition the bedrooms have been upgraded, together with the flats (a continuing process in the flats (a continuing process in the latter case with relatively short leases needing constant overhaul and refurbishing). In the hotel area there are 147 bedrooms and, in addition, 47 suites.

When the list of alterations was examined between architect and client it must have seemed of the start of the work.

demolish the building or to close to Lord Grosvenor. The facades in the facades in London, and the best hotel area there are 147 bedrooms and, in addition, 47 some overspill space was examined between architect and client it must have seemed of the interior in the lounge alone. Lutyens, The ubiquitous famous pied-a-terre and render some designed by Sir Edward famous pied-a-terre and render some interior of its date in London, edge of which is supported by enough, can give sor oblumns, thus forming side the amount of work interior in the lounge alone. Lutyens. The ubiquitous vous, is a very grand place and to remodel such a building's new electroliers provide part of pet which took 11 d interior is an intensely compil. The lighting, but nothing here two-hundred-and-fifty that a substantial amount of club which thus some overspill space which is supported by Sir Edward famous pied-a-terre and render vous, is a very grand place and to remodel such a building's new electroliers provide part of pet which took 11 d interior is an intensely compil. The lighting, but nothing here two-hundred-and-fifty interior is an intensely compil. The lighting, but nothing here two-hundred-and-fifty interior is an intensely compil. The lighting have electroliers provide part of interior is an intensely compil. The lighting have electroliers provide part of interior is an intensely compil. The lighting have electroliers provide part of interior is an intensely compil. The lighting have electroliers provide part of interior is an intensely compil. The lighting have electroliers provide part of interior is an intensely compil. The lightin

and the bare barrack-like walls. grandness was, and still is, not more up-to-date flavour, with hours into the worfrom Hyde Park the four ably instructed in the Great circular lighting in the coffers 13 months.

Square towers. are quite impressive." Of the interior ences are held, and which "third empire" style balustrade delivery of material
designs much remodelling was during the last war served as to the placony ties it back to posal of rubbish in
done by R. D. Russell and the American officers' mess, the more opulent days of the removal of 100 ton.

Pariners the latest work having the busy more area. It is not before the form of the removal of 100 ton. done by R. D. Russell and the American officers mess. the more opulent days of the removal of 100 ton.

Partners, the latest work having The buge space, 181 feet Duke of Vindsor and the many with 12 daily collect

> sliding partition to form a Finally the kitch rosvenor Suite and the have been complete Audley Suite. A new entrance and staircase a highly sophisticate from Park Lane leads straight tion and cooking into the Great Room fover with comprising several access also to the Ball Room, ments, each under its much confusion on the ground Here for the first ti floor thus having been ironed carcasses of meat

> of delegates' brief-cases. f delegates prier-cases. The kitchens is a sta The entrance from Park where self-service and Street, with reception area and of choice introduces the main lounge, has been that few kitchen staff greatly improved. This very have experienced before large space has been well is also a staff bar whe broken up and planned on two can be obtained at different levels. The result is a prices.

intimacy which is here, as elsewhere. tention of some of pieces of furniture. A continuity is engen the not-so-very-long-as present are nicely b sculpture by Davi occupies the centre lounge area, taking of four bronze egrets tentatively suspender obvious strings and s. flight.

#### Panelled

The adjoining Can and Voltaire Suite, a: expected, together ha more conventional : with their fine pane and rich appointment bars under the inst Aesop's and La Fonta enjoy much good a priate decoration. Th new La Fontaine with suitably fabulo and another called the latter with a: Spanish decor. Perhaj successful is the Red suitably dim and red-v magnificent tapesu in angry colours.

The bedrooms, w been substantially ren sometimes rearrang have that homely a avoiding startling stunts and in some

celebrities who met there; the tailed in with del room can be divided in two by materials.

with air conditioning. out. The foyer contains a con- received, rendered - 111 ference office, direct-line tele- distributed to their a phones and units for the storage kitchens. A unique f

#### DESIGN AND CONSTRUCTION

Consultant Architects: Peter Ednie and Partners

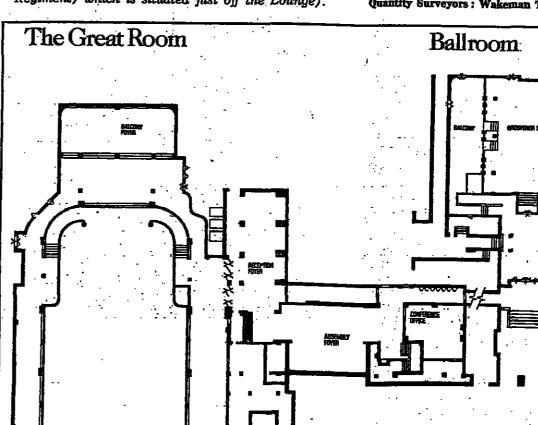
Interior Designers: Forgacs Reardon Ray Engineering: Crown House Engineering

Heating and air conditioning: Rosser and Russell

Main Contractor: Bovis Construction. Quantity Surveyors: Wakeman Trower and Partner



Regiment) which is situated just off the Lounge).



Douglas Goodall Manager Post House Hotel Swindon United Kingdom

Christiaan Johannes

First Chef Patissier

Apollo Hotel

Amsterdam

Holland.

Brandt



and entertainment. constant pleasure.

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What makes good hotel people? Quite simply, they like people. They enjoy meeting them, helping them.

People get hungry, and tired, and tense; they need food, and sleep,

Answering these needs is an ever-renewing task. Doing it well is a

Now we're very big-indeed, the world's largest hotel and catering group, with over 800 hotels throughout the world, four of which are featured here.

But our business is about one person welcoming another. If we ever forget that, we'll get no profit -and-worse still, no satisfaction.

To learn more about the world. of THE contact Peter Cunardar Grosvenor House, Park Lane, London W1. To make a reservation, telephone the THF Reservations Office on 01-567 3444. Or see your Travel Agent.

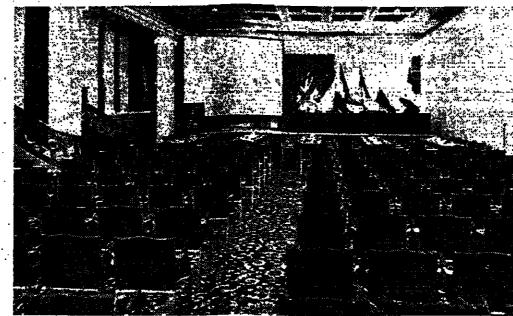


ن كان اصم الأصل

# هكذاصه الأجل

## LONDON'S HOTEL DEVELOPMENT II





t: The La Fontaine, the de luxe restaurant. Right: The Ballroom, which for conferences and the like is equipped with audio-visual aids and a permanent loop for translations in up to six languages.

# Survival of the fittest

in any gathering of competition.

only in London, but also placed a burden on corporate readjust. New York, Paris, Rome planning which had never been Amsterdam, the great foreseen. were sure to disappear the waves of new Prodded ies. Tower block deents were going to take In London the lesson has been e tourist areas like latter sharp enough. In the wake of iffids which would not any competition to exist. George V, the Plaza or Incentives Scheme subsidised

life since then has ably degree. It did more than omething of a turn. In just edge hoteliers and developities the world over the ers into looking to the future, 1970s as a paint-peeling newcomers.

estige operations have it sent them galloping ahead at nd some of their owners full steam. To the shock and riven from the market surprise of some residents in the fearsome economics prime areas of Kensington, business they never hotels arose apace, although nderstood. But some of the more established groups machronisms" have not were not exactly in the forervived, they have also front of the rush Even at that ed. Anyone who saw stage people like Sir Charles or House ten years ago, Forte were warning of the dicted it might reach dangers that lay in wait for the

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robably the best lager in the world.

LONG JOHN

**ERNATIONAL** 

gratulates GROSVENOR HOUSE on completing their re-development programme, and wishes the Hotel outstanding success for the future.

yone beer good enough.

former self. By the time the building proprobably be somewhat gramme had gone too far to be d to see it to-day. And stopped, and it was a pro-: cities too the estab- gramme which was being oteliers have displayed echoed internationally - the

AS NOT many years ago their ability to react to new tourist tide began to slacken, tion to new needs, and new the same time the inevitable to keep First the dollar weakened, then tastes. However, not only the gods oil prices soared, and with them rs or tourist industry However, not only the gods oil prices soared, and with the problem for any note:

The problem for any note:

The problem for any note:

We would have been on the side of the air fares. There was war in the to-day is to be all things to all difficulties. s you would hear talk of incumbent industry leaders. Middle East and Watergate in visitors. This is particularly difwho is to say that more ith knell being heard for The world recession came at America. The tidal wave of ficult in Britain, where there is Governmental ture hotels of the world's just the wrong moment for tourism never came, and the still some reaction to hotel affecting hotels construction many in the hotel business and hoteliers of the world had to living as it is practised in other and operation will not require Realism is returning to the

night before there can be any

sly, it was said, there is decided to prod the British expensive to build and furnish re for such anachronisms are very highly geared as far as room occupancies are conhotel building to a considerinvestment is high, a few ways. percentage points off tions at a relatively low fixed greeted with delight. rental. Given that they have the modern skyscraper.

one or two other basic neces- ing things for normal individual sities in the calculations. Even hotel guests than to suddenly the grandest of mature hotels find themselves swamped by can be allowed to slip to such badge-wearing delegates to an extent that up-dating puts it some convention of spanner in the same costs league as a sellers. That Grosvenor House new property. Some properties is able to separate off its are so badly designed in the various types of custom makes first place that the manpower life a little easier for all. requirements for successful operation would be prohibitively expensive. And some of Ahead badly located to-day. In London moved perteptively westwards over the years. Temple Bar is obviously convinced there is may once have been the heart no other hotel of similar style) of the capital, and later is keeping ahead of the game. Trafalgar Square, but in more years even Piccadilly

begin to steal its thunder. much of the slack that rests
As it emerged Grosvenor between the older properties House is not only well located, and the new ones, so that the and may in fact have been rental differentials will not helped by the proliferation of seem as great and the newer

Much of the new bedstock are not always keen on sleeping the recent fire precautions rules had been expensively built in the same building in which have done over the past couple that even in an age of realism that ev Much of the new bedstock parts of the globe. The British expensive conversion work as Realism is returning to the they confer and in which they of years? opened hotels in London have also eat. British hotels frewhich means a rate of £30 a quently have tiny restaurants However, there are signs that operation like Grosvenor House.

However, there are signs that operation like Grosvenor House.

The hotel over-capacity problem Perhaps in 24 years' time we dents prefer to scurry in and in London at least may have can all gather in the Fontaine out regardless of the weather in passed through its worst period restaurant and look around at order to forage for themselves and that therefore there will the way in which Grosvenor

Since the capital to overcome this in a variety of than in the recent past. This it will be in style. the tainly banqueting rooms, fre will have the financial capacity occupancy levels can produce quently have separate entrances, frightening losses in a very and frequently strive for a difshort time. Older hotels are ferent identity. At Grosvenor not faced with this basic House the thought that people servicing price to pay. Many actually comment on the fact of them are either freehold that the Great Room has a very properties, or long lease opera- pleasant hotel next door is

It must have come as a consome fat on which to feed they siderable relief to the hotel that have a measure of flexibility the basic building lends itself to which is not always available to handy compartmentalisation without too many problems However, this presupposes There can be few more irritat-

other hotels of a similar style centre of social life has (at the risk of upsetting THF chairman Sir Charles Forte who

It is not going to be easy. Circus has seen Knightsbridge Inflation is likely to take up much of the slack that rests hotel upstarts within walking properties will find it easier distance of its own front doors, to get the room rates they need but also well suited to adapta- in order to be profitable. At



The Voltaire Suite for banquets for up to

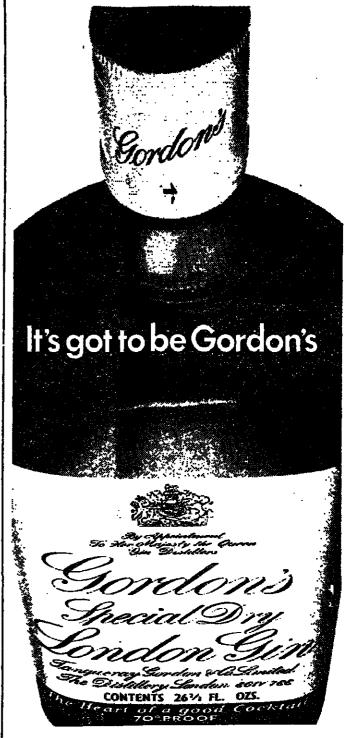
staffing requirements of older Certainly The problem for any hotel hotels could once more make indications that some of the

in the nearby catering by-ways. be more room for manoeuvre House is entering the 21st cen-Restaurants, and cer should mean that the hoteliers

almost suicidal room rates being offered by some operators regulations in order to capture enough construction business to keep them ticking

Many hotels have attempted among hoteliers in the future tury. There is little doubt that

Arthur Sandles



# Why the visiting potentate wound up in Mary Rathbone's little black book.

His Highness was a regular guest little black book, so that on his at Grosvenor House. He returned every two years, and stayed for up to he had left itfour months with his entourage.

Mary, our Head Housekeeper,

remembers him as a dynamic, forceful man. For example, on Coronation Day, Park Lane was part of the processional route, and the front entrance to Grosvenor House was sealed off.

The worthy gentleman insisted on using it. The route organizers pleaded, the

Metropolitan Police threatened. But he ignored them and drove off down Park Lane to be cheered by an unsuspecting crowd.

His Highness was also very particular. He demanded the same two suites and the same four rooms. He decreed their layout and furnishings.

All of which Mary noted in her

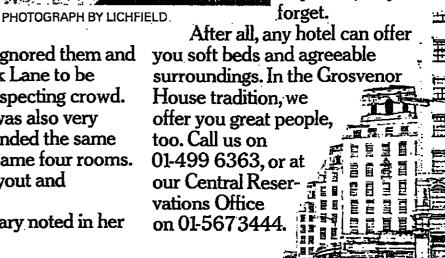
return everything was exactly how

Similarly, there will be things you will prefer should you decide

🚉 🌠 🕆 to stay with us. Perhaps a view of Hyde Park, or a special vintage wine. Flowers in your room, or oysters for breakfast.

> Rest assured they will be available when you return. Trust Mary, and her little black book. Like the potentate's elephants, they never

After all, any hotel can offer you soft beds and agreeable surroundings. In the Grosvenor House tradition, we offer you great people, too. Call us on 01-499 6363, or at our Central Reservations Office on 01-5673444





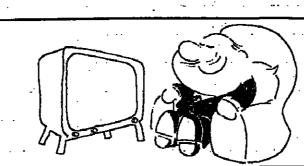
Grosvenor House. Park Lane, London.

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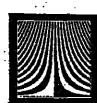
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# The Technical Page

EDITED BY ARTHUR RENNETT AND TED SCHOETERS

#### POLLUTION

# **Economises plating bath metals**

location of trouble.

Essentially, the unit is an efficient water remover that recovers concentrated plating Tunnelling

recovery from a plating line's first rinse tank, the unit reduces requirements for plating chemicals by as much as 90 to 95 per cent, by recovering the chemi-

RECOVERY OF chrome and supplied to chemical process in nickel from plating baths is dustries for many years.

The system includes a separation chamber that assures reduce their costs for plating separation of "water-white" shemicals while helping them water vapour from the droplets solve their pollution control on-button operation. eliminat a compact unit, the Corning content base fully automatic in the control on-button operation. eliminat control on-button operation. eliminat is guidenes and managem turned on, in the event of a problem, the unit study is greated rines tank (this ing the need for operation rich at maintains one-half atmosphere of absolute pressure, the problem, the unit study is greated in the maintenance single control of all functions.

SERVICES

The maintenance single city university, the city of success in includes a control of all functions.

Products

The system includes a cach unit requires 12 square feet for floor space, plus three tends and support from the densitial institutes as Belgium.

Selection of concentrated chrome or purple and subject the entire remove terminal and video distinct the control of contents train contains less than 3 pm metal ingular three control contains less than 3 pm metal one-button operation, eliminat one-ball atmosphere of absolute pressure, the problem, the unit study is given and control of the purplement and support for the maintenance send the city University, the unit for automatic control of many years.

And SUPPORT

And SUPPORT

The system Reliability branch in the sense and installations in France, and the maintenance send the unit for automatic control of metal installations in France, and the maintenance send the maintenance send in the maintenance send the city University, the unit is the separation of the maintenance send the city university. The control of the maintenance send that the maintenance send the city university that a subject the antition are calculated in strument thands and maintenance send the single from the maintenance send th

#### COMPUTING

# SRL extends

Estate. Trentham, Stoke-on-Trent

In addition, SRL has bought British Rail Southern Region, 38881.

THE UNANIMOUS recommendation of the twelve member (nine from industry, three from the cations research central Requirements Board set up last in cations or secarch central Requirements Board set up last in from acting sessarch central Requirements Board set up last in from acting sessarch central Requirements Board set up last in from acting comment of lindustry, three from the cations research central Requirements Board set up last in from acting comment of lindustry, three from the cations research central Requirements Board set up last in from acting comment of lindustry. The Requirements Board set up last in from acting comment of lindustry, three from the cations research role has never equation solving routine, used in page. This can also be based on cations solving routine, used in page. The cations research role has never equation solving routine, used in the first element system.

The machine's rotary cutting appears inside a shield which is 'tailored' to match the Computer to the invoicing periods.

The automatic Schedules can be produced if a client wishes services for advertising agencies when the client is being in sections for prescribed disservices for advertising agencies when the client is being in the front solution from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry, three from the cations research role has never charged in from industry. The Requirements sound in the front solution of the tunnels in the front industry. The ASTMS of the skips is sufficient to allow a time and advertising agencies when requirements.

cals by as much as 90 to 95 per cent, by recovering the chemicals from the drag-out plating solution.

Key component is a climbing. A specially modified Dosco TM The carrying capacity of the carrying capacity of the carrying capacity of the skell tubes heated by been put into service by Bovls and-tube unit is similar to 1,700 metre southern foul water evaporators that Corning has interceptor beneath Bristol.

PROCESSES

ing equipment and nve sport carrying skips.

The carrying capacity of the For television and radio air time, showing different periods to those analysed automatically. Mediator enables the amending and report production (for example, volume discounts) and radio air time, showing different periods to those analysed automatically. Mediator enables the amending and report production (for example, volume discounts) and radio air time, showing different periods to those analysed automatically. Mediator enables the amending and report production (for example, volume discounts) and radio air time, showing different periods to those analysed automatically. Mediator enables the amending and report production (for example, volume discounts) and radio air time, showing different periods to those analysed automatically. Mediator enables the amending and report production (for example, volume discounts) and report production of adjust-ment invoices.

PROCESSES

PROCESSES

Diagram of the tunner's launched after five years of two companies.

Mediator (Media Time Ordering and Reporting) is offered as a complete service run by CMG on its own computers. As a complete service it should run prehensive service it should run.

Onto the carrying skips.

Outcompanies.

Processes

Opts for

rechnique is stated to be very the distribution of this kind prospects of a large versatile.

All have rubber tyred wheels, Initially, the bins are 480 mm. and safety chains, and have been listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings which provides and the recommendation would u.K. has at risk in source listings and the recommendation would u.K. has at risk in source listings and the recommendation would u.K. has at risk in source listings and the recommendation would u.K. has at risk in source listings and the recommendation would u.K. has at risk in sour

# the complete EAL spares hold where Micro-16 computers pro-ing and service support equip-vide the heart of a large network • CONFERENCES ment and is putting both the of real-time train describers—a DCT 132 remote batch terminal contract worth some £150,000 VIICTOS 111 and another more advanced ter- over the next three years.

The Department of Industry ened during its existe behest it appears, of work of the CADC, and the first scientist, to conside knowledge some senior civil ser- CADC has any future yants had that such a recommendation had been made was decisions about the when they were asked about it future would soon h by journalists.

ment and is putting both the of real-time train describers—
DCT 132 remote batch terminal contract worth some : \$150,000 MICTOS 111

and another more advanced terminals outset worth some : \$150,000 MICTOS 111

SRL engineers are being given to production.

Marketing, sales, and systems support and maintenance for the 50 or more terminals already being recruited. Systems Relia: A TWO-DAY seminar to explain for more terminals already being recruited. Systems Relia: A TWO-DAY seminar to explain give practical examples of provided by Systems Reliability has provided service sup and give practical examples of microprocessors in micro-16 series was first formed and alle industrial measurement and many was first formed and alle industrial measurement and micro-16 series was originally lised by Sira Institute in association with Warren Spring to my with Warren Spring to my was seried by SRL.

Currently SRL is responsible Laboratory and will be held at for first line maintenance on more fermed with the manufacture or show them how them how them how them how them how the manufacture or show them how them how them how the manufacture or show the manufacture or show them how them how them how the manufacture or show them how them how them how them how the manufacture or show the manufacture or show them how them how the manufacture or show the manufacture or show them how them how them how the manufacture or show them how the manufacture or show them how them how them how them how the manufacture or show them how them how them how them how the manufacture or show them how them how them how the manufacture or show them how the manufacture or show the manufacture or show the man

# THE UNANIMOUS recommends- France's IKIA, the bar

bins made

to measure

Gas cylinder

to measure

Gas cylinder

For One-clear special s

One senior civil as made it clear for a that he believes the C should be brought tog the computing work th done at Harwell and

It was known t

## **CONTRACTS AND TENDERS**

#### **BANGLADESH POWER** DEVELOPMENT BOARD

Directorate of Purchase, WAPDA Building, 9th floor, Motijheel Commercial Area, Dacca-2.

#### EXTENSION OF BID SUBMISSION DATE OF TENDERS UNDER KUWAIT LOAN

All interested bidders are hereby informed that the bid submission date of our tenders for procurement of different ELECTRICAL EQUIP-MENT AND MATERIALS UNDER KUWAIT LOAN (Kuwait Dinar 5,575,000. approx. St. £6.5 million) has been extended as shown hereunder along with other relevant information.

Sl. Tender Enquiry No. No.	Short Description of Materials	Bid Submission Date Original Revised	(days) of	it Scheidu from Dai L. C Camaplete	e Value of Documents
1. PURPOWER/KUWAIT LOAN/75-76/ CONDUCTOR	ACSR & All Aluminium Conductors with Acces- sories	17-2-76 2-3-76	90	270	Tk.800/=
2. PURPOWER/KUWAIT LOAN/75-76/ INSULATORS	Pin, Stay, Disc Insula- tors & Hardwares	<b>24-2-76</b> 11-3-76	90	270	Tk.400/=
3. PURPOWER/KUWAIT LOAN/75-76/ CONTROL PANEL	Indoor Control & Relay Panel	27-2-76 16-3-76	90	270	Tk.400/=
4. PURPOWER/KUWAIT LOAN/75-76/ ISOLATORS	11KV Gang Operated Isolators complete with Supports, etc.	2-3-76 22-3-76	90	180	Tk.400/=
5. PURPOWER/KUWATT LOAN/75-76/11KV RECLOSER	11KV OCR with Spares and Accessories	5-3-76 23-3-76	90	270	Tk.400/=
6. PURPOWER/KUWAIT LOAN/75-76/POLES	Steel Tubular Poles with Accessories	9-3-76 29-3-76	120	369	Tk.800/=
7. PURPOWER/KUWAIT LOAN/75-76/POWER TRANSFORMER	33/11KV Power Transformer with Spares & Accessories	16-3-76 <b>5-1</b> -76	240	<b>54</b> 0	Tk.400/=

#### Remarks:

6) Bids against Tenders of serial No. 1, 2, 3, 5 and 6 shall be evaluated SUB-GROUP-WISE and therefore, each item of Sub-group must be quoted. For the remaining 2 Tenders, evaluation shall be ITEM-WISE.

b) All bids shall be submitted by 11.00 a.m. (BST) on the respective dates.

Tender Documents may be had from this office till the day before the scheduled submission date. For the purpose, cost of the document in crossed Postal Order or Bank Draft favouring the Director of Purchase, BPDB, Dacca, shall be furnished with proper application.

All other terms of the tender remain unchanged.

(Md. Abdul Hamid) **Director of Purchase** Power Dev. Board

# ANNOUNCEMENT OF PRELIMINARY SELECTION

# PETROLEO BRASILEIRO S.A. – PETROBRAS

## Rio de Janeiro — Brazil

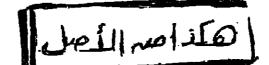
- 1. PETROBRAS announces to all companies wishing to enter into contracts for petroleum exploration and oilfield development services in Brazil that it will receive applications for the preliminary selection of candidates interested in performing such services in the areas hereinafter specified.
- The said contracts shall be executed in the form of "service contracts," whereby CONTRACTOR shall undertake to perform services for PETROBRAS, provided that CONTRACTOR's remuneration shall be contingent upon the achievement of commercial production.
- In order to obtain the necessary application form, interested companies which can prove their fitness, technical and financial capacity, experience and tradition in such field of the petroleum industry, are requested to contact PETROBRAS, through their authorised repre-sentatives, at one of the addresses indicated
  - -Ay, República do Chile, 65 23rd Floor, Room 2338, Rio de Janeiro, Estado do Rio de Janeiro, BRAZIL.
  - —19, Avenue Montaigne,
    75008—Paris—FRANCE.
    —77, South Audley Street, 2nd Floor,
    London WIY 5TA, ENGLAND.

- -1221, Avenue of the Americas, 22nd Floor, New York, N.Y. 10020-U.S.A.
- 4. The said application form is to be filled in by the interested company, and then returned to any one of the addresses indicated above, until 5 p.m. (local time), the 16th March, 1976.
- Once the preliminary selection is concluded, the selected companies shall receive a written invitation, whereby they shall be informed of the basic conditions they must comply with for the purpose of making their bids.
- It should also be noted that any such bids shall only be accepted in case the bidders commit themselves to pay for the geological and geo-physical data and information and other related data and information available in connection with the areas referred to herein.
- Participation in the said preliminary selection does not and shall not imply the granting of any guarantees, privileges or rights to any of the Applicants, it being understood that PETRO-BRAS is absolutely free to, at its sole discretion, cancel, remake or dispense with such preliminary selection, or invite whichever other companies it may choose in order to contract with same for the execution of the services referred to in this Announcement referred to in this Announcement.

## AREAS

Number		O-ORDINATES O	F THE VERTICE	S
11611110	1	2	3	4
I	61°00′W	59°30′W	61°00′W	59°30′W
	4°00′S	4°00′S	5°00′S	5°00′S
П .	49°30'W	49°00′W	49°30′W	49°00'W
	3°30'N	3°30′N	3°00′N	3°00'N
ш	49°00′W	48°00′W	49°00′W	48°00′W
	2°30′N	2°30′N	2°00′N	2°00′N
IV	39°00'W	38°00′W	39°00′W	38°00'W
	18°00'S	18°00′S	18°30′S	18°30'S
V	39°30′W	39°00′W	39°30′W	39°00'W
	18°30′S	18°30′S	19°15′S	19°15'S
VI	44°00′W	43°00′W	44°00′W	43°00′W
	23°30′S	23°30′S	24°00′S	24°00′S
VII	46°00′W	45°00'W	46°00′W	45°00′W
	24°30′S	24°30'S	25°00′S	25°00′S
VIII	46°30′W	45°30′W	46°30′W	45°30′W
	25°30′S	25°30′S	26°00′S	26°00′S
IX	48°00′W	47°30′W	48°00′W	47°30′W
	28°00′S	28°00′S	28°30′S	28°30′S
X	51°30′W 32°30′S	51°00′W 32°30′S	51°30'W 33°30'S	51°00′W

فكذاصم اللصل





EST HCI'S

(V)

# Building and Givil Engineering

ME HEATING

# arnessing the m and wind

t research projects have heat exchange system were unched in Holland to find suggested.

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om. (about thin) is due in thing itself to the when four domestic market is assured. De houses will be built to ... In the event of the Fluidfire

heat. An extensive pro- hot water supply.

same housing site, 1, a subsidiary of OGEM

d for weaving read: 100% cotton 100% fibrane

d for knitting

Mixed polyester 100% acrylic 6 x 66 nylon

read: 100% polyester 6 x 66 polyamide nylon

100% cotton 100% acrylic

Mixed acrylic Mixed polyester

6 x 66 brushed nylon

REPUBLIQUE ALGERIENNE

MINISTERE DU COMMERCE

SOCIETE NATIONALE DE

**ET DES CUIRS** SN. COTEC

Telex No.: 52.072

TENDER ernational invitation to tender has been launched for ply of:

TERNATIONAL INVITATION TO

ents may be obtained from the Direction Générale, 3

and Anatole France, Algiers (Algeria) on pre-payment hundred dinars (Dinars 100) or by money order paynrecipt of the documents.

"Is already trading with SN. COTEC will receive the mis directly against payment of the equivalent of one

ship directly against payment of the equivalent and dinars (Dinars 100).

s, together with usual required documents should be to a double sealed envelope clearly marked "Ne pas — Soumission Appel d'Offres No. 002/76" — "Not to de — Tender No. 002/76" to the above address before rty-fifth day inclusive as from the date of the first tion of this present announcement.

1610 tons

1370 tons

3400 tons 730 tons

690 tons 1900 tons

100 tons 100 tons

EMOCRATIQUE ET POPULAIRE

IMERCIALISATION DES TEXTILES

st and most economical of reducing energy conomin houses.

scheme, costing FL7m. fllm.) is centred on 11 part of a municipal restate at Oss near Sembosch and is led by 18 building research ation Bouwcentrum and red by the Government the big industrial group which has its heads in Rotterdam.

Basically, the Fluidfire heat exchange system works by "enlarging" the burner area in the heater. This is achieved with the aid of sand, the particles being kept in motion by air movement and heat being transferred via a tube bundle to the water.

The installation now under test at Oss may well prove to be the forerunner of a standard fluidised bed domestic boiler, but until tests, which will not be con-Basically, the Fluidfire heat

s in Rotterdam. until tests, which will not be concond scheme, now in the
g stage, and expected to
6m. (about fim.) is due

mitting itself to the idea that a

ew solar energy systems boiler proving itself, Harmsen is d for low cost houses prepared to undertake market-nergy's possible contribuing and installation, but it fuel saving will also be would not manufacture. It would not manufacture. It would prefer a royalty deal with houses will have water production in the hands of a flectors and the other an U.K. manufacturer. Much detector. The former will pends on the results of the tests or and ceiling heating in at Oss.

ation with radiators and investigations tow under way er will have a normal air at Oss cover insulation, air heat-system. Each house will ing heat recovery from ventila-5 cubic metre capacity tion air and fuel gases, the use water tank.

of heat pumps, high efficiency of the houses will also be boilers, improved temperature investigate the possible control and the use of solar tion of wind energy to energy for space heating and

heat. An extensive proof measurement is due
at the end of this year
stinue until mid-1977.
second scheme is in colon with Bredero (Buildporation) and TNO (Inof Applied Physics).
in Japping Physics (Conjunction with the
itrum solar energy
programme at Oss and
same housing site.

hot water supply.

Research has begun with
and that little maintenance would be needed.

Examples of these installations may now be seen at Oss where
for a living supply and that little maintenance would be needed.

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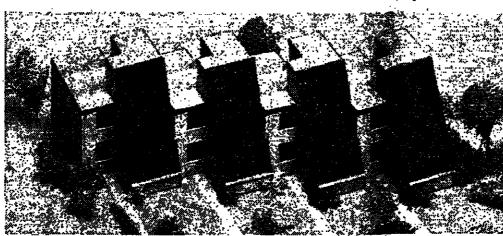
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Fluidfire boiler in house at Oss

It has also been found that heating and solar collectors, are n, a subsidiary of OGEM ion, is testing a speciade boiler employing bed technology d in Britain by Fluid research work carried rofessor D. E. Elliott at One of the more spectacular iversity of Aston in activities of Boundard that heating and solar collectors, are being compared with two other houses, one of which has air heating and the other hot water heating, but neither is insulated. Then there are five more houses in which different heat systems are employed and monitored by

double-glazed top layer, then a 2 cm air cavity followed by a 50 cm thick concrete slab and finally there is a 10 cm thick layer of insulation.

Air passing through the concrete and to the insulation screens.

In yet another energy conservation research project at Oss, has the disadavantage of heat sloses through radiation and the cold glass.

In the second type of collector air passes through pipes embedded in the concrete slab, thus avoiding cooling by the glass.

The slab is also protected from cooling by a screen of insulation the phouse. This type of collector wation research project at Oss, that has been awarded a £2.2m. contract is on the has been awarded a £2.2m. contract by the Australian Government to build the Australian for the Chatham are the Chatham ar

The slab is also protected from cooling by a screen of insulation there are moderate temperatures installed in the cavity. This for long periods. For short ming pool, lecture seminar, and a CONTRACT for 262 homes screen is made from Rockwool periods of extremely cold conference facilities, video plus civil engineering work on panels covered with aluminium weather an additional electrical heat source is added.

The project includes a swim.

The screen is moved over the Croon is acting on the collector by means of an electric assumption that heat pumps in motor which is controlled by a domestic situations are feasible photo-electric cell. If there is no and could be economic. It The screen is moved over the

well insulated houses with air to the temperature of the feed perature is low and at a time that the advantage gained during

Bouwcentrum estimates that in

## £15m. job for Taylor Woodrow

Pantywaun, Dowlais, Glam.

extraction of about 1m. tons of ing of the vehicle is minimised £8m. office

Taylor Woodrow has been working for a number of years at the nearby Royal Arms and Houses in Rhymney opencast coal sites, under contracts to produce over

4m, tons of coal.

# sun the screen stays down and it reckons the price of a heat pump moves up automatically when the system could be equal to that sun appears. Examples of these installations may now be seen at Oss where families are living with all the house's hot water supply. In paraphernalia of sensing devices this case, pipes are installed in differ according to area. The first type of collector is but cost of operation would vary, in Holland where families are living with all the house's hot water supply. In paraphernalia of sensing devices this case, pipes are installed in differ according to area. The first type of collector is but cost of operation would vary, in Holland where families are living with all the house's hot water supply. In paraphernalia of sensing devices this case, pipes are installed in differ according to area.

when more heat is needed indoors However, Croon believes

way at Shepherd's Bush, in West

Profile of the barrier, has been calculated to ensure that vehicles do not surmount, penetrate or deform the barrier. Instead, they are re-directed back onto the carriageway with only minimum damage to bedwaret. Depending TAYLOR Woodrow Construction upon the speed and angle of im-has won a contract worth over £15m. from the National the slope of the barrier; Impact Coal Board Opencast Executive energy is absorbed by compresat Trecatty opencast coal site, sion of the vehicle's suspension system and not by its bodywork The contract includes the being twisted or crushed Crush-extraction of about 1m. tons of ing of the vehicle is minimised

coal, the operation of a washery and a disposal point, and the concrete harrier suffers and a disposal point, and the diversion of the Fochiw Road through part of the site. More than a mile of new road is to be constructed before operations in that area can commence.

Including restoration, the contractors). The precast sections were supplied by Redland McAlpine and Sons for the convergers.

And the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point, and the concrete harrier suffers and a disposal point an

# Kent

Trade union

Separated a £2.2m. contract to construct over 200 houses for Medway Borough Council in Kent.

The Rochester division of work is programmed for 1978.

The Rochester division of will handle the work, is already building over 140 dwellings for the same local authority on two sites, one at Cliffe, near Rochester, and the other in the Chatham area.

The new contract is on the lifts. Ground preparation work is now and completion is programmed for 1978.

The architect is K. C. Wintle, quantity surveyors are Pritchard Williams and Hunt and consulting engineers Bylander Waddell Purtnership.

Good Start

# the Thames

is to be let to New Ideal Homes on a design and build basis.

ost about £4.6m. for the The scheme includes 80 one- Association.

sun appears.

The first type of collector is also used to supplement the house's hot water supply. In this case, pipes are installed in water and connected to the water which has its gas flame creases when the outdoor test automatically adjusted according perature is low and at a time.

System could be equal to that connected to the water sound be equal to that connected to the water and connected to the water which has its gas flame creases when the outdoor test automatically adjusted according perature is low and at a time.

System could be equal to that connected to that for conventional central heating, the connected to the supplement the particularity in Holland where proceed to supplement the particularity in Holland where proceed to supplement the prices of gas and electricity of a contract bedroomed houses for four people and 100 three-bedroomed houses for five people. The already in hand for a hall of dwellings will have alternative residence, convent and priest's elevational treatments of facing flat for the Daughters of the brickwork, vertical tiling and this project is flm.

CRENDON

**STRUCTURES** for High speed Low cost Factory, Warehouse Office Building

struction of a 31 metres bigh, 67 metres by 42 metres on-plan office building in Brooke Street, Holborn, London

Of reinforced concrete frame construction, the fully air conditioned structure will be supported on piled foundations and served by six passenger FPA Finnegan has been lifts. Ground preparation work

CONTRACTS worth over £550,000 have made a good start for the year for Truett and Steel of Thornton Heath, Croydon.

The company is to build flats at Thornton Heath (£152,500), at

Burnt Ash Hill, Lewisham (£106,000) and at Hopton Road. Streatham, London (£182,000) for the Orbit General Housing Association. A £109,000 contract The project, which is subject is also to be signed shortly for to planning permission from the a residential development at London Borough of Bexley, will Beulah Road, Thornton Heath, cost about £4.6m. for the Wandle Housing

#### IN BRIEF

bridge. Bouwcentrum, in its second project is planning its houses so that solar collectors are integral combined value of £453,000. Dointer to the time when the rebuilding offices for IPC. pointer to the time when the house designer's first consideration will have to be energy requirement — not aesthetic aesthetic extension at Dunlop House. St. James's Street, London, S.W.1.

ion, is testing a speciate boiler employing abed technology bed technology of the case when light din Britain by Fluid.

In Britain by Fluid research work carried research work carried vorks arried vorks arried research work carried at the cheat systems of bouses, and the other hot water in may form the clied of the near spectacular activities of Bouwcentrum has a swarded Bovis Con-struction has awarded Bovis Con-struction of English, heating and the other hot water in may form the clied of the near spectacular in which different heat systems of mount to 200 cubic metres of gas a year. Costs are employed and monitored by instruments activities of Bouwcentrum has a swerage family house fuel say in saverage family house fuel say in saverage family house fuel say in saverage family house fuel say in the clied of the near fields.

A contract worth flight, has portation at 590,000 contract for deficion district of the near five more houses at the file of particular districts of the near five more houses at the file of particular districts of the near five more houses at the file of particular districts of the



It's men like this who give Grosvenor House that extra something.



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pment (automatic mobile double-jointing—"double-ing automatique mobile").

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MONDAY, FEBRUARY 16, 1976

# Taxes and subsidies

supporters of taxes on income contributions by nearly 90 per happens to be heaviest at the expenditure taxes. Over the other one in West Germany, and moment. But without seeking short period in question sub-sparked scandals of imponderany non-existent philosopher's sidies rose from just over 10 able consequences in balf-astone, it would probably be per cent. of taxes on expendigenerally agreed that direct ture to more than 25 per cent. personal taxes are too high as The other large factor has, of a proportion of revenue, and course, been the automatic their weight should certainly effect of a progressive income not be increased any further.

has been a major swing towards inflationary era. direct taxation, a large part of Encourage TUC which was probably unintended. A Parliamentary answer on Mr. Healey has given an cent, in 1974-75.

#### More important

For many reasons these figures understate the true size siderable part of total revenue was accounted for by Corporacapital. There is, however, dies to the nationalised industhey make no allowance for subsidies. But if VAT is treated index excluding both indirect as a tax, it is surely reasonable taxes and subsidies. This might to treat consumer subsidies as bring home to people that large

negative taxation. national product rose by 44 per inflation, but merely suppress cent. at current market prices, them. But whether or not this But as Mr. Peter Oppenheimer particular device is adonted, we points out in the February issue cannot go on indefinitely raising of the Vickers da Costa review, taxes to pay ourselves more and The British Economy, taxes on more subsidies: and this week's expenditure, net of subsidies, Public Expenditure White

ARGUMENT between cent and National Insurance

tax system in raising the per-In the last few years there sonal direct tax burden in an

December 18 showed that in- unusually large number of hints come and surtax, which that he is thinking of adjusting accounted for only 371 per cent. the income-tax starting points of total Government revenue in to encourage the TUC on wage the late 1960s, when there was restraint. But the very tight also a Labour Government in fiscal position limits severely power, accounted for 47.1 per what he can do without offsetting savings elsewhere. Moreover, quite large nominal reliefs could still leave the personal tax burden higher, as a result of inflation.

To make real inroads into of the shift. They exclude the problem he will have to Kotchian may quite seriously

supplementary retail price budgetary hand-outs do not Between 1971 and 1974 the reduce the forces making for cluding rates, rose by 50 per realism it shows on this front berg.

# Nigeria's need for stability

however, the putsch must inev- the States and centre, both vital tably arouse increased concern components of the promised for Nigeria's stability. The return to civilian rule in 1979. death of the Head of State, again how easy it is for those political uncertainties since who come to power through the July. Foreign businessmen, well cider man. The property people Other directorships include gun to be overthrown in the aware of the country's potential, same manner. And though it are already hesitant about new finance director of English Pro- which he and associates took

bud in the past few weeks, and First Yoruba it is known that, at the time of

coup is still not known, although equipped than his controversial Government had recently remains to be seen whether the announced some top-level pro- fact that he is a Yoruba - the motions which may have first in Nigeria to be Head of embittered those left out. The State - will be a problem. Government had also announced The country's foreign policy, that it would reduce the size of like that in the domestic arena, the army by about a half, seems unlikely to be changed-Senior officers had also declared with the exception of Gen. their intention to purge the Muhammed, who was brought army of what was said to be into last July's coup only at the extensive corruption, protection last moment, all those who for-

In the attempted coup the apparently still in office. resulting political uncertainty recent months, Nigeria has where above \$20m.; the con-division chief Brian Nelson Most people, obviously, would champion gardeners. Eighty can only complicate the already begun to flex its muscles on the sideration for the family stake moved up to become group man-rather not dwell on this sort of per cent. of all private housegreat problems which beset African scene, particularly with in Cummings Properties was aging director, and Green (like morbid question, but there are holds have a garden and nearly Africa's giant. Gen. Muhammed's its early recognition of and aid \$17m. Kirwan-Taylor's brief Prior an ex-Urwick Orr man) those doom-watchers who do two-thirds of the adult popula-Government had already taken for Angola's MPLA. There is will be to "find, negotiate, took over from Nelson, having tackle the calculations. Such a tion claim gardening as one of a number of sensible decisions, no reason to believe that will administer and ultimately sell" made his reputation with Bulmer nightmare scenario has been their hobbies. It is also revealed such as the removal of the alter. But a prolonged state of \$5m. to \$10m. stakes in indus for sorting out and saving costs done for Tokyo, and the results that 8 per cent. of gardeners capital away from highly con- internal instability can only trial concerns, particularly on the distribution side.

of the survey have been pubhave a gnome, plastic or othergested Lagos, while its apparent weaken the country's position in those involved in natural Green is already out in Canada lished here by the Reinsurance wise, on their plot. ment was broadly welcomed. tained and wise leadership.

amounted to nearly £3bn, with tion Tax and various taxes on the lion's share going to subsi-

Obasanjo, the second-in-com- and regional tensions, the ago, plus a handful of middle ment of State). mand to the late Gen. federation has been divided into Muhammed, remains intact and 19 instead of 12 States. But it seems probable that it will nothing has been done so far continue with the policies of its about the re-allocation of constitutional powers, or the all-Unsuccessful though it was, important oil revenue, between Running

General Muhammed, who him- in having oil revenues, the British businessmen? The questen years with merchant self took over from Gen. Gowon development effort has untion is prompted by the coincibankers Hill Samuel, much of seven months ago, shows once doubtedly been set back by the dental exodus of at least two the time on the complex mess is now clear that the organisers investments there, while many is now clear that the organisers investments there, while many perty Corporation, and James over in 1970, and Group Lotus of the coup did not have major Nigerians — including civil Andrews, until now joint Car Companies. His stepfather support in the 250,000-strong severants trade uniquies and managing distributions of the coup did not have major support in the 250,000-strong severants trade uniquies and managing distributions of the coup did not have major not be a support in the 250,000-strong severants trade uniquies and managing distributions of the coup did not have major not be a support in the 250,000-strong severants trade uniquies and managing distributions of the coup did not have major not be a support in the 250,000-strong severants trade uniquies and managing distributions of the coup did not have major not be a support in the 250,000-strong severants trade uniquies and the coup did not have major not be a support in the 250,000-strong severants trade uniquies and the coup did not have major not be a support in the 250,000-strong severants trade uniquies and the coup did not have major not be a support in the 250,000-strong severants trade uniquies and the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have major not be a support of the coup did not have not be a support of the coup did not have not be a support of the coup did not have not be a support of the coup did not army, the fact that one group the intelligentsia — remain and Counties Property. of young army officers has failed uneasy. The gap between the does not mean that others will uneasy. The gap between the does not mean that others will wealthy elite and the mass of to run C and C's 62.4 per cent. car design, and he and Colin not try again at some future ordinary Nigerians has not been ate.

Indeed there are suggestions narrowed and centres of dis- Abbey Glen Property Corpora- on two Lotus models in the

the coup which brought Gen. It may be that Gen. Obasanio. Muhammed to power last July, a war-time divisional comthere were several groups plot- mander as was Gen. Muhammed, ting against Gen. Gowon within to whom in the past few months The motive for the attempted minister," will prove better the balance of probability must predecessor to provide the sort lie with factors internal to the of neutral but strong leader General Muhammed's Nigeria now needs although it

rackets, and secret societies, mulated present policy are

dozen other countries. Even though some of the admitted bribery of foreign officials dated back 15 years, the company had spending at least \$22m. in assorted under-the-counter payments in the past five years, during which time it was supposed to be on its best behaviour following its rescue from bankruptey in 1971 thanks to the intervention of the American Government. This seemed a fine way to repay that favour, especially with nearly \$200m. in Federally guaranteed loans still outstand-

#### Which has done what

But Mr. Haughton and Mr. National Insurance contributackle the subsidies sooner or be considered a little unlucky. later. The National Income Blue Lockheed's is certainly the Book shows that in 1974 they grossest case of proven corporate malpractice so far uncovered, but the company hardly capital. There 15, thowever, dies to the heavy another more important reason tries, food and housing.

why the official figures under
Mr. Oppenheimer has sugrunning scorecard of which running scorecard of which company has done what to whom and where, but very roughly it looks like this:

At least 50 companies have

would best be served if they under real pressure and would Committee, has said bribery Grumman, it is again alleged. In the eyes of American law, be achieved through did not remain on the premises, have suffered by their continu- overseas ought to be a crime paid \$28m, for an Iranian deal, bribing foreign officials is an operation of the art on the face of it, the case for ing to hold executive authority in this country; the Securities but it was worth \$2.2bn. The offence only if the bribes are profession. Some their departure seemed over- Others, more secure but by no and Exchange Commission \$1.1m, that Lockheed is then deducted against American officials, particularly when the present in the purposit means here involved as a profession. supporters of taxes on income contributions by nearly 90 per their departure seemed overand taxes on spending is as old cent. Since 1974 this shift in
as taxation itself, and we are the balance has almost certainly
unlikely to see it resolved gone much further.

There is no painless way of This has been to a
large treenue; and it extent due to the rise in subextracting revenue; and it extent due to the rise in subextracting revenue; and it extent due to the rise in subthe burden from wherever it fall in the gross revenue from
the burden from wherever it fall in the gross revenue from
the burden from wherever it fall in the gross revenue from
the particularly
the first departure seemed overtheir departure seemed overtheir departure seemed overthe first departure seemed overtheir departure seemed overthe particulary
the of the Netherlands is miniscule miscellaneous expenses. And
the of the Netherlands is miniscule miscellaneous expenses.

Thomas V. Jones at Northrop, more public disclosure; the of the Netherlands is miniscule of the Netherlands is miniscule miscellaneous expenses.

SEC, profess themselv
to of the

The cash trail leading back

to America's boardrooms

HEN Mr. Dan Haughton level executives at Bethlehem Washington is not exactly spent on foreign bribes was tive or politically naive. It is actually volunteered and Mr. Carl Kotchian. Steel and also, more tragically, short of remedial suggestions invariably well and economic quite possible that nobody in tion to the SEC, who executives, resigned last Friday Eli Black of United Brands and Ford has said there ought to alleged. Mr. Adnan Kashoggi, toward in dealing with Mr. least has some they did so, according to Mr. Walter Roberts, a Lockheed be a Cabinet level committee the Saudi entrepreneur, was Yoshio Kodama, because his worried.

Robert Haack, the new interim chairman, because it was felt that the interests of America's the only victims have been those echoing Senator Frank Church matched against the overall military-industrial complex of unrealistic to expect the Multinationals Subsize of the contract—\$2.45n, which Lockheed is a part.

It is actually volunteered on the SEC, who have been deconomic quite possible that nobody in tion to the SEC, who have been dead also, more tragically, short of remedial suggestions invariably well and economic quite possible that nobody in tion to the SEC, who have been Lockheed saw anything unthat the Agency at the SEC, who have been dead also, more tragically, short of remedial suggestions invariably well and economic quite possible that nobody in tion to the SEC, who have been Lockheed saw anything unthat the Agency at the

picious in the chargir \$50,000 in miscellar penses on a multi-mil pointed out that it heed's accountants back in 1973 that if cerned about the size foreign "commissions make one obvious con that American comp " fat cats" of the polit had found it ridiculou get round the Campaig law, even before the Court partially rewre month, which was do curb their activitie make a further a

cynical comparisonpublic furore over companies have be overseas will never level of concern over CIA was up to becau cans inside this con not directly affected ar Americans themsel innured to reports ( and corruption since prevalent domesticall

Leffe



In and out at Lockheed: (left) Mr. Daniel Haughton, who re signed as chairman on Friday, and (right) Mr. Robert Haack, the former New York Stock Exchange president who has taken over the chairmanship on an interim basis.

is intimately familiar with every- time detecting those payments which \$22m.-24m. may be con- ted that its Japanese payments thing that has been done in the that companies have admitted sidered "bribes" or company's name, particularly making: some Congressmen backs." But even applying this false receipts by a Hong Kongadmitted making illegal pay company's name, particularly making: some congressment based. Dut over applying the based corporation; Braniff Airmants demostically or oversease when much of the foreign bri- feel there should be penal rough 10 per cent rule of them based corporation; Braniff Airmants demostically or oversease when much of the foreign bri- feel there should be penal rough 10 per cent rule of them based corporation; Braniff Airmants demostically or oversease. ments, domestically or overseas, hery is conducted by middlemen sanctions against companies en- still makes, on available evi- ways admitted financing its or have confessed to making who are not even necessarily on gaged in the practice (Lock-dence, the legal payments overseas, or are the corporate payrolls. However, heed, the under investigation for one the corporate payions, however, here, are the men at the top are supposed Government guaranteed loans reason or another.

At least \$350m is known to

But the problem is that at in this respect); some people have been spent on illegal, legal nobody in this country—Govern- believe that only the accountry—included in the second property of the s

expenditure, net of subsidies, and this week's next over a period by only Paper should be judged, as or outside the U.S. This is or even the man in the street—the bud.

It is hard to substantiate the admitted, the American tax which, in turn, or assumed to be the tip of the ice-knows what to do about it or. But all these suggestions argument that there has been authorities have neither the floodgates. It was a larger to mannower for the expertise to lation of illegal berg.

indeed, even accepts that any- amount to very little in real a conscious corporate effort to manpower nor the expertise to lation of illegal

A partial list of the foreign thing can be done about it. The terms. Even those businessmen conduct an independent foreign track down all these channels.

Figure 1. The terms are those businessmen conduct an independent foreign track down all these channels. countries involved includes people who are having a real who in their more eloquent policy, even though the a vi The Securities and Exchange President Richard Ni: Holland, Italy, West Germany, field-day/in Washington are the moments espouse the cause of ties of the companies involved Commission may have some pierced the corporate France, Japan, Sweden, South cynics (who suggest that Lock a new code of corporate ethics have had an undeniable impact limited leverage. It is seeking initially domestically—Africa, Turkey, Canada, Iran, heed's foreign policy has been acknowledge that, if put to the on American external relations, to establish that companies must internationally—which Arabia. South Korea, so much more effectively de- test and faced with a problem It is true that most of the disclose foreign payments in ing to the state of aff Colombia, Venezuela, Mexico, structive than the CIA's was in of losing a major sale or not, companies involved have been their proxy statements, but it no clandestine activity.

proved abortive. The Govern- on paper. In an effort to ease Mr. George Spater of American ITT-and wondering if there is concerned principally with the most businessmen, and particu- only harm American foreign Haughton, Kotchian an ment, now headed by Gen. Olu some of the country's tribal Airlines, forced out two years any point in baving a Depart- bottom line of the balance sheet, larly those in the aerospace policy. Tenneco, on the other just as it did Nixon, I Obasanjo, the second-in-com- and regional tensions, the ago, plus a handful of middle ment of State).

would contend that the money sector, are themselves conserva- hand, the latest to confess, and Ehrlichman.

recipient of good value.

Honduras, and Panama. the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the Agency they would pay up and keep in the extractive sector or is being challenged in the counts be considered safe from the sixties that the safe in the extractive sector or is being challenged in the counts be considered safe from the sixties that the safe in the extractive sector or is being challenged in the counts become safe from the sixties that the safe in the extractive sector or is being challenged in the counts become and the sixties that the safe in the extractive sector or is being challenged in the counts the sixties that the safe in the extractive sector or is being challenged in the counts the source safe from the sixties that the safe in the extractive sector or is being challenged in the counts the safe from the sixties that the safe in the extractive sector or is being challenged in the counts the safe from the sixties that the safe from the sixties that the safe from the sixties that the safe from th

"commissions "rillegal domestic political contributions by "selling" unrecor-involuntary, disclosuded tickets in Panama; secret a comparison may be

Swiss Lichtenstein and Caribbean bank accounts are com. White House dam a monly used. As the Comptrol. until Judge Sirica b ler of the Currency has tacitly by getting McCord

# Waterga

# Cummings . . .

Indeed there are suggestions satisfaction, inside and outside from Lagos that two incipient revolts had been nipped in the he has been an unofficial 'prime going out to run that: he is with it. leaving EPC to become president of Maxwell Cummings and Sons, a business owned by one

of Canada's richest families.

for about \$14m.

the promise of personal shareholdings on each deal. His working life started with

accountants Peat Marwick Though Nigeria is fortunate Is Canada particularly kind to Mitchell, after that spending are already hesitant about new finance director of English Pro- which he and associates took servants, trade unionists and managing director of Capital was chairman of the old Lagonda company, which gave owned Canadian subsidiary, Chapman of Lotus cullaborated has a slightly higher (66 per still a country where such cent.) stake in its own large family wealth can be developed; Canadian interest, the Trizec he declares that even those Corporation. But 46-year-old British families who have lots Kirwan-Taylor, very involved in of cash to invest tend to be Trizec's hectic early days, is not "very, very unadventurous"

#### ...and Andres

The departing cider executive is earnest) management style." Maxwell Cummings himself is Peter Green of H. P. Bulmer. now 78. He founded an indus- who from April 1 becomes chief trial and property partnership executive of another Canadian Quake studies in Montreal in the 1920s, and family business, Andres Wines, the business has been continued claimed as the country's largest Guatemala's recent earth- are the sole responsibility of by sons Robert and Jack. The wine manufacturer. Green is quake was horrific in its human a woman.

property side went public in reckoned one of the top trio at toll—latest figures put the num—
These facts emerge from the latest figures at 19,000—and prediminary research done by Properties, and was bought out static performance pushed up presumably the long-term Orbis Publishing which is

half of the current year. have put the personal fortunes Prior decided to concentrate on strike one of the world's Orbis reckons also that the In of the three Cummings at some- being executive chairman: cider business centres?

determination to tackle corrup. Africa at a time when the con- resources. Kirwan-Taylor's capi- developing the cider market for Offices Association. tion and inefficiency in Govern- tinent could well do with sus- talism is of the sturdy kind and Bulmer, which as it searches. It is based on the massive



"Denis wants Erle to accept his pay cut to get the Phase Two negotiations off the ground!"

the following year by Trizec profits 45 per cent in the first economic damage to the country launching this week a 104-week will be severe too. But what if part work on gardening called Unofficial estimates lately Just over a year ago, Peter such a natural disaster should (you guessed) "Green Fingers."

a major incentive for him is for Green's successor describes earthquake of 1923 round Tokyo,

which killed more than 100,000 people and in those days caused losses running into millions of pounds. Predicting the consequences of an earthquake of similar strength in 1976, and taking into account Japan's high rate of industrial growth since the last war, the Fujita Industrial Technology Centre has worked out that the country would have to meet losses totalling the equivalent of nearly

The ultra-gloomy conclusion is that such a disaster would normal economic activity, create a recession that would turn Japan back into one of the world's poorest countries—and produce internal inflation

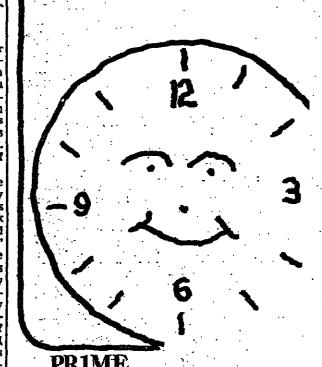
#### Maud's already out there

Women, in this year of their liberation, are gradually assumitself pleasantly as having a ing the role of gardeners to distinctive (and not too the nation. According to a recent survey they are responsible for most of the work in more than half of the country's gardens and of that half it is thought that over 30 per cent.

British are the

Observer

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فكذاصه الأصل

# Clear skies after an aviation storm

l scheduled routes, and were hammered out. It is the hem separate "spheres end of this uncertainty that lies est" in different parts behind the welcome-albeit a globe where they can reluctant one-given to the heir operations without results of the policy review by

#### rmined

to withdraw U.K. a positive manner, approval for the no frills Atlantic Sky- Stability ll not go unchallenged 's decision will almost

retary for Trade, has Report of 1969 turned the U.K. when the indications are that tions. BA would have preferred the route swaps now proposed be able to plan ahead knowing Government. This is not the International Air Transport last summer, is a had a worrying year of unalignment of the route certainty, hampering forward s of the State-owned planning, while the details of Airways and the inde- Mr. Shore's desire to end com-British Caledonian Air- petition between British airend the "dual desig- lines on long haul scheduled that is, competition— routes and to create the wider British flag carriers on "spheres of interest", policy

interference from each the two major airlines involved. British Airways has taken the view that, of the alternatives considered, the route exchanges ly the only person who something it can live with. share this view is Mr. British Caledonian has said that Laker, chairman of it is relieved to see the end of irways, who remains commercial uncertainty, and ed that Mr. Shore's feels it can now plan ahead in

be the subject of bitter really happy with the results. 1974. There is a quickening Houston).

There is a quickening Houston).

There is a quickening Houston).

There is a quickening Houston). civil air transport in for fear of tossing the whole the biggest headache, and the main

\*ATLANTA

details of his Civil airline business upside down— air transport is likely to move to keep the routes it must now will cancel out each other in that it has full security of expected to be difficult — no Association are still arguing i Policy Review, most creating British Airways by the out of the doldrums into a new give up to BCAL—those to their effects on each airline's tenure of its licences. No other U.K. airline flies on those among themselves on a new in the British airline merger of BEA and BOAC, era of expansion.

Caracas, Lima and Bogota in revenue. Some routes are British airline will be allowed routes as yet, but it is likely very cheap scheduled fare for are hoping that this setting up the Civil Aviation The first tenuous signs of this South America, for example, stronger than others. BCAL in to disrupt the market—the that the U.S. will request the this coming summer to combat the last time for many Authority, and creating the improvement are already emerg and to Lusaka and other points says that Atlanta and Houston exception being if BA should reciprocal designation of a U.S. the threat of increasing low-at it will be tossed into "second, force" flag airline, ing, with U.S. airlines reporting in Central Africa. BA would should yield some £10m. of every want to run a Concord carrier under the fare charter competition, and ting pot for political British Caledonian Airways significant traffic gains in the also have preferred not to see revenue a year, for example, service through BCAL's "terri-existing bilateral air agree- some are advocating a new, no-



Airports Authority says passen- latter airline, although obliged and Lima will cost it about

osed from above. Only sions hampering forward plan- glad that decisions have at last earlier.

ger traffic at its seven airports, to give up its rights to New £3.8m. a year. Neither airline, however, is including Heathrow, reached a York, Los Angeles, Boston and

"spheres of interest,"

changes, if Iransfer In all, the

which, so far as scheduled Government must negotiate favour is the fact that the to get it.

EEC Finance Ministers meet,

Miners' national overtime ban

Government's selective price re-straint scheme begins in shops. House of Commons Expenditure Committee publishes Treasury reply to Committee's report on

financing public expenditure

GENERAL

debatable. BA has consistently much before the end of this The only way of settling this argued that BCAL's move into year or even in 1977. U.K.'s overall share of the Outside Laker Airways, there experimental market but merely reduced that are few in the airline business perhaps one U.S. carrier part of it held by BA. BCAL dis- who really disagree with Mr. allowed to follow suit. Were putes this—and both sides can Shore's contention that Sky such an experiment to fail, Mr. produce statistics to justify train's validity has been eroded Laker would be the only person their claims. The broad conclu- by time. Had Skytrain got off to suffer financially. But there sion must be, however, that in the ground quickly when Mr. is also the undisputed fact that such a situation it is better to Laker first propounded it in it takes two ends to make a have one British flag scheduled 1970-71, it might well have route, and that, whatever the airline on any one route rather achieved a major breakthrough U.K. Government may do, Mr. than two. To do otherwise must on the North Atlantic, and Laker has hitherto failed to coninvolve some waste of resources many of the subsequent cheap vince the Americans of the that could better be employed fare innovations — Advanced validity of his arguments for neither BA nor BCAL is pro- Purchase Excursion Fares, and approval, no amount of U.K. posing to fight Mr. Shore on this One-Stop

situation will always be on the Atlanta/Houston run Skytrain-type operation.

Atlantic scheduled This leaves the Skytrain as for the U.K. and U.S. governservices did not increase the the major outstanding issue, ments to permit Skytrain on an that could better be employed fare innovations — Advanced validity of his arguments for elsewhere. It is significant that Booking Charters, Advanced Skytrain. Without U.S. Inclusive issue of the ending of dual Charters — might never have the service airborne. designation, no matter what materialised. People would feelings each airline privately have used Skytrain instead.

business claim, the cheap-fare, no-frills market at which Sky-

HAT Mr. Peter Shore, seven years after the Edwards ning and investment at a time been made, each has reserva- On balance, it is likely that services are concerned, it will route approvals from the U.S. scheduled member-airlines of ment. It is not expected, there- frills "third-class" fare on The merits of this whole fore, that BCAL will start flights scheduled flights—in effect, a

argument would probably be basis, with Tour designation or licensing can get

#### Now, many in the airline Desperate

The Skytrain argument will So far as the start of services train was originally aimed has undoubtedly rumble on for mean each airline giving on each of the routes involved been to some extent met by months. In the meantime, the that opposition when Indeed, neither really felt that 1872. There is a quincening mousion).

The iner is a quincening mousion on each of the routes involved been to some extent met by mousion. In the meantance, the property of the U.K. airline industry in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the swap is concerned the those other low fare develoption in the farm of the industry will be more concerned with on the farm of the industry will be more concerned the those other low fare develoption in the farm of the industry will be more concerned the those other low fare develoption in the farm of the industry will be mor prove whether or not they might achieve some chance acceptable, let alone of longer-term stability. While either the airline or work besides Atlanta and as possible, will take over from the other the relevant local subject to Parliamentary apmost to be strongly optimized last acceptable, let alone of longer-term stability. While of strongly that, even with all the Mr. Shore first enunciated last appossible, will take over from the other the relevant local strongly that, even with all the Mr. Shore first enunciated last acceptable, let alone of longer-term stability. While of the moutacturing business is Houston. But BCAL, with the other the relevant local strongly that, even with all the exchange. On the South strongly that, even with all the exchange. On the South amount as possible, will take over from the exchange. On the South strongly that, even with all the Mr. Shore first enunciated last acceptable, will take over from the exchange. On the South amount as possible, will take over from the exchange. On the South strongly that, even with all the Mr. Shore first enunciated last acceptable to the manufacturing business is Houston. But BCAL, with other the relevant local strongly that, even with all the exchange. On the South American routes, there will exist on the discussions with the exchange. On the South American routes, there will exist on the fort the exchange. On the South American routes, there will exist on the fort the exchange. On the South American routes, there will exist on the fort the exchange. On the What really matters in the ruption of services, with BCAL the bus outside your door, when almost a desperate one in the made difficult enough situation back into the melting industrial recession still tending feels that it can now at least route swap now proposed is moving in the moment BA everyone else is offering return air transport business, and made diment enough situation back into the menting return air transport of the modern to deter much would-be traffic. plan on a detailed, long-term that each airline will have a moves out. So far as Atlanta/ tickets only and demanding everyone apart from Mr. Laker out political decisions period of stalemate and discus- So, while BA and BCAL are basis, which it could not do major area of the globe within Houston is concerned, the U.K. advanced booking. In his hopes that at last he is going

#### Letters to the Editor

#### at incentive ) risk

Maurice Macmillan.

his letter to you of 13, Lord Brown many aspects of the rogramme "Man Alive bout capital transfer.

rred to some of the conclusions of the ommission on the discommission, constitute its modern and future roles in the total wealth held the U.K.

#### Industry-based unions

Sir.—The storm of professional f wealth in the U.K. engineers' union representation of mention pension ch according to the

ch secretion to the contribution of the contri When unions are industry Studying the total wearin new when unions are income with the total wearing wearing the control wearing wearing the chemical street with the same of the six of the same with the s

John Sampson, Wix Hill House, West Horsley,

# The cost of

being in some way responsible ing one section of the population from exercising its right to claim

EEC Agricultural Ministers begin three-day meeting, Brussels.

already exempt from the method of tackling salary levels have to sign on.
periodic charge that other discretionary trusts attract.
Maurice Macmillan.
House of Commons, S.W.1.

Industry-based

by joint panels, is the preferred social security—instead 126,000 method of tackling salary levels have to sign on.
Student figures in no way that the leaders of the profess "mess up" the unemployment so no not be board of the Council figures. The statistics are preferred institutions sented separately—and no should have come to the conchange in counting could disguise clusion that UKAPE is the right the current appalling facts of union for chartered engineers in unemployment. To single out the industry is greatly encouraging relatively few students who sign -now 18 per cent. of the total number of full-time students—as for the ever-rising number of unemployed is ludicrous, Whatever drastic steps must be taken now to alleviate unemployment, they should not involve prevent-

#### Today's Events House of Commons: Second read-

Mr. Peter Shore, Trade Secre-

tary.
Mrs. Shirley Williams, Prices
Secretary, opens conference of
International Federation of Busi-International rederation of Business and Professional Women, Bloomsbury Centre Hotel, W.C.I. Mr. Hector Smith, general secretary, National Union of Blastfurnacemen, "lights up" Britain's largest blast furnace at BSC's Llaware works.

Mr. Joep den Uyl, Dutch Prime
Mr. Joep den Uyl, Dutch Prime
Mr. Joep den Uyl, Dutch Prime
Minister, arrives in London for
talks with Mr. Harold Wilson.
Mr. John Boutos, Greek alternate
Minister of Co-ordination and
Planning, arrives for talks with
Mr. John Boutos, Greek alternate
Minister of Co-ordination and
Planning, arrives for talks with
Mr. John Boutos, Greek alternate
Minister of Co-ordination and
Parliam's largest blast furnace at
Motion on London Co
Order.

OFFICIAL STATISTICS
Goldsmiths' Hall, E.C.2.
PARLIAMENTARY BUSINESS
Turnover of motoring

House of Lords: Second reading of Restrictive Trade Practices Bill, Restrictive Practices Court

Bill-consolidation measures and of Prevention of Terrorism (Temporary Provisions) Bill. Motion on London Councillors

of motoring trades

ing of Drivers' Ages and Hours of Work Bill and of Fair Em-ployment (Northern Ireland) Bill.

(fourth quarter). Turnover of catering trades (December). COMPANY RESULT British Enkalon (full year).

MUSIC

Instrumentalists from Musica Reservata, with Jantina Noorman (mezzo-soprano). Margaret Phil-pot (contralto), John Dudley (lenor) and Paul Elliott (tenor) in programme of 14th century French and Italian Court music, Queen Elizabeth Hall, S.E.1, 7.45

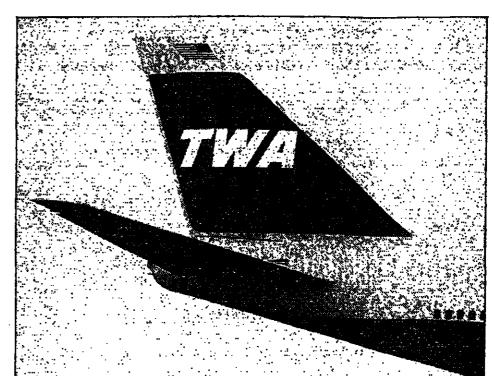
King-Lam Woo gives piano re-cital of works by Mozart and Schumann, St. Lawrence Jewry next Guildhall, E.C.2, 1p.m.

# AST COAST.

NEW YORK: a747 at 12.00 and a 707 at 17.00.

BOSTON:a707 at 11.15 (continuing as an L-1011 to Los Angeles).

PHILADELPHIA: a 707 at 11.30 (the only daily non-stop, continuing to Pittsburgh). Callyour travel agent or TWA.



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# COMPANY NEWS + COMMENT

# Booker forecasts 'comparable' profits

Booker McConnell yesterday forecast that 1975 profits "would be comparable" to those for the year 1974, in spite of a 12m. decline to £400,000 in the profits of the company's Guyanan trading interests.

joint announcement from Booker and the Guyanan Government indicated that talks which are expected to result in the nationalisation of the company's operations in that country

pany's operations in that comming are to start shortly.

The 1974 financial year was outstandingly profitable for the company, which earned net profit holders. Of this, £2,4m. came from Guyanan operations.

IFF4 totalled £21m, approximately and Srt Lanks. The biggest order 44 per cent. of Booker's strag rate come from Zaire for buses and turnover. In 1973 the levy has spares worth 55 m. been fixed at 57 per cent. (£38m.) of the sugar revenue of £37 jm. As a result of the levy, and heavy losses of production through strikes, the sugar subsidiary. Booker Negar Estates (which is 87 per cent. of Booker McCommell's attributable profits, in 1973-6 for Richards—content of the flower of the superior in the profits in 1974-75.

A forecast by Richards

A forecast of flurther improved in the boom was a following the Aberdeen textiles group—was the Aberdeen textiles group—was the Aberdeen textiles group—was active to the Government's attitude to the export levy, the prospect of a serious loss in 1876. Despite the £2m downtum in Guyana (stemming wholl) in the content of the Government's attitude to the export levy, the prospect of a serious loss in 1876. Despite the £2m, downtum in Guyana (stemming wholl) in the flower of th after its acquisition is an example. The Guyanan investment—earning a tiny return, of course, at present—accounts for 42 per cent, of group net worth: the amount and timing of compensation is uncertain at present as are the reinvestment plans. The shares, having slipped by a tenth this year, to 152p, are selling on 7.3 times 1975 earnings and yield 5.8 per cent.

per cent.
See also Page 1

#### Leyland India ahead to record £5m.

On sales ahead from £34.2m. to £43.7m., profits, before tax, of Ashok Leyland, the Indian off-shoot of Leyland International, increased by £0.7m. to a record 5m. in the year ended September 30, 1975. Net taxed profits rose from £1.3m. to £1.9m. shoot of Leyland International, increased by £0.7m. to a record f.5m. in the year ended September struction industry, particularly in the year ended September struction industry, particularly in the year ended September struction industry, particularly in the private sector, turnover of mended for 1973 can be mainto for the current year; a 25 makes a same again. 3.535 net defect that the private sector, turnover of mended for 1973 can be mainto for the current year; a 27.239 (88.15p). Total assets, incompany has commenced a major expansion programme to increase its cupacity to between 10.000 and 12.000 vehicles per annum by 1978.

The directors of United States and General Trust feel that the 2.5p makes a same again. 3.535 net dividend total recombination for the current year; a 17.239 (88.15p). Total assets, incompany has commenced a major expansion programme to increase of £140,000 was incurred, in which the Trust has investment currency premium, in which the Trust has investment currency premium in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of important companies in which the Trust has investment currency premium in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended for 1973 can be main. Net asset value per share was cut in the private sector, turnover of mended fo

HIGHLIGHTS

FT Share

Information

Midway loss

by Heiton

This week's company news list is dominated by ICI. On Tuesday, Imperial Metal Industries produces its full year figures and on Wednesday, another notable ICI subsidiary, Carrington Viyella, also reports on its full year. Wednesday also sees preliminary figures from P & O and Albright & Wilson, together with General Accident's important full year underwriting results from the U.S. On Thursday, ICI itself reports on its third quarter profits.

The results for 1974-75, were there was a deficit of £851,116 achieved despite severe power cuts after writing stocks down by which reduced the available work. £712,297 and after £153,049 losses

which reduced the available working days by 10 per cent.

The directors said yesterday that 1975 sugar profits had fallen as a result of the Government levy.

The Guyanan levy on sugar in 1974 totalled £21m., approximately 44 per cent. of Booker's sugar came from Zaire for buses and turnover. In 1975 the levy has been fixed at 57 per cent. £23m.)

which reduced the available working days by 10 per cent.

During the year significant progress was made in exports and substantially since last April and it is envisaged that no further write down will be necessary at the end of the current year, the directors state.

They stress that the many forms are contracts.

Stock levels have been reduced the available working days by 10 per cent.

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The stock levels have been reduced to the available working days are currently being full it is envisaged that no further with the per cent.

The stock levels have been reduced to the available working days are currently being full in the per cent.

# sees same

net total

Prospects depend partly on a recovery in world trade and very largely on the success of Government policies to hold down costs, he adds.

Lodon and Manchester Assurance held 12.84 per cent. of the Ordinary capital at January 22, 1976. Meeting, 11, Wallbrook, E.C., March 10, 2,30 p.m.

after an advance from £302,817 to
£326,393 in the first half.
Year-end results are struck
after expenses and miscellaneous
items of £68,322, compared with
£38,449, and interest charges down
from £206,918 to £61,769.
Earnings per 50p share are
shown to be up from £22p to
\$13.05p and a final dividend of
\$8 p. net makes a total of \$6 p.
\$60): Europe 6 (12): Middle East

Service

13.05p and a final dividend of 8.5p net makes a total of 9.6p, against 8.5p.

The following securities have been added to the Share Information Service:

Fairdale Textiles "A" N/V. (Section: Drapery and Stores.)
Tollemache and Cobbold (Section: Beers. Wines and Spirts.)

13.05p and a final dividend of 8.6p, and a final dividend of 9.6p, against 8.5p.

Gross revenue for the year was 1 (1): Far East and Australasia 2 (3): Africa 1 (2): America 1 (2). Meeting Leyland, March 18, at asset value per share was 795p

General Funds

Trust

Trust

Net taxed reverue of The General Funds Investment Trust increased from £187,179 to £200,088 in the year to January 15,

BIDS AND DEALS

# S.W. Insurance acquisition from **Armour Trust**

During 1975 the rise in the proportion of funds in the U.S. was reversed, since the proportion in the U.K. increased from 43 per cent. to 543 per cent. and that in the U.S. dropped from 44.8 per cent. to 31.9 per cent. This reflects no change in policy but only the variation in market values.

As known, revenue before tax in 1975 improved from £695,507 to £761,442, with earnings per 25p share at 5.29p (4.87p). Dividends in 1974 totalied 3.935p net.

Lodon and Manchester Assurbased Domestic and General interests will remain.

Consortium to Consortium to SW Group since the crisis occurred last October. Consideration is being satisfied by the cancellation of £947,500 nominal log per cent. Convertible Unsecured Loan stock, 1991/96, of Lowe and Armour held by SWI. Armour held by SWL

Principal business of Domestic is the insuring of television sets— spare parts, tubes and manu-

#### Assoc. Dairies £0.25m. land acquisitions

Associated Dairles has acquired the capital of Gazeley Properties, a private company whose sole asset is ownership of a 123 year lease on about 7 acres of land in Scunthorpe with planning permission for a superstore which AD proposes to develop.
Ground rent is £12,500 per annum with 10-yearly reviews linked to the retail price index.

Consideration is £73,000—£8,954 cash and 29,355 AD Ordinary shares. The vendors have no immediate intention of selling the

Anzo, Rabee and Strongmill are equity to Ladbroke by Estates private companies whose principal House Investment Trust.

asset is the freehold reversion of Instransaction was completed land in President in the completed land in the completed land in the completed land in the complete land in the complet land in Preston which includes the stores leased by AD. Consideration is £175,000—

# BICC buys

vendors are largely members of stockholders early this week.

This will increase Lee's holding to 10.2 per cent. of Glover's capital. Consideration is £16,000 cash and £154,000 Lee Ordinary shares which values the shares acquired at approximately £40,000. In event of Lee acquiring a \$2.78,616 Ordinary shares in East further substantial holding in Sussex Engineering Group (about Glover within six months of completion, on terms which at the It is not the present intention of time are better than those paid to the Aurora Board to make an offer the higher price to the present vendors, Lee has offer for the balance of East agreed to offer the higher price to the present vendors, subject to approval of Lee's holders. The Glover shares will be held as a trade investment.

#### **MARSHALLS PURCHASE**

Marshalls (Halifax) has acquired the capital of Kastone, a private company based at Sawley, Notis. The consideration of around £250.000 has been satisfied by the issue of 323,632 new Ordinary shares of Marshalls of which 67,567 have been retained by vendors and the balance placed by E. B. Savory Milln and Co.

Co.
Profit before director's remuneration and tax of Kastone for 1975 was 164.607 and net tangible assets at that date were £140,082,

#### GKN EXPANDS Godwin Warren Engineering, of

Bristol, specialists in security-based traffic control and railway equipment, has joined the Firth Cleveland sub-group of GKN,

#### TRAFALGAR HOUSE ACQUISITION

Trafalgar House Investments has acquired the assets and good-will of Rashleigh Phipps from the Receiver. The existing manage-

# Brydone

ance held 12.84 per cent. of the Ordinary capital at January 22, 1976. Meeting, 11, Wallbrook, E.C., March 10, 2,30 p.m.

Leyland

Paint to

Improve

SWI intends to maintain the existing business and will operate the cancelled stock amounts to sufficient in the company previously held by Ambion Holdings; The saving on interest in the company previously held by Ambion Holdings; The saving on interest in the company previously held by Ambion Holdings; The saving on interest in the company previously held by Ambion Holdings; The saving on interest in the consideration of 37.5p a share for the stake and the acquisition is although it does not at present transact television insurance.

The saving on interest in the stake and the acquisition is although problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cancelled stock will ease the cash flow problems of Armour. Completed on March as the cash flow problems of Armour. Completed on March as the cash flow problems of Armour. Completed on March as the cash flow pr

Consideration is £75,000—£8,954 cash and 29,355 AD Ordinary shares. The vendors have no immediate intention of selling the shares.

AD has also acquired the capital of Anzo Holdings and the minority holdings in Rabee and in Strong-mill subsidiaries of Anzo.

Anzo, Rabee and Strongmill are

This transaction was completed on Friday and, following discusthe stores leased by AD.

Consideration is £175,000—
Boards, Ladbroke said it would £96,582 cash and 34,856 AD Ordinary shares.

Boards, Ladbroke said it would £96,582 cash and 34,856 AD Ordinary shares.

The content is £175,000—
Boards, Ladbroke said it would £96,582 cash and 34,856 AD Ordinary shares.

The statement from the Totalisators Board said that while it felt the offer for the Ordinary shares did not reflect the full potential of the company, it could not forecast profits because of the recent decline in attendances and high costs which could affect greyhound operations.

Grand Metropolitan has issued 2,433,958 Ordinary shares as the final part of the consideration for the acquisition by Mecca in 1970 of the outstanding minority in

# Expansion aims Watson & Phili

ALTHOUGH THE present year circumstances, a ni-will not be an easy one for of not less than 1 Watson and Philip the chairman, to members at end-Mr. H. D. Philip, says he is deter—This would brin mined that this will not stand date to 129.65p per in the way of a continued advance be paid out of the capital and intere-

in profit.

He stresses, however, that this have matured or is subject to no new factors being mature, on July 1 introduced by the Government terms of the final to stultify our plans."

introduced by the Government terms of the final to stultify our plana."

During the year it is intended to pursue a "most active policy" on take-overs and/or new openings as the opportunities arise.

The November rights issue put the company in a strong liquid position to deal with hudgeted trading for the current year, and will assist in financing take-over

will assist in financing take-over plans.

As reported on January 23 group pre-tax profit increased from £615,000 to £776,000 in the 53 weeks to October 31, 1973, and the dividend is raised from 1.54325p to 1.9782p net.

An analysis of turnover (£000s FIRST HALF to omitted) shows cash and carry 1975, gross revenu nting £12,807 (£9,177); delivered of London Brewer grocery £7,679 (£5,454); catering ment Trust increase to £1,957 (£5,908); import and manufacturing £4,291 (£4,984)—total advanced from £62,734 (£25,524).

Industrial and Commercial Net revenue for a previous finance Corporation holds it cash 15.4 per cent of the Ordinary.

Meeting Dundee, March 11, at 25p share to date, of 0.50p mak 25p share to date, of 0.50p. Last year's to ordinary.

#### Higher bonus from Friends' **Provident**

Office has announced that it is 129,39m. (£25.57m. increasing its full rate of terminal 1973) and net curre bonus, as from February 12, to 20 £2.04m. (£2.82m.). Per cent. of attaching bonuses. Lowe and Brydone.

Lowe and Brydone said there will be no change in the company's policy to continue to develop its printing interests alongside the growing housing development company, Lowe and Brydone Homes. No changes are planned in the composition of the Board.

The company is now trading profitably and has the resources in terms of management and sole in terms of management and in at an accelerating pace.

Totalisators—

Totalisators—

Totalisators—

In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—whole life and endowment—a reduced term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has run its expected term. In all other death claims—from Profits. There we want to the policy has been profit and the profits and

## anti-trust breach

Chubb and Son, the safe manufacturers, denies any breach of U.S.A. anti-trust legislation. Chubb has been indicted by a Federal Grand Jury, along with Diebold, a U.S. company, on criminal charges of conspiring to eliminate competition in sales of bank security equipment.

Chubb states that the allegation is "without merit and will be is "without merit and will be strenuously resisted."

The liquidator of The City of ment Trust 39.67
Buenos Ayres Tramways Company capital of Isle of a (1904). Et. A. J. Seale, expects to seas Estates Corp. a make, in the absence of unforeseen consideration of El'

#### Franked income .... Tetal gross Management Management expenses Past service pension Taxation

Guiddall Property
Tor Investment Trust
Town and City Properti
Webb (Joseph)
Flants
Alten Harvey and Roes
Anglo-imeriadional inve

was 58.3p (51.9p), premium of 0.6p a liability for tax on estimated at 2.9p ()

IOM ASSOC that the company . from receivers of T

Visibiliti

Bickburn for 204918 Ordinary recent decline in attendances away shares, valued at 255,000 recent decline in attendances away shares, valued at 255,000 recent decline in attendances away shares, valued at 255,000 recent decline in attendances away shares, valued at 255,000 recent decline in attendances away shares, valued at 255,000 recent decline in attendances away recent decline in at The City of London has hardly provided a shi example of good public relations. In this issue Member of Parliament for the City of London Westminster, Mr. Christopher Tugendhat, urg City to do more to combat the distrust in which held. At present the City's case too often still

#### Towards a world central bails

Professor Harry Johnson discusses how to deand keep on the rails an international institutio can behave like an ideal national central bank

#### City of London - Annual Rev

An appraisal of some of the most important main the City of London in the depth of the wors . British slump since the 1930's is contained in annual survey.

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# **GAZOCEAN**



Financing of two phosphoric acid tankers

medium term loan

US\$ 45,000,000

CRÉDIT LYONNAIS

INTERNATIONAL COMMERCIAL BANK LIMITED

December, 1975

BANQUE DE PARIS ET DES PAYS-BAS BANQUE LOUIS DREYFUS BANQUE DE L'INDOCHINE ET DE SUEZ

SOCIÉTÉ GÉNÉRALE BANQUE NATIONALE DE PARIS BANQUE VERNES ET COMMERCIALE DE PARIS AMERICAN EXPRESS INTERNATIONAL BANKING CORPORATION

ALLIED BANK INTERNATIONAL BANQUE COMMERCIALE POUR L'EUROPE DU NORD (EUROBANY) BANQUE CONTINENTALE DU LUXEMBOURG SA. BANQUE FRANÇAISE DU COMMERCE EXTERIEUR BANQUE DE LA SOCIETE FINANCIERE EUROPEENNE BARCLAYS BANK S.A. PARIS COMPAGNIE LUNEMBOURCEOISE DE BANQUE S'A.
DRESDNER BANK GROUP CREDIT COMMERCIAL DE FRANCE

GIROZENTRALE UND BANK DER OSTERREICHISCHEN SPARKASSEN AG

agent CRÉDIT LYONNAIS



This announcement appears as a matter of record only.

هكذاصم الأجل

LA COMPAGNIE FINANCIÈRE

# ie Einancial Times Monday February 16 1976 at on ending dividends netable

he convenience of readers the dates when some of the ortant company dividend statements may be expected in few weeks are given in the following table. The dates those of last year's announcements, except where the ng Board meetings (indicated thus\*) have been officially. It should be emphasised that the dividends to be sill not necessarily be at the amounts or rates per cent, he column headed "Announcement last year." Prekiminary

200 0000000	meaned with	wuncement last year.	. Lieuminar
res usualis	accompany:	final dividend annous	reements.
J		artrical amoin	
	Announce-	•	Annomice-
Date	ment last	Date	ment last
3fan 42	Year	. <u> </u>	year.
Mar. 26	Rutal IVA%	Mingworth	
	701 -1 -1	MorrisFeb. 14	Sec. int 21%
sonFeb. 18	F1M21 11.3%	"ICIFeb. 19	Rinel 54%
W-6 40	T-1 4 004	MYELESKMar. 11	Final 9.5%
373Feb. 19	D 11121 4.2%	Jourson and	
<b>*</b> 0	•	Firth Brown. Mar. 12	Int. 5.4%
· mlMar. 12	Final 12.4%	-Klemwort	•
		Benson Mar. 18	Finel 11.3%
ent.Mar. 6		LadbrokeMar. 24	Final 33.8%
and Mar. 26	Final 7.3%	LAKE ROO	
The Marin Mills		_ ElliotFeb. 27	Int. 8%
ngMar. 7 kMar. 4	Final 6.6%	Lex ServiceMar. 24	Final 5%
MrMar. 4	Final 8.6%	ListerMar. 7	Int. 5,4%
um Mar. 4	Pinal 8.2%	Liverpool	
nd.,.Feb. 17	Final 8.9%	Daily Post Feb. 27	Int. 10.4%
Mar. 18	Final 18.4%	Lucas Inda Mar. 27	Int. 2.1%
Mar. 17	Sec. int. 14%	MATCHAME	Final 10,2%
	DEC. III. 14%	Mather and	425.254
ell . Mar. 26	Timel to got	PlattMar. 13	Final 10.8%
lon Feb. 16	Pinal 10.5% Final 1.4%	Midland Bank Peb. 27	Sec. int. 9.8%
1011 Len. 10	LINK! L4%	Mitchell CottsApr. 3	Int. 4%
mMar. 18	Final 16.9%	Mixconcrete Mar. 24	Final 7.1%
Was 7	Final 24.3%	Natl. Westmostr.	
	Sec. int. 8.1%	Bank Feb. 24 "Neepsend Feb. 20	Final 5.9%
		Nottingham	Int. 5.1%
Ila.,Feb. 18	Rinel 7 594	ManufFeb. 24	managara e
Maria con 10		*P & OFeb. 18	Final 18%
pgMar. 12	Final 18%	Ponting	Pinal 4.5%
onMar. 18	Final 8.9°		Final 31.6% Final 94.5%
		RANGOMOR Sime Tab 97	Pinal 4.5%
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		Remora Mar. 4	Finel 13.5%
re., Mar. 20	Fina) 21.5%	MOCKWAIRMar. 25	Pinst 12.9%
	Wi1 20 104	Royal Dutch Mar. 13	Pinal 231%
onMat. 1	Final 26.1%	"Royal	
· <u>isW</u> ar, 19	Int. 14.7%	Insurance Mar. 18 Rugby Portland Mar. 18	Final 45.4%
Mar 7	Int. 38.8%	VORDA LALITATED WEL' 12	Ting 85%
Mar. 7 Mar. 5	Pinal 6.3%	Schroders Mar. 28 Shell Transport Mar. 13 Smith Bros Feb. 12	Final 8.8%
Mar, 26	Final 15.1%	Smith Bros Bak 10	Final 41.7% Int. 8.9%
Mar. 13	Pinal 17 cts.	SteetleyMar. 19	Final 15.3%
4.) Feb. 27	Int. 4.9%	Stone-Platt Mar. 20	Final 8,20
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tal Mar. 11	Sec. Int. 8.6%	Transport	
Mar. 9	Final 8,9%	DevelopmentMar. 11	Final 10.7%
	7 min 0.9.6	Trust Houses	
21Feb. 18	Final 16.6%	ForteFeb. 24	Final 34.5%
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. 2/	Sec. int. 8.9% 5	UDJOD CORDI FED 38	rmai que .
Mar. 5	Int. 17.9%	United RiscuitsMar. 11 WedgwoodFeb. 19	Final 8.5%
1 Mar. 14	42 cts.	Woolworth	Int. 17.9%
<b></b>		(F. W.)Feb. 27	Time7 14 995
lcMar. 19	Final 8%	Board meetings lutin	nated. f Richt
Feb. 29	Final 34.7%	issue since made. ‡Ta	X free. 4 Scrip

#### d Authority Investments

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on Tuesday of last cularly in the shorter the end of the week, onger term deposits ally firmer. Deposits uthorities at two days' sed at 81.9 per cent, at the previous week, sits at seven days'	previous Friday.  One year local authority bon were placed during the week par, with a coupon of 101 pcent. unchanged from t

<del>-</del>	
* Rate (%) February 13, 1976	
ice (deposit receipt)	83 — 9
-ice (deposit receipt)	07 — 4
ice after one month (deposit receipt)	or — 25
ice often three month (deposit receipt)	9 91
ice after three months (deposit receipt)	. 9 <u>1 — 91</u>
ice affer six mobiles (deposit receipt)	OS.
one month's mutual notice after 11 months	103 — 101
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term 9.5 vesse	
ortgage	D.2
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to for sume not loce them son one and	п,ж.
re for sums not less than £20,000 and are su	DECT to loca
d fluctuations. † Nominal. ‡ Shorter period	is may attrac
than longer, n.a. Not available.	

#### ic Works Loan Board rates

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to 10	10}	12]	121	131
· to 15	111	13 <del>1</del>	12}	13 Ì
to 25	13	131	13¥	141
*******	13₹	14	13€	147

#### ENT ISSUES

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	By	At	Вy	At .	rates were	slightly firmer in	Sterling fell to its worst level	by the Banque de France is		(£54.725)	(£64.740)	r
3	instalments	maturity :	instalments	maturity	general in	the London money	ever against other major curren-	probably in excess of \$1.75bn. since the beginning of the current	Gold Colus,	l	<u>!</u>	'n
******	101	10 <del>1</del>	111	121	market fast	week, in contrast to	cies on Thursday, with its trade-	bout of unrest in the foreign	(domestic'lly	,		٥
to 10	101	12}	124		their recer	nt snarp decime.	weighted average depreciation	exchange market, and the West	Kruperrand.	\$1334-1334  £66-671	(£66-67)	D
te 15				13‡	three - month	Transmer hills	Agreement of December 1971 as	German authorities gave assist-	New Sovirign	u\$4013-4512	5431 <sub>2</sub> .451 <sub>2</sub>	Ġ
	111	13 <u>1</u>	12}	13 <u>‡</u>	remee - monus	and for the most nart	calculated by the Rank of England	ance last week to the French		(£2112-3212)	(£211g.221g)	ť
to 25	13_	13 <u>7</u>	13 <del>1</del>	141	let around Si	t per cent and the	widening to 30.6 per cent, at one	ance last week to the French franc, U.S. dollar and Danish	Old Sov'rgn	#\$4116-4512  {£2012-2112}	54112-4512 - C201- 911-	s
	13₽	14	13 <del>§</del>	142	three month	starling certificate	point but closing at 305 per cent	krone	Gold Colum		JTE0.5.91151	e
note los	ns Rare 1 m	er cent his	ther in each	cesa than	yield was a	t 94-94 per cent.	on Friday. The pound tended to	The Dutch central bank	(Internaly)			b
cans A		er cone mé	, , , , , , , , , , , , , , , , , , ,	. cape man	I combared wi	III AALS DEL CENT ON	decime with the 0.3, doing for	Supported the person tranc and	Krugermad	.p\$133%-136%	\$13414-13614	f
wais 12					the previous	Friday.	most of the week and its value in	Danish krone to maintain the	W	1266-67	(661 <sub>4</sub> -671 <sub>4)</sub> 844-45	S
				<u>··</u>	At the w	eekly Treasury bill	terms of the dollar was generally	guilder, franc and krone within	Nem 20 AL SI	(£214,-224)		e
20.00		_			itender the a	average rate of dis-	within a tange of \$2.0240 to	the fimits of fuert own long next	Old Sov'r'gn	\$401g-411g	\$404-414	8
LNT	<b>ISSUES</b>	5		-	count rose of	y 0.0853 per cent. to	\$2,0300, and closed on Friday at	From outside the European	on P.J.	£20-201g	(£2134-2214) 18215-218	p
					Padend Min	imumi Landing Pate	on the week.	"snake" there was further evi-	Sid Eartes	.is102-105	\$105-108	b
						ed at 9½ per cent.	The dollar's trade-weighted	dence of support for the U.S.	S5 Eagles		\$72-75	١.,
	EQUI	TIEC		,	Dantoque	eredit was in verv	average depreciation, as calcu-	dollar by the Japanese and Swiss				Į
	EQUI	1163		. !	shart supply	in the early part of	lated by Morgan Guaranty of New	authorities.				P
					the week and	the authorities gave	Voul unidened to 778 new cont	The Region lies recorded little				n
	ı	!	بروزا	ا ينها.	Pero large as	esistance on Monday	from 2.66 per cent	change following the news that	FORFIGN	FYCHANO	RES	5
59: 197		. 3	8:	BE 55 33	the hiving	Tressury bills and			CULLIGIA			0
ĒĀ		reak [필		는 동안을 가졌	Corporation	hills and also by	however, centred around the	been formed. Its trade-weighted	1		ket Rates	13
E. High	Low	'تار		- 2	lending over	night to four or five	currencies in the European joint	depreciation, on the Morgan	Peb. 13 1	Sank Dav's		:
<del></del>	<del></del> ;	<del></del>	—- <u></u> !—	,;	houses at	Minimum Lending	most, and sterang which is not a	Guaranty basis finished at 43.48	1010	2 Spread	Close	7
- 1540 1	475 Ang.4m.Co	al Corn 50e:47	5 -15 MQ56	c 2.8 4.0: —	Kate. Purine	r large lenging to six	Member of the Contents and	per cent., a fall of 12.76 per cent. since the closure of the Italian		53 la 2277 0 an		-
- 5123	512 Brazil Func	1 D.A 51	12 - 14 1	1 — i —	or seven uou	ises on ideaday was	though the Bank of England may	foreign exchange market in	New York	9 2 6140-7 01	86,2.0245-2,0265 86,7.0165-2.0176	2
- ISIN MAN	UN SOO Despitement S	· · · · · · · · · · · · · · · · · · ·	0.600 ·	·	ment of the	temporary release of	have intervened in the market	January. The Spannish Descta.	Ameteria mi	4 1 5.65-5.69	1 b.67-b.58	ž
- 245	다양하 Hughes Too 190 LASMO 01	)) Fig E2 STT-24-10-15	18 17 Venc			. "ML b - w	from time to time Of these	which had been under come		†6   78.98-78.4	D 79.10-79.89	Ť
- 235	190 SCOT OPS	Crite 10p. 19	8 +5 -	, — ! — <b>!</b> — !	i Wednesday v	vas also relieved by	currencies within the "snake"	pressure since the deginging of	Frankfort.	/12 12.05-12.4	0   78.10-79.69 1   12.69;-12.49;   6.154-6.184	Si
-					INTRO DAMEN	to waten was on a	the west German mark and Duich	THE CHITCH MAINET MITTER 403	Lisbun	B12 55.18-55.6	0 66.40-65.60	-
-				. • .	very large sca	ale, to seven or eight	guilder were very firm, while the	devalued by 11 per cent. last	Madrid	17 154.00-184.	48, 134,08-184,25 8   1,652-1,656	D
FIXE	D INTER	EST SI	rocks :	`~	houses. The	authorities bought a	French franc, Belgian franc, and	Monday	Milan Uzio	4   1,646-1,65 5   11,12-11,1	B 11.16-11.17	a
				· · ·	]:: .	-	·		Paris	8 1 9.02-9.08	13.041-3.05 <i>i</i>	T
				I see	FYCHANG	E CROSS-RATE	<b>S</b>	FORWARD RATES	řtockholm .	61g 8.84-8.88	8.863-8.873 648.310	t

#### FIXED INTEREST STOCKS

	<b>₹</b> }.		V is	197	5/6	Stock 95	+
	***		37		Low	Agricultural Mort. 10162 Bds. 1977	<u> </u>
			14 9/8	100 102 134	96	Arbethnot Lath. 3% Conv. Gra. 1985	
			5/1	991 <sub>2</sub> 1041 <sub>2</sub>	93	British Gas Corporation Ltd. Notes 1901 299 Easex Water 92 Red. Pref. 1981	
			5/6	1212	625p	Jackine Math. 71% Conv. Una. 1880	
,	• •	_	ا يوسسه	381 <sub>2</sub>	985.	Midland Bk. FivetCap. Notes 1983	=
			MI.	108 991 <sub>2</sub>	001.	Royal Tat. Mort. Corp. 81 Deb. 1981	
4	nE	A	KW.	321 <sub>2</sub>	001-	SCOT 107 Une. Loan 81-23	١
	HE	Ħ		504 p 129	110	Tenneco 102 Sterling \$ Conv. 91-85	+1
ř	-						
	•						

#### "RIGHTS" OFFERS

Let len Da	nne. Les	197 Righ	6/6 Low	Stock	Cleaning Price p <sup>equ</sup>	1
19 1 2 2	1/3 26.3 12/3 6/3 5/3 20/2 24/3	23 76 60 146 20 93 44 3 22 7712	67 601 <sub>2</sub> 94 171 <sub>4</sub> 85 86 3 <sub>4</sub>	Amber Day Armilage Shanks Baker Perkins Berlaford (S & W) Bisekwood Hodge Breamall Betwi Brooke Bond Brown Boveri Keat Fairey	67 62 146 1912 p.m. 56 401 <sub>2</sub> 3 p.m.	1-+++
1 . 78 . 102	20/8 16/5 16/5 15/2 19/3 25/5 24/5 2/4	80 70 20 101: 302 27 12 14 33	75 712 6012 18 814 270 2412 21 10	Green's Remounters. Jackson (J. & H. B.). Jackson (J. & H. B.). Liner Concrete Machinery. Lioyr (P.H.) Vet. Bank of Aust.	71 <sub>2</sub> pm 66 19 101 <sub>2</sub> pm 265 261 <sub>2</sub> pm	

#### INTERNATIONAL COMPANY NEWS

## Shaheen refinery again faces bankruptcy

BY OUR OWN CORRESPONDENT HALIFAX, Feb. 15.

threatened by bankraptey.

This is the second time in four Allantic Trading (Delaware), months that an interim American Petrofina edged ahead a subsidiary of Ataka of Japan, receiver has been named to man has had in interim receiver appointed to take over oil inventions against the properties of the British prove last October. But in the British Petroleum in the supply setimated at about \$20m.

The reflect's problems stem opened at Come-by-Chance in four the provention of the decime in market opportunities to hannary, 1947. With initial plant has sencountered since while the company also between the province of the petroleum in the supply setimated at about \$20m.

The reflect's problems stem opened at Come-by-Chance in form technical difficulties to hannary, 1947. With initial plant has sencountered since while the company also between the province of the petroleum in the supply set in the petrol chance in the province of the petroleum in the supply set in the petrol chance in the province of the petroleum in the supply set in the petrol chance in the province of the petroleum in the supply set in the petrol chance in the petrol chance in the petroleum in the supply set in the supply set in the set in the petroleum in the supply set in the supply s

Creditors are the British Export evaluation of the defective Credit Guarantee Department, equipment, which holds a \$110m. first mort-gage, and the Province of New-foundland which has a \$41m. intends to sue the builders for claim secured by a second mort-gage. UPO of Chicago, 'whose the action hasn't been finally British subsidiary, Procon determined but the suit will Great Britain, built the refinery, probably be brought in New York.

5.0 7,748 8.3 1,223,4 5.3 239 5.9 1,010 4.6 229 8.7 Nov 75

Money & Exchanges

25g-27g 25g-27g 21g-51g 51g-55g 53g-4

U.S. \$ to Montreal. U.S. \$=99.58-60 Canadian cents.

Canadian \$ in New York \$C=100.4244 U.S. cents. U.S. \$ to Milan closed.

Starling in Milan closed.

rates were slightly firmer in Sterling fell to its worst level by the Banque de France is general in the London money ever against other major curren- probably in excess of \$1.75bn. market last week, in contrast to cies on Thursday, with its trade- since the beginning of the current

**EXCHANGE CROSS-RATES** 

\$14-51g \$14-91g \$1g-10 \$34-1614 181g-11

Sterling Certificates of deposits

39.33-38 176.275-675 16.33-38 39.03-06 16.16,16,16,2045-56 10.165-215 100.05-18 2.5605-20 100.05-18 2.5605-20 50.88-36

EURO-CURRENCY INTEREST RATES\*

45a-51a 434-514 5-51g 53a-51a 57a-63a 66a-71a

Longer-term Eurodollar deposit: two years 71-72 per cent.; the cent.; the cent.; the years 31-35 per cent.; the years 31-35 per cent. The following nowinal rates were quoted for London dollar

ser ceut.; four years 8f 8f per cent.; five years 3f-8f per cent.

The following normal rates were quoted for London dollar certificates on deposit; one month 5a-3f per cent., three months 57g-59g per cent.; six months 64g per cent.; one year 6f-6f per cent.

Rates are normal closing rates.

Rates are normal closing rates.

This for therm fates are call for stering, U.S. dollars and Canadian dellars and two-days' notice for suilders and Swiss trans.

85<sub>4</sub>-9

France 000's

apan 000's

#### U.S. setback By David Curry BRUSSELS, Feb. 15.

Newfoundland A number of Japanese banks INCREASED COSTS of crude oil refinery of Shaheen Natural have pledged to assist Ataka are blamed by Petrofina for a Resources of New York is again until the matter is resolved, sharp 1975 setback in the U.S. threatened by bankruptcy. This is the second time in four While gross revenue for threatened by bankruptey. This is the second time in four While gross revenue for Atlantic Trading (Delaware), months that an interim American Petrofina edged ahead

Net income for 1975 was enough prospects for a more spherical rise to come about in the interim period.

Net income for 1975 was enough prospects for a more epherical rise to come about in the interim period.

147.8 share) in 1974.

5.7 Although profits improved
Dec. 74 somewhat in 1975 in the company's tyre division, the chemi1.6 cals, plastic materials and manOct. 74 made rubber operations suffered declines from the very high earnings levels seen in 1974.

APC's gold

In May 1974 this column was callined "Associated Portland Cement looks for gold." It was on a report that Union Corporation was probing the Orange Free State mineral rights of the U.K. group's

SPECIAL DRAWING

Japanese yen ... Dutch guilder-Swedish krone

— 875-874

New York 0.80-0.70 c. pm 2.29-2.10 c. pm Mrotresl. 0.15-0.5 c.pm 0.58-0.20 c.pm 34-24 c. pm 914-84 c. pm 914-84 c. pm 915-35 c.dis

Skymouth forward U.S. dollar 419-420c pm and 12-mouth 7.627-55c pm.

One SDR is.... Feb. 15 Feb. 12

0.578161 1.17095 45.6963

352.046 3.10477 5.12466

Bank Bills ø

Values are for currencies against SDE as calculated by the Internat Monetary Fund in Washington.

Mils &

512-412 c. dis 712-512 cre pm 35-55 gro pm 111-101 c. pm

0.578181 1.17216 45.7436

552.117 5.10681 5.11582 2.98830

Bank of England Minimum large amount of Treasury bills and Danish krone were near the Close S1301g-1311g \$131-132 Lending Rate 91 per cent. corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$131-132 Corporation bills on Thursday, and bottom of their agreed limits in Opening \$1301g-1311g \$1301g-13

# Petrofina has

# **OGEM** cuts

#### MINING NOTEBOOK

# Poseidon overshadowed but not idle

EVERYBODY seems intent on South African subsidiary. Whites have disappeared, whereas the drawing analogies between the Cement. The Hennenman area was Engelhard income has contained current high flyer Pancontinental and that former Australian share cribed the venture as "an latest half year the "A" shares market star Poseidon, but nobody interesting development." The received disbursements of seems to comment on what the latter company is doing now.

This is a plaint that has reached Subsequently, little or nothing. At least this situation is me from various sources lately, has been heard of the exercise, approaching its end. After the

foundamed which has, a \$41m. Intende to sue the builders for this secured by a second north \$158m. The place and from of \$158m. The

Feb. 13 1976 | Feb. 12 1976

8.84-8.88 697-816

† Basic discounts, ‡ Given rates are for convertible franc; closing financial trans \$0.00-\$0.25.

OTHER MARKETS

Based on rares quoted by specialist dealers. • Rate given is the financial rate. • Rate given is Swat Loan and Interest rate. • Freight ins. and charges rate 187.55-185.13.

OF U.K. INDICES

Feb. | 13

ind, Group. 159.33, 163.46 161.36 -20.5hare. 147.10, 178.03, 176.07 All-Share. 166.56, 171.26, 170.06 20.year Geor. 50.23, 52.54, 52.16 Red. Debs. 51.05, 51.38, 60.36

F.T. Actuaries

GOLD MARKET

INSURANCE

# For whom the bell tolls

sound, must relay its warning conform by virtue of their either silently to the police or presence on the roll of member-security force or audibly to ship of the National Supervisory passers-by and local residents, or Council for Intruder Alarm When insurers stipulate for maximum period for which an the installation of an alarm as a alarm should sound is 20 minutes, the installation of an alarm cover a time which is apparently

too much loot.

Either way, once started the alarm may sound off for some while, as any one who has an the cost of such change, need.

The cost of such change, need the cost of such chan

Fine trade WEEKLY AVERAGES.

Act allows prosecutions to be brought for failure to use the best possible means to minimise noise—but such a Code of Practice, if established, would

the major potential producers in the extent of the potential field, slots into another corner of the this number one area for future based on the Kimberley reci vast Anglo American empire, supplies of the nuclear fuel. Presumably Poseidon would have won this new role against considerable that the poseidon would be seeking new fields to conquer now that its around \$,000 feet.

Started the original uproar, is an established producer under the is a reasonable chance of a small for Minores have now larly if the gold price takes off the best areas for participating in

BY OUR INSURANCE CORRESPONDENT

THE burglar glarm, always an its breach world automatically essential piece of crime preven- give rise to proceedings: rather tion equipment, has in the last would the breach of the code be ten years undergone consider evidence which the courts could able development and variation take into account in deciding principally as the consequence whether or not to convict.

of the commercial crime wave The D of E proposes that the

of the mid-sixties when crime construction, installation, operaprevention and security research tion and maintenance of all ex-first became big business. But ternal audible alarm systems the principle remains basically fitted to commercial premises imple: the burglar alarm how- should conform to the approever activated, by the physical priate British Standard. This breaking of contacts, by inter-should not worry the principal

pre-requisite of providing cover a time which is apparently normally their surveyor will thought suitable for police specify in some detail the kind of equipment that must be to reach the premises: but installed. If an audible alarm dividual local circumstances are is fitted by itself then normally so variable that the wisdom of insurers will require it to ring establishing any arbitrary period as soon as it is activated, but is surely indecisively arguable, of the system in conjunction is that once the alarm coasest to of the system in conjunction is that once the alarm ceases to with the silent alarm connected sound a flashing light should take with the silent alarm connected sound a flashing light should take to the police station or security service then it may be agreed that the audible alarm should the noise it replaces, while by attract even less attention than the alarm bell.

Once all the proposals and suggestions are codified, the thought of the D of E is that there should be a run-in period of two years before the noise it replaces, while by the noise it replaces, while by

while, as any one who has an alarm or lives near one, will know. British Standards which provide the yardsticks for quality and efficiency for so much anti-crime equipment, specify that once started the bell must sound for a minimum of and the alarm companies, all of CTHER MARKETS

1. Argentina | 159, 16-159.26; "Argen'on | 270-300 | 270-300 | 269-38; | 269-38; | 270-300 | 269-38; | 269-38; | 270-300 | 269-38; | 270-300 | 269-38; | 270-300 | 269-38; | 270-300 | 269-38; | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 | 270-300 specify that once started the bell must sound for a minimum of and the alarm companies, all of 15 minutes. There is no BS maximum. However some, but not many, local authority by-laws cut this time back to ten, even to five minutes, on the argument that if the bell has not done its that if the bell has not done its stuff straightawas by drawing public and police attention and by deterring the criminal, then The Norwich Union Insurance probably it will not be effective Group is offering better terms on because after such a lapse of its Minimum Cost contract, following no one will take any notice ing the recent improvement in its of it but regard it simply as a nuisance. nuisance. Now, the Department of the

Environment is intent on having its say. A consultation paper has been produced and circulated on minimising the noise made by audible burglar alarms and that currently being declared, comments are invited from repays the martgage. In the summer of the su established under the Control of Pollution Act 1974 which is concerned with noise as well as material pollution. The relevant section of the

Norwich Union

This contract is a with-profit endowment used to repay a house mortgage, in conjunction with a decreasing term assurance, so that the estimated maturity value based on a bonus rate lower than

#### INSURANCE BASE RATES

Atlantic Assurance ... 101% Cannon Assurance ... 81% Address shown under Insurance and Property Bond table.

878-914 9 878 854-876 o Figures based on prospectus estimate. d Dividend rate paid or rt capital, over based on dividend on ful capital. proper place indicated, a Forecast dividend: cover based on prospectus or other official estimate for 1976, inch. ? Cover allows for conversion of shares not now ranking or ranking only for restricted dividends. Ensued by tender, month 915-92 per cent. Approximate selling rate for one-month Treasenty or ordinary shares as a "rights." § 198 S.Afr. cents. † Rights in month 915-92 per cent. Approximate selling rate for one-month trade bit alkantion. † Tender allouncing price. • Reintroduced. It issued in recorganisation, merger or take-over. • Introduction. • Issued to not bookers. • Allounced letters (or hilly-paid). † Provisional or mention states. § With warrants. \*\* position of the province selling rate for one-month Treasury bill 811-5 lark bills 11-2-15 per cent. Two-month 81-511-per cent.

MOUSTRIALS

(edita):

-0.93 -0.92 -0.04 +0.05

-0.85 -0.05 -0.03 +0.10

1.35 2.33 1.63 2.8 10.89 1.09 5.20 7.70 6.90

Feb. 13 Feb. 6

icholas inte

BHP not

ARC sta

AUSTRALIA

Feb. I3

# NTERNATIONAL COMPANY NEWS + EURO MARKETS

# Longer life for dollar issues

Indices

**NEW YORK** 

DOW JONES AVERAGES

 Peb.
 3
 71.36
 200.86
 958.36
 88.03

 12
 71.32
 201.31
 968.78
 169.16

 11
 71.25
 202.73
 971.90
 89.31

 10
 71.21
 200.41
 968.75
 88.80

 9
 71.22
 169.34
 967.73
 89.47

 6
 71.16
 168.36
 854.90
 29.22

 6
 71.23
 199.32
 964.81
 91.13

 4
 71.16
 129.43
 972.61
 91.29

 2
 71.21
 199.03
 971.35
 91.00

 4
 71.6
 129.43
 972.61
 91.29

 2
 71.21
 199.03
 971.35
 91.00

Jan... 71.25 199.36 975.22 90.87 29 ... 71.20 199.66 998.75 90.07 28 ... 71.13 196.84 851.35 90.55 77 77.20 197.25 97.35 97.35 99.15 99.55 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35 99.35

Jan. 30 | Peb. 7, 1975

IND. DIVIDEND YIELD p.c.

N.Y. SE ALL COMMON INDEX

1975-76 (Feb. 13 Feb.12 Feb.11 Feb.10 Feb.

Righ Low 54.24 37.66 55.27 55.55 55.78 55.56 55.10 (4/2/76)(2/1/76)

RISES AND FALLS

AMERICAN SE MARKET VALUE

1975-76 Feb.13 Feb.12 Feb.11 Feb.10 Feb.

99.54 82.29 38.54 99.24 98.82 88.29 87.58

(000°s) | 5.420 5.970 | 5.850 | 3,458 | 2,850

Feb.15 Feb.12 Feb.11 Feb.10 Feb. 9

Issues traded Up Down Unchange 1,399 596 881 413

... 114.31 (4/2:78) ... 77.71 (8/1/76)

STOCK AND BOND YIELDS

Feb. 13 Feb. 5 Feb. 13 Feb. 5 Feb. 13 Feb. 13

STANDARD AND POORS

U.S. STOCK INDICES

-425 Industrials. Unilities. 25 Rails.

TORONTO

MONTREAL

COMBINED INDEX

INDUSTRIAL INDEX

Peb. 13 Peb. 12 1975-76 High 196.82 199.19 205.61 (15/7)

IOHANNESBURG

NDUSTRIAL INDEX

FOR A brief moment last week, new issues. In fact, the indications was priced at par on a 9½ per on Friday evening, there were no dollar - denominated Eurobond increasing at the longer end of issues in the market. Mitsui increasing at the longer end of the market. Mitsui increasing at the longer end of the market. Mitsui increasing at the longer end of the market. The possibility of a D-mark revaluation excited interest in this sector. Hitachi Shipbuilding's \$25m. 9½ on Friday night, the manufacturing arm of Michelin announced a \$60m, ten-year issue was priced at par, and no further announced a \$60m, ten-year issue was priced at par, with an indicated coupon of 9½ that the Asian Development per cent. Banque de Paris et des Bank's DM100m. 8 per cent. sixues for a rest. And early last 12-year 9½ per cent issue for the week the overhang from January. City of Oslo via Kuhn Loeb. the currency unrest and the Banque Nationale de Paris is issue via Commerzbank with an growing indications that interest is new and the market.

Elsewhere in the market, franc, the Caisse Centrale de services in the market.

all combined to produce a Elsewhere in the market, franc. the Caisse Centrale de cautious attitude. However, as the Iceland's unit of account issue Co-operation Economique is week wore on the activity in the received a good response and was making a Frs.100m. seven-year secondary market suggested that increased from U/A 12m. to issue, indicated coupon 93 per there was still room for further U/A 15m. The seven-year issue cent, via Société Générale.

MELBOURNE YIELDS r'ge yield on 50 Feb. Feb. Jan. Leading Stocks 12 5 28 On Dividenda,..., 5.66 | 5.56 | 5.43 On Karqinga..... 9.25 | 9.26 | 8.97 SYDNEY ALL ORD. INDEX Peb. 13| Peb. 12 | High 1975-6; Low 1975-8 449.76449.60 472.05(23/1/16) 289.88 (9/1)

TOKYO NEW SE INDEX Base=100 January 4, 1968. Feb. 13 Feb. 12 High 1975-6; Low 1975-76 336.85 | 535.02 | 842.84 | 1/2/76 | 268.24(10:1 HONG KONG INDEX \* Feb. 13 Feb. 12 High 1970-6 | Low 1975-6 409.33 404.53 434.48 160.42 (4/2/76) (9/1)

FRIDAY'S ACTIVE STOCKS | Stocks Closing traded | Drive | Closing traded | Closing | SINGAPORE INDEX § Feb. 13, Feb. 12 | High 1910-6| Low 1975 277.19 278.97 286.16 155.20 (3/2/76) (3/1) **EUROPE** 

101.91 (4/2/78) 70.74 (8/1/78) dustrials.

Pre- 1975-6 1975-6 Peb. 13 vons High Low Belg'm (x) 111.62 111.76 113.81 89.07 (5/2/16) (21)

Denm'k (b) 104.00 104.18 107.79 76.08 (271)/16; (15/1)

France (a) 70.3 70.4 73.5 (5/2/16) (21)

Germ'y (c) 796.8 790.3 797.0 575.5 (5/1/16) (21)

Holland (f) 102.4 103.2 107.8 83.2 (21)

Holland (g) 86.59 86.63 (18.96 76.41 (21/2)

Spain (b) 93.70 93.76 110.96 91.65 (19.16)

Sweden (k) 415.29 419.10 (8.2/16) (91) Swit. 'ri'd' 293.2 | 294.9 | (6/3/16) | (9/1) | (9/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1) | (2/1)

Feb. 13 Feb. 12 1975-76 Righ 1975-76 Low 192.68 192.52 198.00 (12/7) 158.05 (2/1) Indices and base dates (all base values 100):— (a) Beigian S.E. 31/12/83. (b) Copenhagen S.E. 1/1/73. (d) Paris Bourse 1961. (e) Commershank December 1953. (f) Amsterdam Industrial 1976. (g) Milan 2 2/1/73. (h) Madrid S.E. 3/12/74. (k) Stockholm Industrial 1/1/83. (m) Swiss 2 Bank Corp. 31/12/78. (t) Unavailable. (b) Hang Song Bank 31/7/84. § Straits Times 1996. (c) Closed. † Adjusted. 

Margins squeezed at Protea

at Protea

By Richard Rolle

JOHANNESBURG, Feb. 15.

FURTHER evidence of the Carlemaine Perkins.

Cattlemains squeeze developing in many sectors of South African industry comes with the interim figures from Protea Holdings for Hardie Asbestos ...

Hardie Asbestos ... ingures from Protea Holdings for the six months to end-December. Turnover of this conglomerate which spreads across the elec-trical, chemical, building and paper industries rose from R78.9m. to R95.2m. for the six months, but pre-tax profits marked time at R8.3m. At the net level there was a

At the net level there was a slight hardening by R0.1m. to R4.8m. but in per share terms the results shaded 0.2c to 16.2c, issued share capital rose 670.000 shares to R29.5m. The interim dividend has been held at 3c.

The Board regards maintained brooks as satisfactory in the Cnion Bank of Israel Brooks as satisfactory in the profits as satisfactory in the general trading conditions, with cost increases the main adverse factor. Assuming no further deterioration and—an important reservation—no change in the cornerate tray makes profits for corporate tax rates, profits for the full year are expected to approximate to those of last

year, suggesting earnings of about 33c. about 33c.
Last year's dividend was 13c and the total this year could be a point higher, according to market opinion. At 120c. Protea branch of the public Utility issue Electric Corp. yields a minimum of 10.8 per

**AMEV** sees two good years

UTRECHT, Feb 15. AMEV said it expects good results in 1975 and, subject to any unforeseen circumstances, also in 1976. No profit figures however are yet available. In 1975 the growth in turnover outstripped inflation and the company's asset position was coniderably strengthened. Net profits in the first half of 1975 were Fls.15.7m. (Fls.36.2m. for the whole of 1974).

Growth at Petrobras

RIO DE JANEIRO, Feb. 15. THE BRAZILIAN Government-run oil monopoly Petrobras said that the company's net profits in 1975 were \$560m.—up 53 per cent. on 1974.

Petrobras also confirmed that it will invest \$685m. this year, in order to intensify oil exploration on the nation's continental shelf. double the total invested in 1975. Offshore drilling will be mostly off the north-eastern States of Sergipe and Alagoas.

1975-78 High | Low

Feb. Li

**AUSTRALIAN WEEKLY LIST** Australian S. | Feb. 13 | Feb. 6 Australian \$ Feb. 13 | Feb. 6 #1.55 #1.00 #1.90 #1.42 #2.35 #1.50 #1.50 #2.80 #2.80 #2.80 #5.10 #5.10 #5.10 Mayor Nickless
Nylex Corporation
Olympic Cons elkum Jest Driefontein Joseph Holdings TEL AVIV STOCK EXCHANGE Afric Explos and Chem.
Anglo-Amer. Industrial ...
Anglo-Transvani Industries
Associated Paraditre
Barlow Rand ...
CNA Investments Investment Companies
Bank Leumi Invest ...
Discount Bank Invest Br.
CLAL' Israel Invest ...
GLAL' Industries ... 190.5 +1.5 178.6 -4.0 220 -4.0 119 +4.0 CATA Investments
Currie Finance
De Beers Industrial
Edgars Stores
Gien Anti Development
Creatermant Stores
Charlin Assur. (SA) 204.5 -0.5 822 -281 +1.0 250 +0.5 167.5 +0.5 1.D. B. Bankbolding...
Enth Haponlim Br...
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United Mizzahl Bank
Hassench Insurance Br...
Wolfson Clore Mayer Br...
General Mige. Bank Br...
"Feshot Ierael Mort.
Bank Br.... Commercial and Industrial Industrial
Alliance Tire & Rabber
Eleo Br.
Argaman Textile Br.
'Ata' Textile 'B' 555 +15.0 292.5 +25.0 207 118 -4.0 530 -101 -4.0 133 -6.0

207.5 + 11.5

Land Development
Africa Israel Invest. IE10.
Israel Land Devel. Br.
Property and Building
Mehadrin ... 246 132 172 316 Source: Bank Leumi Le Israel. Tel Arty. CANADIAN WEEKLY SINGAPORE STOCKS **HONG KONG** Feb. 13 Feb. 13 1.73 1.55 †7.90 6.10x

Berhad
U. Engineer
U. Overs. Sh.
Wearne
Tractor
Chemical
Wil'm Jacks.
Rubbers
Bath Linhng
Dun't pressure
Kempas | 1000 Wharf | 16.90 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | 17.10 | Hong kong Land Invest... 8.60
Hong kong Shangbalbank 81.10
Hong kong ShangbalHoths 9.30
Hurchlson International... 2.525 12.985 10.40 . Pacitic Becurities ... ;JI0: \* Bid. † Buyer. ‡ Seller, LG. INDEX GOLD 1291-1321

Germany 4

Dm.

1254 12854 12 1234 2112 1264 478 5614 1514 5.45 117 2618 26 i<sub>2</sub> 161<sub>8</sub> 87<sub>8</sub> 201<sub>2</sub> 0.10 255<sub>4</sub> 195<sub>8</sub> 10.57<sub>8</sub> 157<sub>8</sub> 1.28 123<sub>4</sub> 2.51<sub>2</sub> 151<sub>4</sub> 4.30 143<sub>4</sub> 5.40 Great Lakes Paper. Husky Oli Canada... Eilembe Copper.... Hunky Oil Canada...

Kilembe Copper...

Labrador Mining...

Nat. Drug & Chemica.

N. Canadian Oils...

Oakwood Pet....

Pan Ocean Oil...

Petrofins...

Feb. 13

SYDNE AUSTRALIA'S 80 ducer, Broken Hil has been told not a shareholding any i steel reinforcing group, ARC Indus The Trade Prac sion asked BHP ago to stop buying after it had built a cent. stake in the It was the first taken under the re mission could have to divest itself of if it reduced comp The TPC has n it will take no ac
BHP agrees not te
stake in ARC. BHI
that it has no

**AMSTERDAM** 

Abold (FL20)

Peb. 13

Mityes Stock Ind!

**OVERSEAS SHARE INFORMATION NEW YORK** 

287e Corning Glass... 325e CPC Intrastor'i 261e Cune Nat..... 241e Crown Zellerbach 1531 Curmins Engine Curtiss-Wright... 19 Johns Marville...
7214 Johnson Johnson
8 Johnson Control.
215s Joy Manufactor'g
125g Kaiser Alumin'm
444 Kaiser Industries
207s Kaiser Steel ...
82744 Kennecott...
812 Kirde Walter...
812 Koppers...
8144 Kirdeo ...
8145 Kirdeo ...
8146 Walter...
8147 Kirdeo ... 2718 9948 1956 4419 3378 1078 45 4019 9454 4658 7418 Dana Dart Industries Deere Del Monte 1378 Libbey Ow. Ford

2556 Libby McNelli...
2556 Liggett NyernB.
Liggett Nyern | 1512 | 814 | Otts Elevator | 395g | 1514 | 5619 | 2514 | Overseas Ship | 1514 | 5619 | 2514 | Overseas Ship | 1514 | 5619 | 2514 | Overseas Ship | 1514 | 5619 | 2514 | Overseas Ship | 1514 | 519 | Overseas Ship | 1514 | 519 | Overseas Ship | 152 | Overseas Ship | 152 | Overseas Ship | 1514 | Overseas Ship | 1615 | Overseas Ship | Overseas Ship | 1614 | Overseas Ship | 1912 11/2 Cerron.
2014 64 Cerrain Teed...
3614 11/3 Cerrain Teed...
3812 2514 Chase Manhatan
424 2612 Chemical B. NY
6619 3714 Chesebyt Fond...
5912 26 Chesio System...
1512 754 Chicago Endgo...
1512 754 Chicago Endgo...
1512 1655 Chicago Endgo...
2712 1656 Chicago Endgo...
4914 3612 Chicago Endgo...
4914 Chicago Endgo...
4915 1514 Chicago Endgo...
4915 3612 Chicago Endgo...
4916 Chicago Endgo...
4917 2514 Chicago Endgo...
4918 3612 Chicago Endgo...
4918 3612 Chicago Endgo...
3458 22 Cotgare Palm...
3458 22 Cotgare Palm... | 1991 | 56:3 | Hewblein | 5634 |
1992	56:3	Hewlett-Packard	10534	
1993	51:3	Holiday luns	191:5	
5456	3234	Homesked	51:5	
1546	10	Horewold	51:5	
1546	10	Horewold	51:5	
1546	10	Horewold	51:5	
1546	10	Horewold	13:3	
2544	53:	Homesked	Fin.	13:3
2545	53:	Homesked	Fin.	13:3
156	10:	C Industries	13:3	
4012	28	INA	56:	
4012	28	INA	56:	
4013	28	INA	56:	
4014	28	INA	56:	
4015	56:	Industries	10:	
4015	56:	Industries	10:	
5635	1571:	IBM	25:	
2635	1571:	IBM	25:	
3014	191:	Intl. Holdings	1:	
134	56:	Intl. Holdings	1:	
475	30:	Intl. Holdings	1:	
476	30:	Intl. Holdings	1:	
477	30:	Intl. Holdings	1:	
478	30:	Intl. Fireword	51:	
478	30:	Intl. Fireword	53:	
484	12:	Ioan Beet	57:	
4812	Ithernational	12:		
4814	22	Jim Walter	12:	
4815	22	Jim Walter	13:	
4816	22	Jim Walter	10.	
4816	12:	Jim Walter	10.	
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4818	12:	Jim Walter	10.	
4818	12:	Jim Walter	10.	
4818	12:	Jim Walter	10.	
4818	12:	Jim		

| 114 | Hasting | 250ck | 253c | Hasting | 253c | 143c | Hasting | 253c | 137f | Hach wool | Hasting | 253c | 453c | Hasting | 137f | 218 35% 7412 3559 57 2612 2858 6912 4378 13 **CANADA** | 2512 | 2018 | Sea Containers | 3034 | 244 | 151g | Searle (f. D.) | 151g | 244 | 151g | Searle (f. D.) | 151g | 253g | 2019 | SEBOCO | 155g | 351g | 2019 | SEBOCO | 155g | 351g | 241g | 251g | 241g | 251g | 241g | 251g | 251

4.30 2.03 Abbey Glan Prop. 3.75

121<sub>8</sub> 63<sub>4</sub> 3.0 Aguico Bagic.... 4.30

263<sub>4</sub> 19 AiranAluminium 24

301<sub>8</sub> 233<sub>4</sub> Algema Steel.... 271<sub>8</sub>

177<sub>6</sub> 121<sub>8</sub> Bank Montreal... 16

461<sub>2</sub> 34 Bank Morreal... 16

461<sub>2</sub> 34 Hank Nova Scotia

11 4.35 Bail Resources... 65<sub>8</sub>

471<sub>2</sub> 401<sub>4</sub> Bail Resources... 65<sub>8</sub>

18 95<sub>4</sub> Bow Valley Inds... 181<sub>4</sub> 

CORAL INDEX

Close 405-410

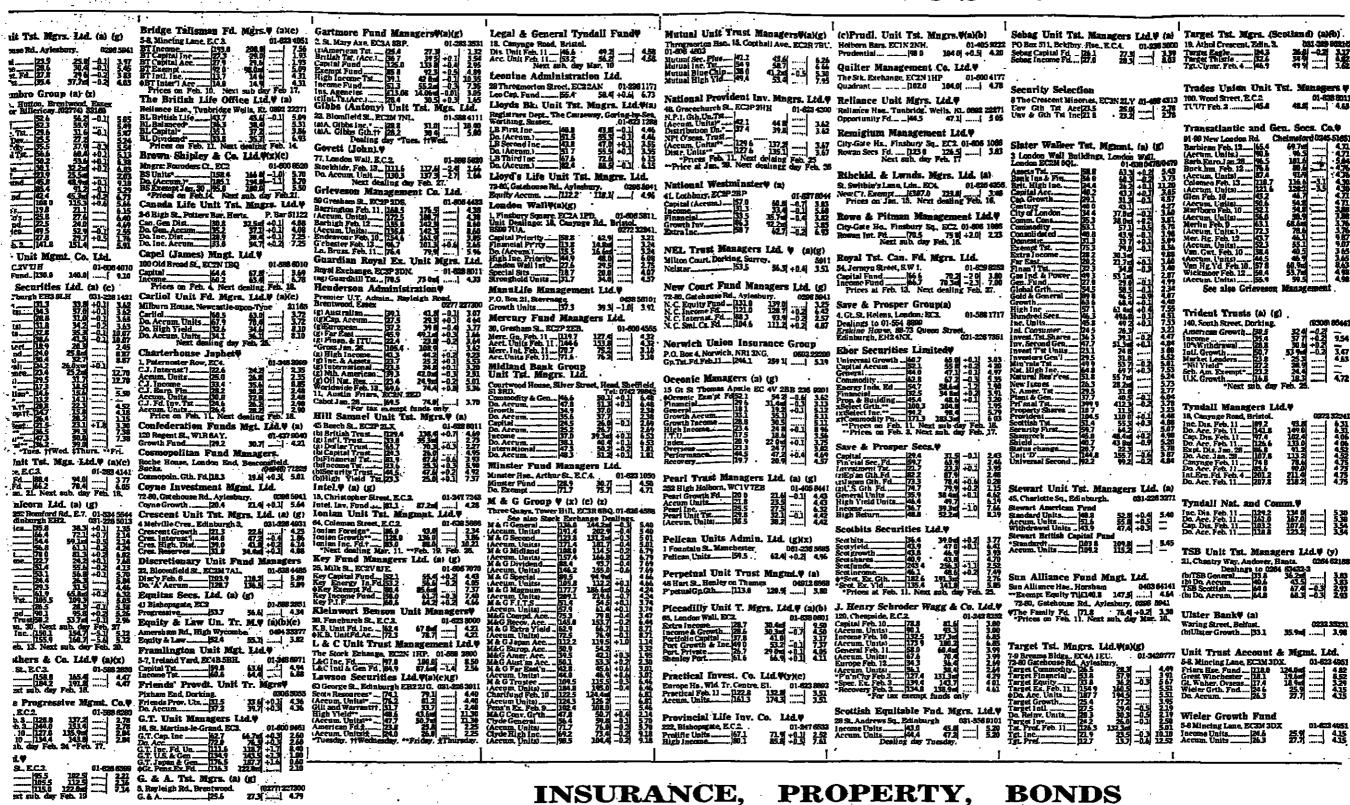
\$2.60 per £1—112½% (113½%).

Alitatia Priv... ANIC Ausonia Fin... Bastogi Breda Burgo..... Cantoni ... CIGA ..... Cucirini,
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Erba
Do. Priv.
Finalder 4,740 -- 59 480 +2 2,200 -- 160 1,575 +9 1,100 +13 280.25 -- 3.25 187 —2 140 —3 309 —2 | Sudameker | 272.8 | 0.2 | 13 | 3.2 | | Reb. | 13 | Frice | + or | Div Yid. | Uniferer Fi.3 | Verein 5 West III | 351 | 18 | 2.6 | Alumintum | 1.170 | + 5 | 12 | 5.1 | VikingRes. In | Reb. | 13 | Frice | + or | Div Yid. | Red. | Reb. | 13 | Frice | + or | Div Yid. | Red. |

| Fr. Petrolem. | April | Control |

فكذاصه الأصل

# AUTHORISED UNIT TRUSTS



REC	HONA	T. M	ARK	FTS

<b>1</b>	70	4 7	C!- CL!- C4	1 200		I Obital Calas	-	•
70	38	i	Graig Ship. £1	380	{i	Shiloh Spinn Sindali (Wm.)	22	· (
]	33		Hallam Sleigh 10p	7	[	Sindali (Wm.)	55	1
1	36	]	Higsons Brew.	100 138 255	I!			-
ΨÌ	146	1-4	1.0.M. Stra. £1	138	ł1	iriá	of .	
	25	1 1	Holt (Jos.) 25p	255	F	48459		
cl.	320	J	Kleen-e-Ze	776		Alliance Gas (£1)	oc '	'n.
1-1	220		Micellato Company	18 75		VITTEBLE CAR ITTH	. 85	
	23		Lovell's Ship £1.	<u> </u>	J	Carroll (P. D.)	117	Ŀ
	58	12,000	N ton. Goldszeith	89 52		Clondalkin	· 43	1-
<b>2.</b>	26	1+1	P.M.A	52	Ii	Concrete Prods.	. 85.	ı
	-8	i–ī	Pearce (C. H.)	80		Goodbody (£1)	34	-
	40	1 - 1	Peel Milis	121,	11	Heilon (Hidgs.)	- 33	
-1	16	1	Richards 10p	19~	ij"	Irish Distillers		
2-1			Victorian Inh "		174	TURU DIRECTORS.	. 65	ł→
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75	12	]}	Sayers 1212p	17	11	Jacob	70	1
_1	76	1+2 I	Sheffield Brick	68	!J	Sun beam	. 13-	<u></u> له
			Shelf Refisher	148	{ <b>-</b>	Unidare	70	Т

Abbey Life Assurance Co. Ltd.

Albany Life Assurance Co. Ltd.

AMKV Life Assurance Ltd.¥

See under Property Growth Ass.

ehive Life Assur. Co. Lid.

h Fd. Feb. 1..... 513 ...... ......

Capital International S.A.

ANCIAL TIMES STOCK INDICES								
	Feb. 13	Feb.	Feb.	Peb. 10	Feb.	Peb.	A year	
Šecs	63.47	68.78	58.14	63.10	63.27	65,84	58.62	
£.,	62.81	62.60	62.94	62.88	63.30	64.03	57.80	
dinary	405.5	400.0	400.8	403.1	399.6	407.7	275.1	
	214.9	221.8	223.1	218.2	223.0	283.7	384.1	
3ld %	5.17	5.24	5.23	5.18	5.21	5.11	7.18	
iz/fulixa)	15.05	15.24	15.21	15.03	15.12	14.84		
£1 (2) (6)	9.80	9.67	9.59	9.80	9.74	9.93	6.86	
ted	4,985	5,910	6,089,	6,498	8,149	7,131	8,941	
ver £m	_	48.87					102.08	
ins total	- 1	15,421	16,630	14,309	15,586	20,916	25,025	

18 a.m. 293.9. 11 a.m. 401.9. Noon 403.3. 1 p.m. 404.1. 2 p.m. 494.2. 3 p.m. 404.0.	_
thiest index 61-245 8625.  1) Based on 52 per cent. corporation tax. (b) Nil=9.72.  D Govt. Secs. 15/10/25. Fixed int. 1928. Ind. Ord. 1/7/35.  55. SE Activity July-Dec. 1942.	Gold
GHS AND LOWS   S.E. ACTIVIT	Y

19756   Since Compilation   Feb.   Feb.   13   12   12   13   12   14   15   15   15   15   15   15   15	GUS	AITU	LUMS	O.M. A	· · · · ·		
1.50	19	75.6	Since Co	mpilation		Peb:	Feb.
55.21 49.10 127.4 49.18 GHI-Bdged 148.0 164.7 301;75 151/75 319.54 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 187.2 50.55 18	High	Low	Hugo	Low		13	12
	301,76 54.43 (2/2/16) 417,4 (30:1/16) 442,5	15/1/75) 50.55 (8/1/76) 145.0 (6/1/75) 197.1	(9/1/36) 150.4 28/11/47 546.6 19/6/12/ 442.5	(3/1/75) 50.56 (3/1/75) 49.4 (28/6/40) 43.5	industrials	156.5 78.1 113.5 177.4 208.3 58.3	187.2 . 52.0 134.5 179.1 225.7 55.0

#### FT-ACTUARIES INDICES

	Feb.	12	ш	Feb. 10	9	6	-ago
romp	159.98	158.87	159.53	158.75	159.52	162.64	110.71
	174.85	173.55	174.34	173.61	174.14	177,20	118.80
*	5.36	5.40	5.37	5.39	5.37	5.27	6.53
p#1	9.96	9.87	9.96	9,92	9.95	10,12	6.95
	167.01.	165.07	166.74	165.26	168.84	170.10	117.81
1 pe	13.53	13.81	13.61	13.81	13.79	15.14	14.78

#### BASE LENDING RATES

	<b></b>			
	ish Banks Ltd. 91%		Julian S. Hodge	10} K
	MID deed conserved		Industrial Bank of Scot	10 X
	rtuguese Bank 91%		Keyser Ullmann	10 %
	insbacher 10 %		Knowsley & Co. Ltd	1149
	Bilbao 91%		Lloyds Bank	919
	e Jerez 101%		London & European	1110
	Cyprus 10 %		London & Buropean	ากใต้
	NSW 91%		London Mercantile	7016
	do Rhone S.A. 10 %		Midland Bank	727
	Rank 91%	4	Samuel Montagu	927
	Christie Ltd 10 %		Morgan Grenfell	914
	Holdings Ltd. 11 %		National Westminster Northern Comm. Trust	9}9
	ok of Mid. East 91%	•	Northern Comm. Trust	10 K
	IK OI MIII. East 22.0		Norwich General Trust	10 4
	hipley 10 %		Portman Guaranty	11 🕏
i	Permanent AFI 91%		TO C Defense & Co	d1 d
	Sowater Co. Lid. 10 %		Descriptor Assent's	gić
1	oldings 10 %		Rossinister Acceptes	1010
	ionee Japhet 10 %		Schlesinger familied	103 M
	Astoc 11 70		Rossminster Accept'cs Schlesinger Limited E. S. Schwab Security Trust Co. Ltd.	173.70
i	ated Credits 12 %		Security Trust Co. Ltd.	11 %
	tive Bank 91%			
1	an Securities 91%		Standard Chartered	9j 0K
	an Securines 5170		Sterling Credit	12 %
	yonnais 91% twes 11% Brothers 11%		Thames Guaranty	11 %
	wes 11320		Trade Development Bk.	GI Ó
1	Brothers 11 5			
	LAWTIE		Twentieth Century Bk.	
•	Franscont 11 %		United Bank of Kuwait	. 22 %
-	ndon Secs 91%		Whiteaway Laidlaw	10 %
	Gibbs 915		Williams & Glyn's	945
	urrant Trust 10 %		Yorkshire Bank	81%
i	nd Guaranty 91%		Members of the Accepting	Houses
i	s Bank \$ 91%	_	Committee.	
-	s Manon 9:5	•	7-day deposits 51%, I-month di	eposits
	s Bank 91%	+	7-day deposits on sums of £10.9	90 and
-	& Partners 13 %	•	under 34% on to £25,000 649	6 and
	E Farmers 13 %		over £25,000 8£%.	
•	nuel\$ 91%	ŧ	Demand deposit 7%.	
į	e & Co 7 9 %	=	Call deposits over £1.000 51%.	

Westminster Managed Fund
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Balance 128.1
Greed 190.8
Valuation dey last working day of the

Confederation Life Insurance Co.

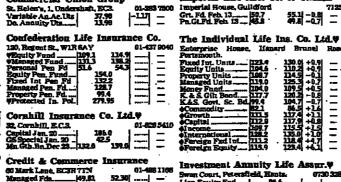
Commercial Union Group

223 1288 Crescent Life Ass. Co. Ltd.

01.896 SER Crusader Insurance Co. Ltd.

**OFFSHORE** 

•		110.4
	Hearts of Oak Benef Eusten Road, London, NW1 Hearts of Oak	it Society 01-387 5020 33.3   —
	Hill Samuel Life As NLA Tower, Addiscombe & Hill S. Pron. Unit	L Cros. 01-686 4355
9	Imperial Life Ass. C Imperial House, Guildford Gri. Fd. Feb. 13	o. of Canada 71258 55.11 - D.81 47.81 Q.71
_	The Individual Life	Ins. Co. Ltd.♥

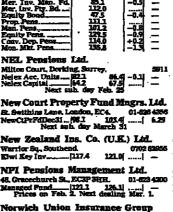


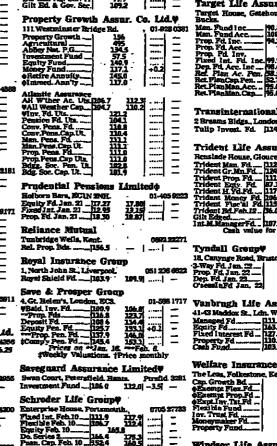
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	60 Mark Lane, ECSR 71'N 01-488 1105 Managed Fda	Swan Court, Petersfield, Hants:	0730 32
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5		Lion Prop. Fund 61.2	
	Braywick Hise, Monhol, Berks. Monhol 34855	Lion Righ Yld 65.1	
	Cres. Flatd, Jpv. Fd, 59.5 63.5	Lion Enty. Pen 126.2	
	(1611 1.110 1.114 to 1547 abrel) —	Lion Prop. Pen 65.6	
		Lion Rich Yld Pen. 77.4	
	Crusader Insurance Co. Ltd.	Lion Med Gib.Fd 56.9 61.1	
,		Non Wat Conference and	
	Boyring Bldgs., Tower Pl., EC3. 01-625 8081	Lion Mrgd. Cap. Fd. 48.3 51.0	
	Gtb. Prop. Feb. 3		-
		Irish Life Assurance Co. I	£ď.
	Eagle Star Insur/Midland Ass.		
		11, Finshury Square, EC2.	OT-628 62
	1. Threadneedle St., EC2. 01-588 1212	Bine Cfd. Feb. 11  62.7 66.0	3.9
	Eagle/Mid. Units  40.9 42.4] +0.3  6.27	Managed Fund 150.4 158.3	
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			<u>24</u>
	General Portfolio Life Ins. C. Ltd.	Prop. Mod. Gth 134.3 143.3	5.7
Þ	60 Bartholomew Ct., Waltham Cross. WXX1971		

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AND

# Magna Assurance Company Ltd. NEL Pensions Ltd.





## OVERSEAS FUNDS

Abacus Arbuthnot (C.L.) Limited,	Cornhill Ins. (Guernsey) Ltd.
P.O. Box 127, St. Helier, Jersey. 0534, 25361.	P.O. Box 157, St. Peter-Port, Guernsey
Cap. Trust Jersey	Int.Man.Fd.Jan. 25   153.0 156.5
Next dealing date Feb. 17  Engl-Lintl.Tet.(C7)_1106.6 167.0 No.	Darling Management Ltd.
Next dealing date Feb. 19	15, Bent St., Sydney, N.S.W., Australia
Albany Management Co. Ltd.	Darling Fund
P.O. Box 1548, Hamilton, Bermade	Delta Group
Albany Fund Ltd   \$24,98 5.35	P.O. Box 3012, Nassau, Bahamas.
Australian Selection Fund NV	Delta Inv. Feb. 10 _ SUST 15   1.22 -0.01  _
Market Opportunities, e/o Irish Young &	Dreyfus Intercontinental Inv. Fd.
Outhwaite, 127, Kent St., Sydney.	P.O. Box N3712, Nessan, Bahamas.
US\$1 Shares   SUS0.30   Next sub. day Feb. 19.	NAV Feb. 10
	Eurosyndical Group ·
Banque Bruxelles Lambert	Enrounien Lux F . 1 213 1 251 +47 41 Finance Union 341 365 +11 42
2. Rue de la Rogence B 1000, Brussels. Fd Fiducen BF   1998   1843   -6 2.86	
Rents Fund I.F.   2048 23321 - 27 1.47	Agents N. M. Rothschild & Sons Lid. 626 4356, Rill Samuel & Co. Ltd. 628 8011
Rents Cap. LF 1,070 4,196 -2 CAP	F. & C. Mgurt, Ltd. Inv. Advisers
Bk, of London & S. America Ltd.	
40-66, Queen Victoria St., E.C4 01-248 9822	1.2. Laurence Pountney Hill, ECAR OBA. 01-622 4880
Alexander Fd 7.32 —	Cen. Fd. Feb. 4   \$133.87    -
Net asset value Feb. 1t.	
Barcleys Unicorn Int. (Ch. Is.) Ltd.	Fidelity Mgmt. & Res. (Bda.) Ltd.
I, Charing Cross, St. Relier, Juny. 0534 29041	P.O. Box 670, Hamilton, Bermuda. Fidelity Am. Ass
Jersey Gay, Over 46.5 49.5 -1.3 12.02	Fidelity Am Ass SUS15.98 Fidelity Int. Fund SUS17.69 +0327
Unidollar Trust.   SUSSA 73 1127 5.00	Fidelity Pac. Fd SUR26.14
Barclays Unicorn Int. (L. O. Man) Ltd.	Fidelity World Fd. SUS1139 +0.00 -
30 Victoria St., Dongglas, Lo.M. 0624 4855	Fidelity Star. Fds
Unicorn Aust. Ext. 49.7 52.74 3.00 Do Aust. Min. 23.7 25.8 230	Series B (Partifie)
Do Aust Min	Series D (Am.Ass.) 19.79
Da. Intl. IncomeMS_2	F.LR.S.T. Managers Ltd.
170'T' OE NEST JET - 126'T 35'\all _A'-A'-   4''A	1. Charing Cross, St. Helier, Jersey. 0534290
Do. Manx Mutual 25.4 27.4 1.80	First lots
Bridge Management Ltd.	First Sterling [1116 1134
P.O. Bur. 508, Grand Cayman, Cayman 18.	Free World Fund Ltd.
Nihonbashi/an31_[ Y11.767 ]	Butterfield Bidg. Hamilton, Bermuda.
P.O. Box N4715, Nasaran, NP, Bahamas,	NAVJag.30 SUSIALDI   —
Nippon F, Feb. 11   15537.55   3546     1.02	
Butterfield Management Co. Ltd.	G.T. Management Ltd. Ldn. Agts.
P.O. Box 195. Hamilton, Bermude.	18 St. Martin's-Le-Grand, London EC1A 4EP Tel: 01-600 9461 TLX: 886100
Buttress Equity	TC1 61-000 S-101 11-01 900100

	Delta Inv. Feb. 10   SUST 16 1.22 -0.01	OH
	Dreyfus Intercontinental Inv. Fd.	
	P.O. Box N3712, Nessan, Bahamas.	4, L
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2#	Agents N. M. Rothschild & Sons Lid. 626 4336, Rill Samuel & Co. Lid. 628 8011	
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i.	F. & C. Mgmt. Ltd. Inv. Advisers	37
9822	1-2, Laurence Pouniney Hill, EC4R 6BA.	NA
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Ltđ.		P.0
29041	P.O. Box 670, Hamilton, Bermuda.	Jav
12.02	Fidelity Am Ass	* *
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<b>#855</b>	Fidelity Stor. Fds	Jen
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8.60 8.79	F.LR.S.T. Managers Ltd.	40th
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_	Butterfield Bidg., Hamilton, Bermuda.	
182	NAVJen.30 SUSTALDI	
757	G.T. Management Ltd. Ldn. Agts.	Jer
٠.	16 St. Martin's-Le-Grand, London ECIA 4EP	23.1
	Tel: 01-600 9461 TLX: 886100	JS
2.03 7.85	Management International Ltd.	P
(	c'o Bk. of Bermuda Front St., Hamita, Brada,	·
	Anchor Gilt Edge[19.82 9.87]] 10.39	Ke
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	Anchor Inf   SISL82 1894   244 Anchor B Units   SISL82 (184   198 Anchor Wall St.   SISL80 4224   199	Ken
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6.73 6.64	G.T. Bermuda Ltd.	Fon
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<b>. 11</b>	Berry PcFd Feb. 12   \$0526.95  -0.30   1.48	Key

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		Gilt Pusc
	Haput Management Ltd	•
١	305 Fg House. Ice House St., House Kong (Eng. 91-383 3531)	Kleinw
	HE& Pac. U.Trt	20 Fench
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	Oliver Heath & Co. (IoM&Gib)	Do. Accus
	4, Irish Place, Gib. GK345 Inf. (IoM) 082482 3748	Interitali KB Intri.
	Warrant Fund (X) [82.66 86.94]]	KBJanan
	Hill Samuel & Co. (Guernsey) Ltd.	Signet Be
	8 LeFebrre St. St. Poler Port. Guernsey, C.J.	Unifonda
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•	NAV   SUSIS.87     -	Llovds
		P.O. Box
	International Pacific Inv. Magt. Ltd.	Lloyds Ts
	P.O. Box R237, 56, Pitt St., Sydpey, Abst.	
	Javelin Equity Tet. [5AL55 1.67] -0.02] 4.79	Llevds
	J.E.T. Managers (Jersev) Ltd.	
	PO Box 194, Royal Tat. Hae., Jersey, 0534 27441	7 Rue du L&BT inc
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	Jersey Extal. Tet	
		M & G
	Jardine Fleming & Co. Ltd.	Three Qu
	40th Floor, Companight Centre, Hong Kong	M&G Lela
	Jardine Estp TSt7   SEE272.42   2.30   Jardine   Jun. F34   SEE214.54   1.10	(Arcum. l
	Jardine J. Jardine S. E. A. 1.00 1.00	Atlantic i
	Jardine Phip.Tal' Sitsip.94 290	Aus.&Ger
•	Jardine J pn. Far SHE24 54	
	Next sub, day Feb. 16, 2Feb. 28	Samuel

	Next sub day Feb. 16. #Feb. 28
	MENT SOLL AND LEST TO: XLCAT TO
•	Jersey Svgs. Bk. Unit Tst. Mgrs. Ltd.
P	23, New Street, St. Heller, Jersey. 0534 30551
	J.S.R. Units
	The state of the s
<b>b.</b>	Kemp-Gee Management Jersey Ltd.
77	1. Charles Cross. St. Helier, Jersey. 08:34:29041
2	Kemp-Gee Capital 1971-2 74.21
沙山麓外	Kemp-Gee Capital 71.2 74.1 Kemp-Gee Income 59.4 61.9 8.73
95	Keyselex Magt. Jersey Ltd.
3.	PO Box 98, St. Helter, Jersey. (Enq 01-606 7070)
	Fongelex Swire 1,832   2.70
	Kevasier Int 1 E7.63 2.93
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2	Japan Gth. Fund SUSI 6-24 —
	Cont Acres Acres 1508 34 4007

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ting & Shaxson Mgrs. (Jersey) Ltd., Charing Cross, St. Helier, Jersy. el. 0834 29041 iit Fund (Jrsy.) [12.13 10.26] 12.25 Next sub. day Feb. 18.	1 Charing Cross, St. Heller Jersey, Tol. 0534 20041
Heinwort Benson Ldn. Agts.	Old Court Fund Magrs. Ltd.
0 Penchurch St., EC3 01.822 800 urrinvest, Lur. F.   1.251   -1 4.96 uernsey inc. 90.5 55.7 2.84 o. Accum. 90.5 64.6 2.84 charitatis lurs 8.427 8.488 2.53	P.O. 58, St. Julians Ct., Guerney: 0481 OCEo(ty, F. Jan. 30, 163.3 45.6 OCI not. Feb. 2 167.1 149.4 OCI not. Feb. 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 187.3 1
B Introl. Fd. SUSIL 18 2.24 B Japan Fd. SUSIL 18	Old Court Commodity Fd. Mgrs. P.O. Box 58, St. Julian's Ct., Guerracy 0451 O.C. Comdy, Fd
amont Investment Mingt. Ltd. S. George's S., Douglas, IoM 0634 4682 S. George's S., Douglas, IoM 0634 4682 Sengot Int. Gth	Save & Prosper (Jersey) Ltd. 37, Broad St., St. Reller, Jersey. Save & Prosper International
Loyds Bk. (C.I.) U/T Mgrs. O. Box 186, St. Heller, Jersey. 0534 27561 Loyds Tst. O'seas 25.8 58.7	tint Gr. Fd. Feb. 1051-98 6.53
loyds International Mgmnt. S.A. Rue du Rhone, P.O. Box 179, 1211 Geneva 11	Eber Management Ltd bChannel Cop202.0 212.6ml =0.5l bChannel island

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Cayman \$.	Ch's Fnd Feb. 11   5USIL43     3.52 7
l Montagu Ldn. Agis.	
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L Feb. 11_ SF\$5.00 70.50  2.50	Singer & Friedlander Ldn. Agents
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git Lid. 1k of Bermuda Bides Hamilton, Brands.	Suriovest Copper Trust Mingrs. Ltd. P.O. Box 98, St. Heller, Jarsey 0834 28138

430	Tgl. Offshare Cay, t 0.568 0.598   — Price on Feb. 11. Next dealing data Feb. 18.
20.	Tokyo Pacific Holdings N.V.
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20171	Tyndall Group 0272 32241
	Ramilton, Bermuda, & St. Helier, Jersey.
Ξ	United States Tst. Intl. Adv. Co., 14. Rue Aldringer, Luxembourg. U.S. Tst. Inv. Prol., 1 S1832-77 1-9081 med
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#### WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not available whether dividends concerned are interims or finals. The sub-division shown below is based mainly onilast year's time-table.

COMPANY MEETING M.III IA. J. London Pa. S.E. 2.30 MARD METINGS-Customana
Eleco
Guildhall Proa
DIVIDEND & INTEREST PAYMENTS—
Petrol-um (Listing cancelled i 155-) an Royal Eychange Assurance Db. 2:-pc iammer-mith 17/apc8ds Red. 18 2:76 Greaves £5,8099 Hall (W D S 2.10
Introval SocPt. 1.75oc. SocDadPt. 1.75oc
TO-MORROW
COMPANY MEETINGS—
ardys and Hansons. Nottingham. 12
farler. Sevenaaks. 12
GC Nausanantr. Woking. 2.30 rident Television. Dore 11.30 BOARD MEETINGS— Finers
Bath and Portland
City Offices
H To the Service of the Serv Interims: otherhood (Peter) aggas (John) "martton (qv. 15%. DIVIDEND & INTEREST PAYMENTS-Leum (11.45)
II. 45
III. Leeds 12
Rerhouse. Abertorn Rooms. E.C.. 12
AAIr. Great Eastern Hole. E.C.. 12
Maghall (Rubber: Development Syndias, 1. Great Tower Street, E.C.. 12.30
orquodale. Basynostoke. 12.45
II. F.: Securities. Brimpsham 12
acco Securities. Trust 7, Millbank. British Steel, West Lothian 2.30 Stone, Newport Isle of Wight. North British steel, here
Vertis Stone, Newsort
12.15
BOARD MEETINGS—
Finals:
Allied Insulators
Analo-intal, Inv. Tst.
Berislords
Cornell Dresses,
Imperial Chem. Inds
Lender and Lumond Im
Newbole and Burton
Olives Paper Mill
Scottish Eastern Inv T
Interims: Garlord-Lilley Inds MFI Warehouses Tor Inv Tsl

NEW ISSUE

DIVIDEND & INTEREST PAYMENTS

Kirilees 11-pe8ds. Red. 25/8.76 5-apc Lee (Arthur) 0.89 Lee (Arthur) 0.875 L

2 0.558 Dorset 11 pcBds. Red. 25:8:76 5 kpc 111 pcBds. Red. 25:878 5 kpc Ington (A. J.) 0.25p Mon Isle of Anglesev 111:pcBds. 25:876 5 kpc Worthington (A J) 0.25p
Yors Men Isle of Anglesev 11:2008ds.
Red 25:876 5'05c
SATURDAY. FEBRUARY 21
DIVIDEND & INTEREST PAYMENTS—
English and New York Tst. Obs. 2 21: increase in the cost of living November the year-on-year inand 2 top.
Liner Concrete Machinery 0.4035s

Wine company's workers given closure warning

BY KENNETH GOODING

The news coincides with publication of statistics showing that November wine sales fell by 20.6 per ceut, on the same month in 1974. It was the worst November figure of the 1970s, according to the Wine and Spirit Association. Estimates of the overall drop in wine consumption for the full year are confirmed at 7.1 per cent, subject only to the December figures expected next were published at the condition of the figures confirm the worst fears of the figure of the figures confirm the worst fears of the figures confirm the worst farm and said: "The figures confirm the worst fears of the figure disastrous effect of the Chanpaut the Budget last year cellor's 1975 Budget.

If trade volume is not to fall the figures confirm the worst fears of the figure

cent. Subject only to the When the half-year results further because of other pres-December figures expected next were published at the end of last sures on costs, I am convinced

subsidiary R. Genzalez, based at into a new £1.5m, bonded ware. Commenting on the state of Warrington.

Negotiations are going on for Warrington, a move more mirrored by the latest Custems the sale of Gonzalez, which had a 1974 turnover of £6m, but the envisaged, according to Sir Rutherford, chairman of the 100 employees have been warned Charles, Hardie, chairman of Wine and Spirit Association, that complete closure is possible. Fitch Lovell, in the annual said: "The figures confirm the cation of statistics charing that

month.

At the end of the JanuaryNovember period clearances another "poor result" and that will give traders sufficient capafrom bond totalled 70m. gallons.

a drop of 5.3m. gallons on the same months of 1974.

were published at the end of that only the introduction of that Gonzalez had experienced credit periods for duty payments another "poor result" and that will give traders sufficient capathis company is giving cause city to absorb the worst cumuto concern. and action has been lative effects of inflation. That is our message to the Treasury."

ONE OF THE FIRST big victims Fitch Lovel) paid the equiva. Fitch Lovell said vesterday of the slump in the wine and lent of £324.000 in shares for that "preliminary talks about spirit trade after the 1975 Bud-Gonzalez in August, 1972. Two the sale of the company have get is the Fitch Lovell group's years later the company moved started."

nificantly below the level of

More hopeful signs of the

#### COMPANY NOTICES

#### CITY OF BERGE 1973/91 7½% Lux Frs Loa

Notice is hereby given to bondholders of the abstract the amount redeemable on April 10, 1976, i.e., was bought in the market.

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four o'clock in the a 12th day of March 1976,

# Average earnings still lag

THE GOVERNMENTS incomes coming down to 23.4 per cent. nificantly policy and the rise in the level. This showed the biggest fall inflation. of unemployment have already from the previous month, at 1.5. The had a marked effect on the level percentage points, for 14 years, incomes is also being reflected in of real incomes, with average So far, weekly wage rates have the level of retail sales, which earnings lagging behind the rate continued to run ahead of the were running 5 per cent down in of price inflation.

Level 1 years, incomes is also being reflected in of retail sales, which earnings lagging behind the rate continued to run ahead of the were running 5 per cent down in of price inflation.

The wage and earnings figures of 25.3 per cent over the year pared with the figures recorded for last month and December to December against a 24.9 per around the end of the previous respectively, due to be published cent rise in retail prices in the on Wednesday, are likely to same period.

The earnings figures, which more hopeful signs of the previous are due to be published to-day.

The latest retail price index, appear a month behind wage

February, 1976

economic recession bottoming out have been seen in the inclustrial week. In spite of uncertainties over their interpretation these suggested that output had at least

levelled out after last years sharp fall. The improvement in the last quarter of the year should be reflected in the output-based estimates of gross domestic product due to be published on ednesday.

#### TAX DEPOSIT CERTIFICATES

The rate of interest on new tax deposit certificates, is re-duced from 10 per cent, to 9 per cent to-day. The rate of interest on deposits withdrawn for cash remains 6 per cent.

COX AND WYMAN ON FULL-TIME. MORE THAN 500 employees at Cox and Wyman's printing works. Fakenham, Norfolk, who have been on a four-day week since November, return to full-time working to-day.

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# FINANCIAL TIMES SURVEY

Monday February 16 1976

# MIDDLE EAST SHIPPING and PORTS

The Middle East is now the world's fastest growing trade bloc. The reopening of the Suez Canal and the expansion of Middle Eastern shipping lines are having considerable impact on the world shipping scene, but port congestion is a constraint.

icelled as a result of market conditions, the

the ever-increasing y cargo being shipped Arab oil producing

payments, and tying \$3-4bn., range. isiderable amount of

it \$8.5bn. to \$34bn., in 1975.

nternat

rBook

orle

is to and from the cent on the same period of the Crude Carriers (VLCCs) over oil traffic, according to present facilities.

w with tanker tonnage previous year at \$21.5bn.—which the past seven years.

Indicates for VLCC's compared with \$27.5bn. for the loss that save at the second stage of waiting till the past seven years. compared with \$27.6bn, for the

In keeping with its relatively sing positive aspect is large population of some 33m. people, Iran has by far the capacity within the and Iran. The country probably imported novement has been as much as \$12bn, worth in the by the reopening of course of last year, or twice as Canal last summer. much as Saudi Arabia, Iraq and n at the ports of the Algeria whose purchases for the Red Sea and North year amounted to some \$5-6bu adding billions of each. Next come Libya and importing Egypt with imports in the

ironically — the has abundantly illustrated its nto operation of the advantages for dry cargo. Since can have only it reopened for traffic on June 5 the tanker business last year, the daily average of ier, even if the flow ships passing through the wateruch the waterway has way has climbed from 12.6 in that month to 37.6 in January. istics show that the No less than 91.7 per cent. of f Middle East coun- the vessels transitting last year one third as much larly noteworthy was the numie world average from ber of Soviet and Greek ships -with the Russians accounting eased almost fourfold for a tenth of the total, 5,532

plying the run from the Gulf to the expansion seems much more whole was reckoned to be about ties adopted.

almost exponential have been about 20 per cent, of with 66 per cent, before the be sufficient to accommodate East's appetite for imports and forcing Ankara to reduce them intensified the demand for and Abu Dhabi are also enter in petroleum prices the \$155bn, recorded by the June War of 1967. For Egypt, 150,000 d.w.t. tankers fully ability to pay for them has far again. collect which earned \$75m. from dues laden and 270,000 d.w.t. VLCCs outstripped the capacity to Saudi Arabla has experienced Tartous for the cross-country Saudi Arabla joint venture in the first six months of the in ballast, giving Egypt a better unload the goods. Port con-difficulties on a similar scale. By route to the Gulf.

agreements involving private renewed operation chance to win back a signifi- gestion must be seen as the the end of 1975 several hundred. Port facilities must neces capital and foreign partners are fastest growing trade a marked acceleration. Trade (compared with \$220m. in cant proportion of the Gulf oil second biggest constraint to vessels were lying at anchor off sarily take a significant chunk making up for the Kingdom's he world to-day. For statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business. At a cost now estimated a statistics of the Organisation for the year before closure), the business of the Jeddah and Dammam ports of capital investment apportant to vessels were typing at anctive on sealing the properties of the Statistics of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the business of the Organisation for the year before closure), the properties of the organisation for the year before closure), the year before the year bef was the growth of oil exports (f.o.b.) for the first half predictable following the whole- will be in a good position to win compounded by lack of storage Average waiting time for the prospect can be seen from the

Of the 500 or so tankers However, the second stage of waiting time for the Gulf as a ing under the system of priori- integrated port at Bandar plying the run from the Gulf to the expansion seems much more whole was reckoned to be about ties adopted.

Abbas and the \$600m. being

16 greater proportion of 1975 to have been up 92 per sale construction of Very Large back a substantial share of the space and poor handling year was some 30 days but many fact that the \$800m. contract vessels had to stand for three awarded for the construction By the end of 1975 the average months or more before unload-

of what will be Iran's biggest spent by Saudi Arabia on a new

oil producers and Iran are the State-owned Compagnie their objective of "downstream" part they have stuck to the subcurrent slump conditions in the from 25 to 47 in the next few tanker business. Nevertheless, it was significant that the Arab Maritime Petroleum Company recently cancelled four VLCCs that were to be built by West German yards and smaller ones instead.

for onwards transportation by Petroleum Exporting Countries \$1.7on. Although Iraq is not road to Saudi Arabia. More will undoubtedly become an in-transferring its existing dry Iran has made great efforts to recently delays have lengthened creasingly important element in cargo vessels. UASC may have

Syria's facilities at Latakia and ing the big league of VLCCs. In

countries, in particular the oil producers, are responsible for global order book for dry cargo vessels—probably in excess of 10 per cent, or more of the total — than tankers. With its declared aim of securing 50 per cent. of the country's trade, moving towards fulfilment of Nationale Algeriénne de Navigation is very much in the foregaining front here. So, too, has been the bigger Kuwait Shipping tation of their oil. For the most Company, already the largest dry cargo concern in the Middle stantial orders placed despite East, whose ficet is to grow years

> into the United Arab Shipping Company, finally created last month by the inter-government agreement involving Kuwait,

# New factor in world trade

By Richard Johns

including Israel) rose were non-oil traffic. Particu-(despite a recent reduction),

bn., but they would cent. of the total—compared The 53 foot draft planned will Africa. In general the Middle transit fees—and succeeded in Beirut which,

only a fifth were of a size small deepen the Canal to 67 feet to build up capacity in advance tagious. For instance, Qatar's enough—up to 60,000 dwt—to which would permit the transit of demand been more apparent port at Doha seemed to be solvtransit the Suez Canal fully of fully laden 270,000 d.w.t. than in Iran. It is reckoned that ing its problems last autumn as laden at its depth of 38 feet, vessels. According to current surcharges resulting from port a result of improved handling Another third of this fleet—up estimates, this phase would cost congestion will cost the country and double-shift working until to 150,000 dwt-would be able over \$4bn. and with so many some \$1ba in the current finan- new pressure came from goods by the Organisation of Arab Qatar, with a capital of some to use the waterway in ballast variables involved in oil trade cial year ending next month. on the return journey to the at stake it is impossible at this

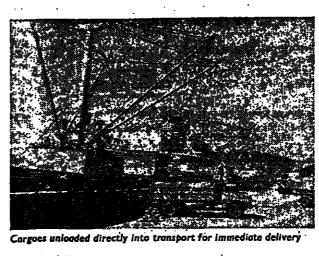
isiderable amount of Actual usage of the Suez Europe and the U.S. in 1975 problematical. The aim is to 60 days Nowhere has the failure. Congestion has proved con-pacity. In turn—and Canal in the past eight months only a fifth were of a size small deepen the Canal to 67 feet to build up capacity in advance tagious. For instance, Qatar's

Gulf. With dues set at \$2.05 point to say whether such an circumvent congestion by using at Kuwait because of the the international tanker busiroad transport, but inexorably increased flow of goods for ness. The Kuwait Oil Tanker 1985. Despite its shortage of Countries of the Gulf and the queues at both the Turkish Saudi Arabia and Iraq. Similarly Countries of the Gulf and the queues at both the Canal is only offering a clear competitive advantage for certainly benefited and Soviet borders have Jordan's Aqaba—where physical for 10 years and has a consider- expand its fleet. Iran and Iraq clear competitive advantage for the reopening of the Suez lengthened. The \$1.2bn. loan tonnage imported doubled last able addition to its fleet on are building up their capacity vessels sailing to Mediterranean Canal—although the gains will facility extended by Iran to year—has felt the strain because order which will take its total while Libya has announced and Rlack See norts. have been more than offset by Turkey last year was aimed of the calls made upon it by tonnage to over 2m. d.w.t. With ambitious plans for a merchant with a threefold Only 8 per cent of the Work on deepening and the enormous surcharges being largely at helping with the im- Iraq which has its own grave deliveries in prospect and last marine.

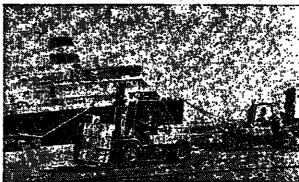
globally, Admittedly, vessels traversing last year widening the canal is under incurred because of the acute provement of overland transport problems at the head of the year's agreement with British. It must be true to say that they accounted for were tankers, although in terms way, although the first phase of congestion being experienced at facilities. Not surprisingly the Gulf. Traffic has been diverted Petroleum, the National Iranian the growth of the Middle East's 4 per cent, of world of tonnage they would have the expansion seems unlikely to nearly every port in the region. Shah's Government reacted through the Suez Canal because Tanker Company is set to make shipping capacity, like its imnich were reckoned to accounted for about 20 per be completed much before 1980. The same is true of North strongly when Turkey raised of intensified congestion at a meaningful impact on world port trade, is outstripping that

# PORT QABOOS-OMAN'S GATEWAY









It is literally true that the Omani people's close affinity to the see and ships goes back to time immemorial. the Far East, to bring back spices and a variety of rich merchandise for sale in the markets of the Arab World. With such a tradition, it was not surprising that, on coming for the development of the existing small harbour at Muscat, Oman's capital, into a modern deep-water port capable of accepting international shipping.

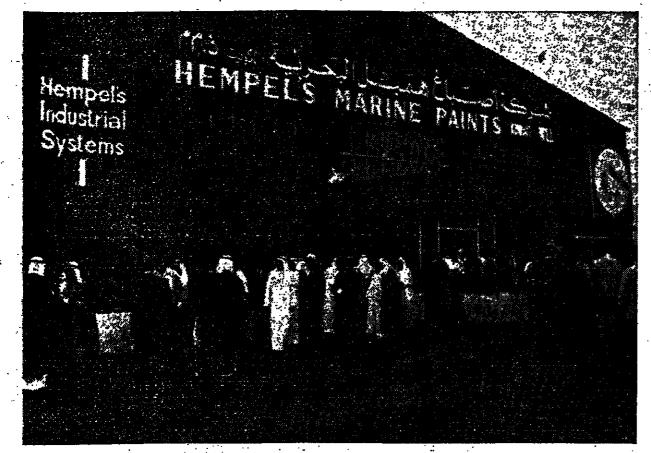
With the official opening of Port Qaboos in 1972 Oman had harbouring facilities worthy of the modernisation and development which has made Oman a by-word for

Last year, in addition to shipping from Arab countries, 430 ocean-going ships from 18 of the world's largest trading nations-including Great Britain, Japan, West Germany, Singapore and the United States—called at Port Qaboos. Cargo handled totalled 1,575,938 net tons, an increase of almost 25% over 1974. Commodities included: wheat, sugar, timber, vehicles, rice and building materials of all

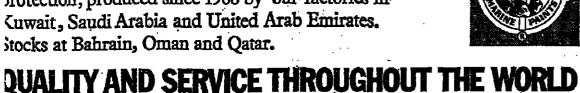
Bulk grain and cement silos, a warehouse complex, and fish cold storage facilities are to be built during 1376. Ship repair capabilities are also to be expanded. Additional modern equipment is to be installed, to speed handling

For further details please get in touch with: The Ministry of Information & Culture,

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# Gentle expansior of tanker fleets

WHILE THE Middle Eastern better in the autumn, picking statement announcing the sider" participation nations' intention to move into up the John I. Jacobs' Teak- German deals. Without a trace oil products transpir "down-stream" oil operations is wood for \$15m. The estimated of irony Mr. Abdul Rahman Al- be circumscribed by the cost of this transpiration. potentially a threat to the cost of this tanker on its com- Sultan, AMPTC's vice-chairman preference policie interests of oil companies and pletion last July was \$25m and managing director, hoped Arab countries are I independent tanker owners But the world tanker supplies that by purchasing smaller ing their own flags, alike, their cautious imple- has not worked wholly in the crude carriers or possibly for example, is deal mentation of this policy last favour of all Arab tanker vessels of the LNG or LPG time law of its vesser has been a disappoint operators. These such as the company suffering AMPTC's fleet in the company suffering the comp

purchaser for at least some of have new vessels on order, real assistance to those owners cent. of its direct this surplus tanker tonnage would generally prefer at this and at the same time meet the be transported in it with the number of idle time to take advantage of the requirements of the world and this has obvious to the requirements of the world and this has obvious to the requirements. scooping up a large volume of tonnage at the bargain prices currently available. It is a fact that a number of favourable deals have been made, but Ultra Large Crude Carriers it a larger stake in oil transportation.

Share

Share

However, the carrently the Arabs have has on order from German ship avoided a rapid expansion of their tanker fleets. Some want to see if tanker prices will fall company could legitimately long-term implications of this transporting over decided. Despite Op

Forays

market and others by a troubled shipbuilder in a move shippards in likely Middle East- However, the Ol rescheduling of new building which at the same time clearly ern demand for product policies which hav rescheduling of new building which at the same time clearly contracts. During the year the profited the Arab company carriers.

the riches underpited the Arab company carriers.

Saudi Arabians paid \$6.3m. for Here one ULCC was cancelled. Refinery projects in the Guif have also served to Saudi Arabians paid \$6.3m. for the Berge Sigval, a 102,504 d.w.t. vessel which rather surprisingly was not laid up. The Kuwait a company which cancelled Oil Tanker Company took advantage of plummeting tanker values to purchase the 1973-built Very Large Crude 1973-built Very Large Crude Algeria, Libya, Egypt, Iraq, Maru, for \$18m.—roughly \$5m. Kuwait and Saudi Arabia, has indicated that it is still in the fine expansion by have also served to major element of should give birth to a substantial trade between the Middle shout the future company took advantage of plummeting tanker values to purchase the 1973-built Very Large Crude Algeria, Libya, Egypt, Iraq, Maru, for \$18m.—roughly \$5m. Kuwait and Saudi Arabia, has indicated that it is still in the few months earlier.

However, it still remains to few months earlier.

aw months earlier. market for more vessels. This However, it still remains to Algeria appeared to do even was emphasised recently in the be seen to what extent "out-

year has been a disappoint operators. Those such as the types from owners suffering AMPTC's fleet is du ment to many an owner who Arab Maritime Petroleum from the depressed state of the to sail under this the hoped to find a Middle Eastern Transport Company, which market "AMPTC could render already has decreed nurchaser for at least some of

tankers at 500-odd and rising, second-hand market rather than petroleum market in the tious for the LNG the Arabs might have been accept delivery of ships ordered future." It goes without saying which will form an expected to take advantage of when tanker prices were at or that the needs of this market that trade over t scooping up a large volume of satisfaction. AMPTC recently foreseeable future without any tonnage at the bargain prices amounced a partial solution to the course to the course the course to the course the c

to see if tanker prices will fail still further, while all Mideast countries appear aware of the possible constraints on a too rapid growth of their shipping activities. Given that the world tanker surplus will almost vulcan yard, AMPTC was able to cancel one ULCC while logon, and possibly beyond, the Arabs clearly have more time both to build up a fleet operating infrastructure and to develop flag preference arrangements which will almost vulcan. As part of this some, including the BP-Iran work for the yard, "Although their advantages as producers."

In the case of the Bremer easing their current excess ton-tanker surplus will almost vulcan yard, AMPTC was able to cancel one ULCC while lity of influencing future detaking delivery of a sister ship velopments. Many such ventures have a larger share ness. A senior exertion of this some, including the BP-Iran will buy two ships from Bremer issed, but the going has proved as saying that the aim to carry 60 per this look. their advantages as producers. AMPTC will also pay Vulcan an tankers totalling 3.8m. d.w.t. on agreed cancellation charge, it order to Middle East owners, it 1980 But this looks will in turn benefit from the appears that they will want Thus the relatively gentle the Norwegian owner will be substantially adding to their expansion of Arab tanker fleets happy to sell to them." was fleets either through joint over the past 12 months. Some AMPTC's bland summing up of ventures or heavy second-hand cated a more realise. of the new acquisitions have this deal. Similarly, at A.G. purchasing. Some observers see been made by judicious forays

Weser AMPTC was able to better prospects both for joint dwg. into the sale and purchase come to the assistance of a arrangements and for Western

Shipping C

# Suez Canal ambitions editer

reopened the Suez Canal last disgruntled at what they con-redefined. year the move that offered proof sider an unfair 10 per cent. sur- Six customs gates separate age and redistribut of Egypt's peaceful intentions charge imposed by the SCA, the zone from the rest of Egypt, for the Middle East also brought in revenues of Commonest users are small dry The city is duty free except for the original objectiv £E75m. (£96.2m.) by the end of cargo ships under 10,000 tons. alcohol and cigarettes while manufacturing and the year and should generate For Egypt, canal revenues customs still operate within the zone.

EE210m. in much needed flowing in now are a drop in the harbour and all imports for While free zoning foreign currency in 1976.

Ocean compared to the huge local use bear 11-3 per cent slowly, the wide compared to the huge local use bear 11-3 per cent slowly.

recorded earlier this month at each. a ceremony marking the start of the first stage of the project IMPEUS to widen and deepen the channel, when Mr. Mashour The political card of reopen-Ahmed Mashour, chairman of ing the Suez Canal has been the Suez Canal Authority, played. Economic benefits are last month between police and of the Canal Shippin announced that 54 ships would building up for the future but a gang in the village of Manzala. Company, believes the

towards the heights of 1966 along the Suez Canal. when 240m. tons passed raced to use the canal.

oil tanker traffic taking second so far. place far behind dry cargo ships. To the disappointment ment is rife, with largest num the Port Said sites but they of the Snez Canal Authority the bers working on construction, return of tankers has been the key employer. New satellite slow, making up only one-fifth housing developments of traffic-a far cry from the impressively far towards comwo-thirds in the old days.

since 1966," said one Egyptian opened waterway, shipping agent. "With a maximum draught of 38 feet the struction of the battered region (VLCCs) cannot get through. zones, which Egypt is dangling Tanker sizes have changed before the much-wooed but so beyond recognition."

dues 90 per cent, which the tions. International Chamber of Ship-Much publicised and little ping pronounced satisfactory defined the "free zone city" of But oil tankers which provided Port Said has now lurched into over 70 per cent. of revenue in operation. Last June a surprise 1966-67 are slow to return announcement that it would be Passenger ships are thin on the a "free city" sent experts runground, cruises having almost ning from London to see the priced themselves from the implication on the work of the market. Warships and auto-British Port Said planning concarriers slip through now and sultants. Definitions and impliagain while container ships are cations were spelled out and

Since the reopening on June 5, investments proposed for dues.

Since the reopening on June 5, investments proposed for dues.

deepening of the S 1975, traffic in the Suez Canal development of the Suez Canal Goods for Egypt pay no dues already under way. has crept steadily up, faltering zone. Long-term plans for ex- but are subject to customs at part of work in the

ransit. the psychological impetus is now near Port Said, in which five be a full public But while numbers climb back totally apparent everywhere died and 23 were injured in a Egypt about long-ty marking our horstle. breezy calm of Port Said belies A more serious issue than tains, through. European cargo lines the 300,000 people bursting at smuggling is the economic role must be fully examinate not rushed back except for the seams of the town in hous. For the Egyptian economy is the question of Nor the Germans. European lines ing for 250,000. Ismailia with played by the free zones. Mr. changing world to have been sending cargoes 175,000 people back from the through on an ad hoc basis, refuge of Cairo is also crowded of Housing and Reconstruction, will be reduced as though Cunard is now sending but maintains a more purpose wants the whole zone to go free refining is done up more vessels through, according ful air, focused on the head. once the Port Said zone Arab countries. We to shipping agents in Egypt, quarters of the SCA. Suez, war develops successfully. But Mr. at why the VLCCs we The Russians, though, have battered still with Port Tewfiq Farouk Abdel Fattah, in charge to make a floating pip barely poking from the rubble

> In all three towns, unemploybers working on construction,

pletion. But everywhere the "The whole situation in world rather triumphant sight of ships shipping has drastically changed gliding silently along the re-Hand in hand with recon

large crude carriers is the development of free far little seduced foreign The problem is in the hands investors as a means of by of Mr. Mashour. When the passing bureaucratic blockages Canal reopened he had raised and onerous financial regula-

WHEN PRESIDENT SADAT avoiding the Canal, their owners Port Said's status was discreetly Planners have voice

in October/November, to pansion throughout the region to customs at part of work in the to-day's average of 35 ships a will top \$9bn. Planners believe day, more than half the figure the master plan development have been set aside for immediate contracted to a Jay before closure in 1967. Appropriately a record number was could cost around \$3bn. for within the harbour for storage which has two dredges of perfumes alcohol and sold and sold of perfumes alcohol and sold on the perfumes alcohol and sold on the part of work in the the court of the cour of perfumes, alcohol and cold and a third giant dre

Early signs of what will be a for the work with a thriving smuggling industry are loan from Japan's apparent—they were dramtic Economic Co-operationally highlighted in a shoot-out last month between police and of the Canal Shippin The machine-gun battle.

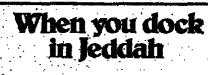
Osman Ahmed Osman, Minister shipping patterns. of free zones in Port Said, the Gulf to Europe to admits that he is having diffi- The Canal reduces the The nature of vessels in the canal reduces the canal has altered as well, with He said 18 projects had reached their future developm the stage of paid up rental for were all storage activities.

Port Said could bed

deepening of the St on the way. The SC.

development plans. " the econon Michael

Cairo Corr

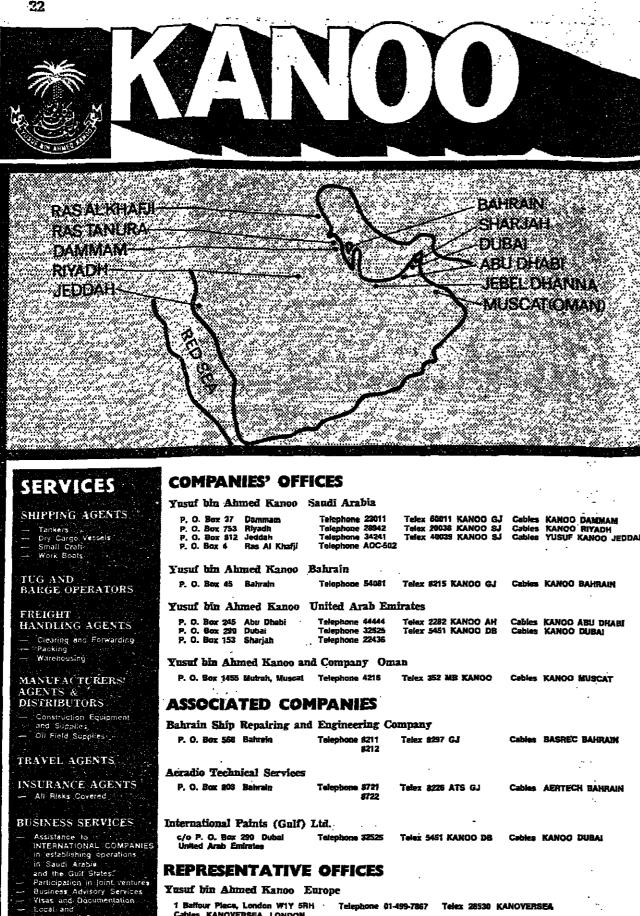












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# Red Sea and Gulf congestion

lging

led of Saudi Arabia of Jizan and Yenbou, which two projects. hab of Iran that their now ranks as the country's development plans third port. Other plans include threatened. Present linking by road many of the ties simply can't cope smaller towns in the west with

Productivity has been oper cent of Saudi improved by the introduction nports are brought in of shift work to make better ts ports, mainly at use of existing facilities, and n the Red Sea and mechanical handling of cargo on the Gulf coast has been increased. Damman ports will get the is replacing the present ire of the £2.8bn. management of the Saudi Railfor port and road ways with a new port authority, nt in the current five and Jeddah management has By the end of the been given authority to take ah will have 18 new whatever action is needed to i Damman 16. The unclog the port. Port ware-etton Group and housing charges have been of cargoes at the country's two includes the construction of a International of increased 400 per cent to force main ports. Khorramshahr and transit highway between the ecently won a £310m. importers to clear their goods, extend and dredge and a priority system of cargo Damman. The pro-unloading has been introduced.

ernment is attempting The Government is also constrain off Damman sidering the construction of won a contract to construct a damaged.

the by building up another port at Jebel All, 20 commercial port and infra

Review Reviewed.

ulf ports has worsened port will serve several big for Port Rashid, but apparently wharves. Bandar Shahpur will lly in the last six industrial projects planned for the Government thinks there be extended by a further 28 ith delays of 30 days the area including refineries, a will be sufficient traffic for both, berths, and a \$25m, container, 80 days at Jeddah petrochemical complex and a Sir William Halcrow and Part- terminal equipped with a comnan, and 150 days at steel mill. Over £500m. will be ners is carrying out a prelimi- puterised control system is being in port of Khorram-spent on the project, which nary study of the second port, built in Tehran. te re-opening of the involves the building of six and is working closely with Government officials admit is has increased traffic deepwater berths, capable of Sunningdale Oils of Canada there is little chance of imd Sea ports, and the taking ships of up to 25,000 tons, which is building a gas lique proving productivity in the in the Lebanon an ore berth, a sulphur berth, faction plant at Jebel Ali and ports in the near future. They 3 port of Beirut, an six bulk berths and three British Smelter Construction are planing their hopes on

Transit

hinterland.

surge of imports into ports on the Red Sea. This the wisdom of the smaller Gulf to South-Eastern Iran. Iran's imports have should ease congestion at states scrambling to build But the overland routes are four-fold in the last 18 Jeddah and tie in with projects sophisticated ports without any jammed with the burden of im id a recent study sug. which are being considered for co-ordinated planning. Along jammed with the burden of im Gulf will emerge as a the industrial development of side Dubai's two ports, three by Turkey to release the Turkey to release the Turkey to release the transfer of the transfe ling area among the the ports at Yenbou, Al Wajh other Emirates have plunged tied up thousands of lorries on the world, with an and Duba. These ports will be into port expansion. Ras Al the Isra Turken and the Isra Turken and Israel Turken and Is el equal to Britain by connected by the new Red Sea Khaimah has signed a \$40.5m. the Iran-Turkey customs point highway now under construction, moving north to Jordan and south to Yemen.

IGING port at Sharjah, with six deep ing. When the Government water berths and container hand-ruled that prices should be fixed ling facilities. Expansion at Abu on the basis of the customs Dhabi's Mina Zayed port in invoice plus a percentage of volves the construction of 19 profit, traders who had under-additional berths. Bahrain also invoiced have left huge intends to expand its port at amounts of goods at the customs Mina Sulman to cash in on the points. increasing transit trade to the In an attempt to open up the

main ports, Khorramshahr and transit highway between the Bandar Shahpur. Dockers at port of Trabzon and Gurbulak, Khorramshahr are working the improvement of the Ankara-round the clock and unloading Erzurum highway, and the exes the dredging of Dubai's Port Rashid, which is 12,000 tons a day compared with pansion of the port of Trabzon metres of earth, the largest deep water port in an average of 8,000 tons six and the Van-Tatawan rail link of a three kilo- the Gulf, is to be extended by months ago, but the warehouses But if these projects aren't kwater and the build- another 22 berths in an £85m. have a backlog of 800,000 tons. carried out, and the ports can't anal to link the port contract won by the Costain- Congestion is calculated to be improve their productivity. Taylor Woodrow consortium. costing the country \$1bn. a year. Iran's ambitious leap for indus-

rts on both coasts. A kilometres from Port Rashid: structure costing \$1bn. at complex will be built 
It had been expected that this Bandar Abbas. The port will be

E-UP of ships waiting at Jubail, 90 kilometres to the new port would mean the on the Straits of Harmuz and their cargoes at Red north of Damman. The new abandoning of expansion plans will have 6.5m. kilometres of

transit point for berths for liquid and gas which is building an aluminium bringing in more imports on he Gulf.

cargoes.

smelter nearby. Both groups the road and rail links. Over have pressed for a second port 7,000 lorries are arriving each rought warnings from increased at the Red Sea ports which would mainly serve the month from Europe. Cargo is two projects. also coming along the Iran Turkish railway, the Iran Russian railway, and through Pakistan's Karachi port and Doubts have been raised about along the Baluchistan railway

coast contractors are building a against profiteering and hoard-

overland route, the Iranian Iran's port problems almost Government has promised defy solution. Over 200 ships are Turkey \$1.2bn. of credits to im-

Bruce Barnard

# VAN OMMEREN

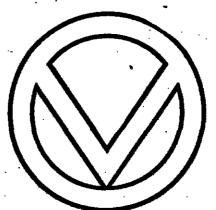
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# Mediterranean ports

month and by last mary 9) the port was direct snipments. to shipping sources

ts spending on im- on the Atlantic coast.

around 3.5m, tonnes easier to leave imported years, is expected to increase

Beirut at the begin-south-east of Husseiba.

replacing them with workers could take have helped the country to absorb a big rise in imports. These intractive remains closed hipments, congestion Cypriot and Gulf tinues to increase. Originally bound for anticipation of an even higher in Jordan and Iraq eing diverted to the int of Aqaba. A complete in imports and to provide for increases in exports, particularly phosphates and in Turkcy is also as an alternative to it is the Meditertian ore shipments but which is in Syria which are in specific and the country to absorb some infinite imports and the bigger infrastructure complete, should expand the projects can be completed. These include the construction about 1m. tons to more than of a massive new port to handle for a massive new port to handle at the bigger infrastructure complete, should expand the projects can be completed. These include the construction about 1m. tons to more than of a massive new port to handle at the port's annual capacity from the dealer and oil, 60 miles west of Ahmad, near Misurata, which is also being built at Ghasr and oil, 60 miles west of Ahmad, near Misurata, which is not of a massive new port to handle at the tons. A virtually new port and oil, 60 miles west of Ahmad, near Misurata, which is to expand capacity from under of ing the plans for the port which, sounded the construction about 1m. tons to more than of a massive new port to handle at the bigger infrastructure complete. Should expand the projects can be completed. These include the construction about 1m. tons to more than oil a massive new port to handle port's annual capacity from the motive and oil, 60 miles west of Ahmad, near Misurata, which is also being built at Ghasr ing the plans for the port which, 500,000 tons to 2.5m. tons a port oil port. These include the construction about 1m. tons to more than oil, 60 miles west of Ahmad, near Misurata, which is also being built at Ghasr ing the plans for the port which, 500,000 tons to 2.5m. tons a year. This would outstrip Almad and oil, 60 miles west of Ahmad, near ts in Syria which are is also expected to absorb some is also expected to absorb some industrial imports. Quay in major improvements to both its also expected to be built in Egypt, at Dakhelia west of Alexandria. It will be part of stallations and equipment at the natural of three votes.

sult, the Government helped relieve the situation at the port of Tripoli in the panded from its existing 13m. to reduce the increase somewhat but given the coun-west are among the highest in shipments to speed try's massive spending on in the Middle East. Both Gabes ding of its own dustrial plant, heavy mach and Sfax in Tunisia are hand less-it is to be put under strain inery, building materials and ling some of the overload by the increased imports the cargoes of over 300 foodstuffs, only a long-term pro- caused in part by the lack of country will need for its Fivecargoes of over 500 total and the country of the country facilities at Tripoli Year Development Plan (1976, now diverted from gramme to develop the country facilities at Tripoli Year Development Plan (1976, here waiting time is try's port and transport in and at Benghazi, Libya's other 1980), which is expected to the transport of Tattous, where transfer can provide a major dry cargo port. The involve expenditure of up to the range between 35 permanent solution. A crack-country's big development pro-

g firms operating in to be completed until the end ties began in the autumn of plan (1973-75) were estimated a Mediterranean. But of 1979. The opening of a new 1974. By last spring about a to have totalled 10m. tons or nected to have little 720-kilometre railway line be third of the 180,000 tonnes of about £3.3bn. by September. what has become a tween Latakia and Qamishli in merchandise stored at the port To handle these imports, the what has become a tween Latakia and Qamishli in merchandise stored at the port of congestion, high and long waiting almost all Mediters all Mediters in the Middle East Africa.

To handle these imports, the Government is embarked on a massive port building prosphere in the other ports in Algeria, way to link the new line to the lorder town of Husseiba Oran and Arzeuw. Customs and then to Baghdad, 240 miles clearance procedures for the port of the completed at the end of last year. A second stage, south-east of Husseiba. also been relaxed and duty fees add new breakwaters, quay reduced. Delivery of the first of walls, container berths, and 23 electrically-operated dockstorage facilities. Work on side cranes being built with constructing new deep-water equipment provided by Stothert

re not expected to be the Mediterranean coast but, by it is some time, in part of the flight of the ian workers who had he port. Most of now taken up jobs ushrooming building noder way in Syria need using the workers could take workers who had the standards prevailing in the the expansion of grain silos begin later this year. The at Oran and Annaba plus the Government hopes that when the expansion work is completed, waiting time at the port trates the priority the Govern work is completed, waiting time at the port trates the priority the Govern work is completed, waiting time at the expansion work is completed, waiting time at the expansion work is completed, waiting time at the expansion work is completed, waiting time at the port trates the priority the Govern work is completed, waiting time at the expansion work is completed, waiting time at the port trates the priority the Govern work is completed, waiting time at the expansion work is completed, waiting time at the expansion work is completed. Workers the contract of the workers who had the workers who had the country to about the covern and o

s. A port expansion down on the country's public gramme, on which it plans to to double Latakia's sector companies which found it spend £12bn over the next five

IS that the port of a year and to raise capacity at materials on the quays or in congestion even more. Imports war-torn Lebanon is Tartous to 5m tonnes a year is port warehouses rather than required for projects under the n will be welcomed under way but it is not expected build their own storage facili- last three-year development

public sector companies have estimated to cost £100m., will binterland and Iran, most North African ports along renot expected to be the Mediterranean coast but, by

industrial imports. Quay inport and transport systems. A anew industrial city which is stallations and equipment at the port of three ports, with to be built to accommodate the replaced to provide modern storage, loading and unloading merchandise, minerals such as storage, loading and unloading phosphates, and oil is under storage, loading and unloading a new 1,350 metre jetty at the port of a projected new industrial other of casablanca is to begin this complex. The port of Sfax is new port is to be commissioned in 1978, and handling capacity is expected to rise eventually to programme including the construction of a 220-metre quay and two new wharfs.

A rigorous Government or the port and transport systems. A and new industrial to be built to accommodate the method to be built to accommodate the method is phosphates, and oil is under construction at Gabes, the site of a projected new industrial other of construction at Gabes, the site of a projected new industrial other of the next five years with aid from Saudi Arabia and other oil-rich countries. The new port is to be commissioned in 1978, and handling capacity is expected to rise eventually to struction of a 220-metre quay and two new wharfs.

A rigorous Government or the port of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with a new industrial city which is network of three ports, with an object of the port of Sax is a projected new industrial other oil rich countries. The new port is to be commissioned in 1978, and handling capacity is expected to rise eventually to a projected new industrial other oil rich countries. The new port is to be commissioned in 1978, and the new ports of a projected new industrial city which is necessary use of its own develprojects. In 1974 gramme to ease heavy congesestimated to cost the country mean port outside the Suez
re valued at £650m. tion at ports in Algeria has some £75m. a year. Surcharges

The country main Mediterannean port outside the Suez
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The country's main Mediterannean port outside the Suez
re valued at £650m. tion at ports in Algeria has some £75m. a year. tons a year. While waiting time there is low now-three days or Year Development Plan (1976-

> Pamela Ann Smith Middle East Economic Digest

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their basic resource by seeking Delivery tion but they are also aiming

exports rose 89.7 per cent. by some people as an implied goods from Japan increased by criticism of Govan's capabilities. Rahman al Atiqi, the new comthe reopening of the Suez However, it appears that KSC per cent. and 67.5 per cent. while France and of these ships so as to capitalise which KD180m. will be paid up prospects for increasing its respectively more than the year on the trade boom. Govan's immediately. Mr. al Atiqi is share of inter-Arab trade. At order book was too crowded to reported to have said that the present it has to charter a lot now directed at winning a slice ments. However, it is unlikely ships in operation by 1980 and most important trade has been

market for the world's indus Algeria to Iran, large sums of KSC.

to set up the new company in to ease its shortage of ships, pend to varying trialised oil-dependent nations money are now being committed.

The company pays cash for clude the purchase of a range the Egyptian Government has European personnel anxious to offset their spiralling for the purchase of dry cargo its ship orders out of capital, of specialised ships capable of now cleared the way for private ties, national at

operates on a purely com market for a substantial num companies were formed. Alexandria in Egy mercial basis without hidden ber of new vessels over the Egypt has only to look to its vast new complex: subsidies. After less than ten next three years. At the west to see in the Compagnic completion later to the Arabs have, in fact, put years as a shipowner, KSC's moment, however, KSC remains Nationale Algerienne de Navi. Academy is bater to prove emphasis an ordering dry around the purpose of the Middle Rest to prove grains of the purpose. tion but they are also aiming to carry a significant proportion of their imported dry but goods in vessels belonging to the Arabs have in fact, put goods in vessels belonging to their national fleets.

Exports to the Arab world have jumped dramatically since the end of 1973 and on present trends the Gulf could rank among the tops ix trading areas and interior should be a company whose nucleus will be gride rises immediately sucked a large volume of extra imports into the Into Holding to the KNCC. This company has long been a liquidity following the OPEC himself are provided by 26 KSC. Ships. Into the Gulf could raise into the oll-producing area. For example, imports into the Hamiltonian fleets into the Oll-producing area. For into the Middle East from the Kinest grow and their business has been a strong from the Kuwait objective but its plans have been repeatedly delayed a large volume of extra imports into the Middle East from the Kinest-grow for the Kuwait Shipping Company whose nucleus will be gride rises immediately sucked a large volume of extra imports into the Hamiltonian fleets. In the Hamiltonian fleets in the OPEC for the Kuwait Shipping Company has long been a liquidity following the open of the fastest-grow have been repeatedly delayed a large volume of extra imports into the Hamiltonian fleets of the world by provided by 26 KSC. Ships. In the Hamiltonian fleet in support of the Wavel Shipping Company has long been a success with the diddle East from the Shipping Company has long been a success with the shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will be a shipping company has long been a success will

SINCE THE OPEC oil price of this booming trade for that Govan could have matched 150 by 1985. Other prospects to Northern Europe, although a 30 ships by at least rises, the Middle East has deve carriage in domestic flects. Hyundai's price and the net outlined by Mr. al Atiquat last service to the U.S. was started vessels.

loped rapidly into a major Across the Middle East, from result is an obvious bargain for month's meeting of Gulf States last year. In a further move While most Are the new company in to set up the new company in to ease its shortage of ships, pend to varying

oil import bills by exports of ships. Middle Eastern orders for cash flow and State loans. In ferrying fully loaded trucks of interests to set up shipping total Arab owner machinery and consumer goods, these ressels now amount to 1m. common with other major up to 100 tons each. Not only are the Arab nations fons, around 10 per cent of the Middle Eastern national ship. Thus, it would appear that time of the passage of an development of anxious to add to the value of world order book.

Not only are the Arab nations fons, around 10 per cent of the Middle Eastern national ship. Thus, it would appear that time of the passage of an development of anxious to add to the value of



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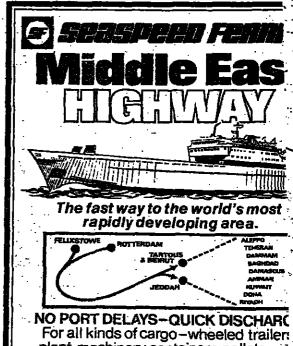
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# Growing demand for repair facilities

WITH OR without the re-

The whole coastline offered in progress on the 45-hectare 415 metres by 66 metres respec opening of the Suez Canal the by the Middle East countries site which will provide a dry- tively and the third will be 525 development of shiprepairing has great potential for ship-dock 375 metres by 75 metres, metres by 100 metres, but with facilities in the Middle East repair activities and although capable of taking vessels of up facilities for dividing it into two would have attracted the there are currently 34 ship to 450,000 d.w.t Ideally located docks. would have attracted the there are currently 34 ship to 450,000 d.w.t Ideally located interest of both local and traditional shiprepairing interests. there is at present a shortage oil loading terminals, the ASRY at nearly £100m, and the money. Unlike shipbuilding, the of drydocks for very large complex is only a few kilobusiness of repairing, maintain vessels. By full-1977 this metres from Bahrain internating and surveying ships is one deficiency will have been made tional airport with its direct which shows a relatively quick good when the giant shiprepair connections to all parts of the return on capital and is a useful complex at Bahrain becomes world.

The sterling loan of £62.5m. by Lazard Bros., London, is on outlet for the suppliers of operational. This will be fol-marine equipment and material. lowed by another large underthe operation of ASRY was land Bank and the U.S.\$100m. The depth of interest in the taking at Dubai with facilities signed with the successful Eurodollar loan is by Lazard and growing demand for such for ultra-large crude carriers. Portuguese shiprepair company Banking Corporation on behalf

The company, Inter the expansion has been on a Services, based in London, to

owned shiprepair facility has will be employed and ASRY will contracted with Ferrostasi A.G., provide training for Arab Essen, for a cais-on-type dock nationals wishing to work in with a length of 190 metres and the repair yard. breadth of 40 metres capable The original report on which

Authority repair slips for vessels Heavy Industries. of up to about 5,000 d.w.t., the

#### Benefit

there are facilities for vessels air conditioning plants. of up to 20,000 d.w.t. using a Japanese interest in the Gulf endowed with the favourfloating dock with a 7,000-tonne area has been sustained and a able geographical conditions

through the Canal and it can be yard at Alzora Creek. The there are suitable depths of

tion of Arab Petroleum Export- ships. ing Countries were considering Another large and ambitious and providing the cost of transthe building of a large drydock project now in progress in the porting the necessary spares to facility in the Arabian Gulf for Gulf is at Dubai, where a three the area and installing the the repair and survey of very dock complex is being built by necessary skills can be conlarge crude carriers and this a joint Costain Civil Engineer- trolled then owners may find it project became a reality in ing and Taylor Woodrow Inter- advantageous to have work November, 1974 when work national team with Sir William undertaken at mid-voyage-the officially started on the site at Halcrow and Partners appointed alternative could be an expen-Bahrain. The vast joint pro- as the Dubai Dry Dock Com- sive diversion. ject is the responsibility of the pany's consultants. Two of the Arab Shipbuilding and Repair drydocks will have dimensions Yard (ASRY) and work is now of 415 metres by 74 metres and Editor, Fairplay International

material is reflected in the new that is vessels of over 250,000 Lisnave and a separate company Banking Corporation on behalf production unit being built by d.w.t. was formed, Arab Shipbuilding of a syndicate of 26 banks repInternational Marine Paints at At the smaller repair yards and Repair Yard Marketing resenting eight countries. national Marine Gulf, due to be modest scale-with certain ex-negotiate contracts. Initial in-facilities are proposed in Iraq operational in July, will supply ceptions such as the United vestment in the ASRY project and Kuwait. At the latter port wide range of coatings for Arab Shipbuilding Company at is valued at \$200m, but with a floating dock to take vessels ships docking and undergoing Alexandria which recently took inflation this figure will be of 45,000 d.w.t. and a slipway delivery of a West German-built exceeded by the time the facility for 3,000 tonnes is being provifloating dock capable of taking becomes operational in mid-1977 ded but it has been suggested vessels of up to 20,000 d.w.t. with a trained work force of that a drydock should be built At Kuwait the Government. 800. Eventually nearly 2,000 men to take 320,000 tonners.

> was based was the joint work these developments, however All the major financial invest- of Sir Alexander Gibb and the crtical factor is going to be ment has been put into the Profabirl and the subsequent the availability of trained developments for shiprepair at work of reclamation was carried labour and it is the speed with Bahrain and Dubai-with the out by Falco Dredging. Work which training can be accompossibility of further large pro- has now started on the civil plished that will determine him. jects at Bandar Abbas, Bandar const.uction work, the contrac-soon the new projects will Shapar and at the latest site tor being the Korean company become operational Ajaman in the United Arab Hyundai. This particular part Shipping operations within Shiprepair facilities at the excess of \$145m, and the first involve ships crews spare parts eastern end of the Mediter unit to be completed will be and supplies and in the case of ranean are concentrated at the training centre which will tankers (where under normal Alexandria and Haifa, the be operational in May this year market conditions speed is vital) Egyptian facilities including the During the earlier negotiations there are special ship-to-shore Alexandria Shipyard (vessels of some British companies, includ: services which provide the

> Port Said Engineering Works that one of the problems facing Kuwait, Bushire, Abu Dhabi, and the Canal Navai Construction Company with seven small engineering are the hot and Bandar Abbas. The link be-

have used the maintenance and 200m. by 65m., which will Persian Gulf.
repair facilities in the area. make it suitable for semi- As trade continues to increase

#### **Operational**

Iraq plans to establish a repair facility at Basra where vessels of taking vessels of up to 45,000 the final decision on the drydock drydocked and repaired. In all of up to 6,000 d.w.t. could be

up to 85,000 d.w.t.) and the ing Swan Hunter and Vickers transfer of crews, stores and United Arab Shipvard. At Port were involved as well as the spares. There are airports in Said there are the Suez Canal Japanese company of Kawasaki the Persian Gulf at Muscat. Bahrain, Abadan, Sharjah. Visitors to the Gulf will know Dhahran, Kharg Island, Dubai, humid conditions which exist tween the airport and the ships from September until April or is provided by several organisa-May. ASRY proposes to operate tions such as Kanoo, the Gulf Limited repairs can be made improve working conditions in Mackenzie, which arrange in Israel at Ashdod and at the the tanks of very large crude towage and barge operations as there are facilities for arrange there are facilities for arrange in the same of portable towage and barge operations as well as the transfer of crews. Egypt and Saudi Arabia are

floating dock with a the floating area has been sustained and a able geographical conductions new joint venture between six regarded as essential for the opened Suez Canal with the covernment of the State Ajaman emphasis on the smaller vessels.

(a member of the United Arab There are many comparatively that the conduction is the smaller vessels. Since June 5 last more than Emirates) has resulted in work sheltered areas such as bays. 5,000 vessels have passed being started on a new dock- and in some cases lakes, and assumed that many of them dimensions of the first dock are water in the Red Sea and the

As early as 1968 the Organisa. submersible oil rigs as well as in the area the demand for adequate shiprepair facilities grows

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فكذاصم الأصل

# opean currency revaluation still ly despite Paris and Bonn denials scientist whose long service as is taking on far more important dates must be able to justify Inquiries to P-E consultant R. of Nuffield College has been addition, motivating people to an initial basic salary of at least Varvill at 14-20 Headfort Place,

encies in present

.& BALLET

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During the periods of the greatest presure on the Franch franc shorter-period Euro-franc deposit rates have moved up to of the summit it levels higher than those ruling of that there was no for Euro-sterling, leaving forfor changing the ward rates on the franc at a dis-the French and count over forward sterling.

Italian crisis

snake" memberrance. West Gerrk and the Benelux, the Italian foreign exchange according to economic advisers and 1930 compares with actual parate agreement the Italian Government. That the Italian Government. That the Italian documtry's economic problems estimated to have fallen by 0.7 in output will be accompanied by sharp increases in materials and Norway are members of the numbers of the Austria also keeps in the first 20 days of this year.

Italian Crisis

OUTPUT from the mechanical checked to a 1 per cent. annual rate.

engineering industry should rate.

The forecast average 3.5 per cent. a year growth between 1975 cent. and 1980 compares with actual growth of 2.9 per cent. between 1964 and 1974 and 3.8 per cent. between 1963 and 1975 in output will be accompanied by sharp increases in materials and fuel costs.

The forecasters between 1975 cent advisers and 1980 compares with actual growth of 2.9 per cent. between 1964 and 1974 and 3.8 per cent. between 1963 and 1974 and 3.8 per cent. between 1963 and 1975 in output will be accompanied by sharp increases in materials and fuel costs.

The forecasters between 1975 cent advisers and 1980 compares with actual growth of 2.9 per cent. between 1975 in output will be accompanied by sharp increases in materials and fuel costs.

The forecasters believe that increase of up to 20 per cent. in steel prices and 15 per cent. achieve another 6 per cent. outin all materials and fuel.

This latest study from Stanlingle per cent. and has shown little increase in 1978. Restrictive papers on various industries in papers on various industries in papers. e a member of the per cent and has shown little it November, after improvement following the for-had been in pro-mation of a new Government.

hadrew its applicate a member of the it November, after had been in provement following the formation of a new Government.

A week ago, the Spanish outside the agree 1 policy in recent and personal the U.K. along with outside the agree 1 policy in recent a opposed to member of the its opposed to its

# 6% growth forecast

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT OUTPUT from the mechanical checked to a 1 per cent. annual

the Banque de widened the depreciation to 30.2 including school

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BY MICHAEL DIXON

business school in Fontaine-living.

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It is in developing additional uses for the assets," Mr. up his life-tenured job as an WOODHALL TRUST group constructing asphalt roads in Kitzinger says. "I have no Oxford don. So the move is by wants a manager with Oman. Overseas contract-work

pean, Uwe Kitzinger, read this lished schools include in their has just become a director of and to step in when the general

There were more than 100 ment have changed. Bodies tor, expects me to help him to mechanically-based people with applications. "Finally, nine of such as the EEC are having find us were called to the business great influence over managers' experienced sales executive to knowledge gained on-the-job. school to sing for our supper," options, if not always their promote the group's building Salary around the equivalent of says the Oxford political operations. The public sector design-and-construct, and civil £13,000. Perks include free forof Nuffield College has been addition, motivating people to an initial basic salary of at least Varvill at 14-20 Headfort Place, interspersed with various other work together has become an £5,000. There is a company car. London, SWIX 7HN. Telephone engagements. They include visit-enormously more complicated and the recruit is expected to 01-235 5444

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doubt that what is good for no means a riskless one for him demonstrably profit making experience desired. INSEAD academically is in the especially since, after a profit-talents to join the staff of the £7,000 local tax free. Car and long run good for it financi- able recent past INSEAD, like managing director of its Hong free accommodation. Telephone many other schools of manage. Kong-based manufacturing and Jim Mycock at 01-235 7030, He believes that the words ment, is now feeling the pinch, technical services activities, extension 38,

TWENTY-ONE WEEKS ago the "business administration," ANOTHER person — an archi. Initial tasks will be to under Oxford don and notable Euro- which numerous long-estab- tect — who read this column study the financial controller column. As a result he is to title, no longer describe what the Allied Commercial Con-managers and divisional heads be the new dean of the INSEAD managers actually do for their struction Group, in Sunning- of the different territories go on dale. Which is why Neville leave. Candidates could be com-"The problems of manage. Hutchinson, the managing direc- mercially skilled accountants, or appropriately marketing and accounting

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ND speculation surframe to keep its value within per cent however on February 2.

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1. NOUSE OF MORTAL SIN CXI, Sen
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e Financial Times Monday February 16 1976 DUSTRIALS—Continued CENTRAL RAND Price to Net Cur Gr's EASTERN RAND FAR WEST RAND FINANCE COPPER

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June Dec Messin R350 270 112 Q35c 1.9 7.2 MISCELLANEOUS 9 | 19.5 m0.5 | — | 15 9 | 19.5 m0.5 | — | 15 800 | 12.12 | 980c | • | 55 3972 | 7/3 (QSc | 1.0 3.6 192 | 1911 | 5.51 | 4.4 4.4 105 | — | — | — | — | 110 | 1145 | — | — | NOTES

Vales and even interested, prices and not dividends are in peace and deveninations are 29. Estimated price-jearnings ratios and economistics are 19. Estimated price-jearning ratios and economistics and economistics to help are called a price-jearning development. In the price-jearning and experiment. In the price-jearning ratios and economistics of the price-jearning and experiment. In the price-jearning ratios and economistics are price-jearning ratios and economistics at the structure of the beautiful development. In the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics. In the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics. In the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics at the structure of the price-jearning ratios and economistics. In the structure of the price-jearning ratios and economistics. In the structure of the price-jearning ratios and economistics. In the structure of the price-jearning ratios and economistics. In the structure of th NOTES "Recent Issues" and "Rights" Page 17 7.4 g3.17 2.413.0 
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# Tenneco admits making foreign 'payments'

BY DAYID BELL

WASHINGTON, Feb. 15.

cases it had understood that "the

TENNECO a large U.S. com and dangerous locations" and for month. extensive oil, the rental of aircraft and equip-

This latest corporate disclosure comes after the resignation on Friday of two of Lockheed's top executives after the company's admission that it paid bribes in several overseas countries in the several overseas countries in the company's accordingly.

#### **Dangerous**

Tenneco said that last March it reviewed its foreign payments and concluded that they were proper, but recently it ordered its lawyers to re-assess them "because of the publicity surrounding the new and emerging concept of 'sensitive payments' and the concern expressed by various Commission representatives."

cases it had understood that "the money was given in turn by the recipients to various charitable projects of their choice."

Tenneco has substantial interests in Britain, operated through Tenneco International Inc., the main one being a 49.8 holding in the Albright and Wilson chemical giant.

Subsidiaries of Tenneco International in the U.K. include paying Brown Tractors. Globe

sentatives."

According to the company's Petroleum Sales. Tenneco statement filed with the Commis-Organics. Tenneco Malros, sion. Tenneco paid \$500,000 to the J. i. Case Company and Tenneco-armed forces in an unnamed Walker (U.K.). Last November foreign country to "protect it absorbed the motor component employees working in remote manufacturer, Harmo Industries.

-but lower

Continued from Page 1

it has expanded its sugar

machinery engineering business.

and retail stores business in the

Booker

P & O profit 'down'

bulk-carriers.

dividend unlikely

# First planning pact expected next month

THE DEPARTMENT of Industry accept the concept of "an company investment, making is expected to announce the sign-understanding" with companies large corporations more accounting of the first planning agree in which little is formalised in able to Government and accelerat-

ment with British Leyland or documents and in which could be suppossibly Chrysler—early next panies do not have to open all level, is likely to arouse strong their books.

# THE LEX COLUMN

# A new look at bank ratios

This spring, for the first fine, the capital resources; less the provided by long to the big clearing banks will be book value of the infrastruction of property Reaction from the other com. At the same time, the idea of the Labour Party.

Reaction from the other com. At the same time, the idea of the Labour Party.

But it is consistent with the micross which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts and holding individual deposits. Growth of deposits which, the banks accounts are deposits accounts and holding individual deposits. taking along their annual ture, as a proportion of would leave 120

marketable branches.

#### Monetary losses

could take place.

proposed national overtime ban became apparent over the weekend as a number of moderate regions decided not to abide by the union executive's decision.

The votes, particularly in the supply of gas to feed a new to make money: our aim the supply of gas to feed a new to make money: our aim the necessarily be out to make money: our aim the necessarily be out to make money: our aim the necessarily be out to make money: our aim the necessarily be out to make money: our aim the requirements of financial and committee, which ignored the requirements of financial and committee, which is frequired to the ratio, while and committee, which is frequired to the ratio, while and committee, which is frequired to the ratio, while and committee, which is frequired to the ratio, while safe capital would be worth year in which the countries and committee, which is free capital would be worth year in which the reached 25 per the value and committee, which is frequired to which is free capital would be worth year in which the countries and committee, which is free capital would be worth year in which the reached 25 per the value and committee, which is free capital would be noted. Th

Thomson has a one-fifth stake to have seen some marginal a 5 per cent ratio. The part clearers having loss in the field which has estimated improvement in the Big Four's relating to premises could tive strength they sh

Weather

The Bank of England's calcu- maintain, through retentions and the impact of lation, however, will be more target free capital inflation. Part of the object of favourable than this it will unchanged real leve the joint statement—published favourable than this. It will unchanged real leve in the September Bank of Eng. count in provisions against —that is adjusting land Bulletin—was to create "a advances, whether general progeneral rate of in reasoned and generally accepted visions (possibly some 11 per return the banks m framework" in which discussion cent. of advances) specific protreat this part of p of bank profits and retentions visions or rolled up interest in distributable. suspense accounts. All this But this would rec :

would come to over 1 per cent. decisions on balance of deposits. As for premises, which the Bank of The banks are anxious not to deposits for a clearing bank. Moreover such a separatheir mistake of failing deposits for a clearing bank. Moreover such a separatheir mistake of failing deposits for a clearing bank. repeat their mistake of failing deposits for a clearing bank. Moreover such and to put their case to the Sandings quarter of the value have proved oneron

P & O. the shipping group, is storms which have essailed expected to announce profits his smaller tanker groups in the into effect to-day, but any results shipping slump, are lower than been considerably protected from previously forecast, but which the recent slump by long-term is worked during the week. On the shipping still be adequate to avert charters for its tankers and some and some shipping still be adequate to avert charters for its tankers and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some and some and some shipping still be adequate to avert charters for its tankers and some "At this stage, we still do not know the price of the gas or where it is going. This must be decided before we can commit any some from its interests in the lower of the past year interests in the lower of the gas or where it is going. This must be decided before we can commit any some first and some first security by agreeing to buy reduces average industrial comBig Four's deposits this year, a road. And the yield of group from its interests in the big Piper Field.

In fact the past year is likely would be required to maintain return on the AllThomson has a one-fifth state.

debt in their capital Barclays, with a h of equity, would tax profit reduction 50 per cent. on a C 1975, whereas Mi subordinated loan over half its free e of last year's rights suffer only a small ( terms of potential i

### ban call splits miners By Lorelies Olslager Labour Staff

A DEEP SPLIT in the National Union of Mineworkers over the proposed national overtime ban

previously forecast, but which the recent slump by long-term is worked during the week. On should still be adequate to avert charters for its tankers and some the other hand, much essential maintenance and safety work is Since June last year, when Even so, the past months do carried out at week-ends on pre-tax profits of 534m, were not appear to have been particularly cheerful for the bulk-

#### December, against record profits carrier side, where much of the of the of the of the pear 1973-74, the company's investment is in joint

Now best indications are that the comparable outcome for the shipowner Mr. Hilmar Reksten. was rather below £30m... after initial strong endorsement of the ban by a number of militant regions on Friday. the moderates appeared to be in shipowner Mr. Hilmar Reksten. While P & O's bulk-carrier taking credit for profits on this siles manned to be in the comparable outcome for the shipowner Mr. Hilmar Reksten. On Saturday, delegates from the comparable outcome for the shipowner Mr. Hilmar Reksten. On Saturday, delegates from the comparable outcome for the shipowner Mr. Hilmar Reksten. On Saturday, delegates from the comparable outcome for the shipowner Mr. Hilmar Reksten. On Saturday. After initial strong endorse-15 months, before special items.

While P & O's bulk-carrier interests seem likely to have been sales, mostly dating from 1974.

However, another factor to be allowed for is that P & O has on the building side of Bovis, allowed for is that P & O has on the building side of Bovis, from the work was acquired in a rescue a large stake in the recently which was acquired in a rescue from the sown past activities and from 1974 when its Twentieth from the oil-based product is on whether or not to support the from the own past activities and from the secondary bank.

Shipowner Mr. Hilmar Reksten.

While P & O's bulk-carrier interests seem likely to have been interests seem likely to have been allowed for profits on the part of the group's European operations are largely based on naphtha, however; about 3m, normal working. The area president, Mr. Len Clarke, a leading moderate, said that the Left had into a trap of its own which was acquired in a rescue walked into a trap of its own past activities and form the some past activities and form the sum of the sum of the sound that the left had form the some parable crude."

The group's European operations are largely based on naphtha, however; about 3m, offshore ventures, it is likely tons of the oil-based product is one form the some feedstocks.

The group's European operations are largely based on naphtha, however; about 3m, offshore ventures, it is likely form the oil past form its own past activities and form the sum of the some feedsto

through its 1874 take-over of the knocked by the secondary bank-indicated the state of the secondary bank-indicated the secondary ba

# gas supply talks with Dow Chemical

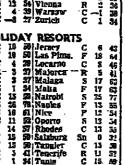
BY RAY DAFTER, ENERGY CORRESPONDENT

ourselves." 100m, in Europe and the Middle 642m, barrels. East as a whole last year, favours ICI, according to a week-end

Dow, which invested about recoverable reserves of some free capital ratios-defined as perhaps, be regarded as being early weeks of the

the ethane route for its ethylene circular the ethane route for its ethylene circular to Thomson share-manufacturing process—most of holders, will purchase its net its U.S. plants are based on gas share of the Piper crude "at the





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ine new centre in the North East

# New attack on Teng is sign of power struggle in China

BY COUNA MacDOUGALL

It has also avoided putting new It has also avoided putting new over the succession to Premier ing speed.

Chou En-Lai and, perhaps, the Outside China, Teng was leadership in 1973, much more fundamental question widely expected to succeed to the A Reuter report from Peking Our Georgetown correspondent

adds: It is almost certain that

of policy appears to have inten- Premiership until Hua Kuo-Feng says that buses ferried hundreds of poncy appears to have intended and announced as Acting of people to Futan University to The campaign so far seems Premier ten days ago. Hua's read criticism clearly almed at

A POWER STRUGGLE in China campaign against him is gather. Teng made a political recovery

Continued from Page 1 Iran oil

had been 1.17m. barrels a day below the agreed level of 4.97m. B. Aires barrels. Consequently, oil Cardiff revenue had been \$3bn. less than Cologne anticloated.

Behind this consortium com-attempt by the consortium com-labon panies to re-negotiate the terms of the 1973 agreement. Although

adds: it is almost certain that the Booker assets will be vested in the State on May 26, the tenth anniversary of the country's independence from Britain. However, there is marked absence so far of the acrimony which surrounded the nationalisation of the Jessel holdings last May.

The take-over will give the Rurnham Government almost complete ownership of the Giuyanese economy, with only a few trading and insurance a few trading and insurance in the economy.

The compaign so far seems Premier ten days ago. Hua's read criticism clearly aimed at Mr. Teng and ordinary Chinese their attack in the disappear from political life, his People's Daily on "capitalist of the acrimony which surrounded the nationalisation of the Chinese the tree of the acrimony which surrounded the nationalisation of the targets as well.

The take-over will give the Rurnham Government almost complete ownership of the givenness economy, with only a few trading and insurance of the acrimony which the first attack in the first attack in the first attack in the first attack in the disappear from political life, his People's Daily on "capitalist to the opening of the campaign in Peking and pragmatic officials, are bound to be targets as well.

Until the cultural revolution, Until the cultural revolution, I will be cultural revolution, I will be carged the constant of the transmitted of the property of the comment almost complete ownership of the Giuyanese economy, with only a few trading and insurance companies and six commercial banks referring foreign presence of the acrimony of the control of the control of the plane of the control of the control of the plane of the transmitted in the first attack in the disappear to mode of the property of the campaign in Peking and a vaguely-worded that Iran has said it is willing to alter the control of the plane of the control of the plane of the control of the property of the control of the plane of the control of the cont

الكاد اصم الأصل

TENNECU, a large 0.5. count with extensive oil, the rental of aircraft and equippany with extensive oil, the rental of aircraft and equippany with extensive oil, the rental of aircraft and equippany with extensive oil, the rental of aircraft and equippany with extensive oil, the rental of aircraft and equippany as a paper of the recultives after the company's accounts and in the company's accounts and these were being adjusted to takke have shown just how sectors — at present mainly encouraging response from some course, including some major process plant groups, those favouring the signing of an adjustments by the whole sectors paint and petrophorate.

The Bank would never, of take out a number of sectors main companies in individual in the contraction of maintenancy in the contraction and these were being adjusted to take have shown just how sectors — at present mainty encouraging response from some course, try to enforce sudden adjustments by the whole sectors process plant and petrophorate.

The Bank would never, of take have shown just how sectors — at present mainty encouraging response from some course, try to enforce sudden adjustments by the whole sectors favouring the signing of any target level of capitalisation. But the clearers will be industry suspicions that they this again follows companies in individual in a process plant and petrophorate.

The bank would never, of take have shown just how sectors — at present mainty encouraging response from some companies, including some major process plant and petrophorate.

The bank would never, of take have shown just how donotors, found mainty in the close of the relatively that the process of plant and petrophorate.

The bank would never, of take the U.S. It had mainty in the voluntary supponents — at present mainty enc this proportion will vary be-tween individual banks according to their ownership of small, 1970 '71 '72 '73 '74 The clearers will also be keen to discuss various aspects of show all four clustered near 3 banks tax relief on profitability with the Bank of per cent.

which would allo **Shell-Esso holds Overtime** England, especially the need for

In addition, the companies have been attacked by the Iranian Frankfurt Press for failing to carry out Geneva investments worth \$150m. Behind this controversy is an Bons Kons

HOLIDAY RESORTS

Cleveland County